



NHS Greater Glasgow and Clyde	Paper No. 23/86
Paper Title:	Renfrewshire Integration Joint Board Report
Meeting:	Board Meeting
Date of Meeting:	31 October 2023
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB	29 September 2023
Committee Chairperson:	John Matthews

1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB) which took place on [29 September 2023](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- New Chair and Vice Chair of the IJB**
 Councillor Jennifer Adam began her role as Chair of the IJB at this meeting, a role which she will hold for the next two years. John Matthews will continue to participate in the Renfrewshire IJB meetings as Vice-Chair until the end of June 2024, when his term as a non-executive director with NHSGGC is due to end.
- Chief Officer's Report**
 The IJB noted key developments and operational activity since the last IJB on 30 June 2023 and additional policy developments that the HSCP is building into future workplans, strategies and action plans:

BOARD OFFICIAL

- Winter Planning and Business Continuity
 - National and Local Drug and Alcohol Related Deaths Reports 2022
 - National and Local Deaths by Probable Suicide Report 2022
 - Renfrewshire Alcohol and Drug Partnership – Independent Chair, John Goldie announced in post
 - Scottish Government COVID-19 Testing Guidance
 - Scottish Government and Public Health Scotland Winter Flu and COVID-19 Vaccination Programme.
 - NHS GGC Mental Health Strategy 2023 – 2028
 - Scottish Government Mental Health and Wellbeing Strategy
 - National Care Service Progress Update
 - Verity House Agreement
 - The Health and Care (Staffing) (Scotland) Act 2019
 - National Guidance for Child Protection in Scotland 2021 – Updated 2023
-
- **Financial Report 1 April 2023 to 31 July 2023**

This report advised Members of the Revenue Budget position at 31 July 2023 and the projected year-end position for the year ending 31 March 2024.

Members noted the report but were reminded that within the 2023 / 24 Delegated Health and Social Care Budget paper presented to the IJB in March 2023, the Chief Finance Officer highlighted the current volatility of the IJB's budget due to the current economic and cost of living crisis, and the likelihood that this will have a negative impact on projections as we move through the financial year.
-
- **IJB Audited Annual Accounts 2022 / 23**

The 2022 / 23 Annual Accounts were submitted to the IJB for approval on 30 June 2023 and then submitted to Ernst and Young LLB (EY) for audit.

Under the regulations, the IJB must meet to consider the Annual Accounts and approve for signature no later than 30th September.

The auditors also provided their Annual Audit Report (AAR) to the IJB Audit, Risk and Scrutiny Committee detailing matters arising over the course of the audit which was considered at the meeting held on 18 September 2023.

Members approved the Annual Accounts for 2022 / 23 for signature in accordance with the Local Authority Accounts (Scotland) Regulations 2014.
-
- **Development of a Sustainable Futures Programme: Update**

In June 2023, within the context of significant financial pressures, the IJB approved proposals to create a Sustainable Futures programme to contribute towards addressing the projected financial gap of £14.7m in the 2024 / 25 financial year. The proposals agreed also identified an initial set of projects to be included within scope at the programme's outset.

BOARD OFFICIAL

This report provided further detail on the HSCP's progress on the Sustainable Futures programme over the summer period:

- The HSCP has now implemented programme and project governance arrangements to provide effective oversight and control of the activity underway.
- Engagement across the HSCP and with stakeholders will be a critical element of programme and project activity throughout. Over the summer, work has been ongoing to raise awareness of Sustainable Futures and the financial context which the IJB and HSCP will be required to operate within in this and future years.

It also identified two further areas of scope which IJB Members were asked to approve to progress alongside the projects previously approved in June 2023. These involve:

- The HSCP will seek to review practices and processes around prescribing which are within the control of Renfrewshire HSCP, with a view to making savings where possible and maximising cost avoidance where savings are not possible.
- The HSCP will also undertake a review of the health payroll budget setting process: This will review the methodologies used by Renfrewshire HSCP to set health payroll budgets with a view to identifying any potential efficiencies.

As well as noting progress to date and the programme risks identified within the report, Members also approved these proposed additions to the scope of the programme.

- **Strategic Plan 2022-25: Year 2 Strategic Delivery Plan**

This report provided an overview of the deliverables that will be taken forward to the end of March 2024. This includes several deliverables where work started during Year 1, and those which have been newly added.

Members noted the process undertaken to develop the 'Year 2' Strategic Delivery Plan and the challenges associated with delivering the full Strategic Plan by 2025 (Section 7). They also approved the contents of the Strategic Delivery Plan.

The same process will be followed to develop deliverables for Year 3 of the Strategic Plan and these will continue to be aligned to national, NHS GGC and local priorities and reflect any policy or statutory changes required. However, in the context of the wider demand pressures, financial challenges, and external factors which require further clarity (such as plans for a National Care Service), there may be a knock-on impact on the ability to deliver all of the ambitions set out. This will remain under review and any further developments will be incorporated into future updates to the IJB.

- **Performance Scorecard for 2023 / 24**

This paper set out the proposed HSCP Performance Scorecard for 2023 / 24. Each year, we conduct a review of the Performance Scorecard to ensure we have meaningful indicators with realistic and achievable targets that are reported timeously. As part of our wider commitment around performance monitoring and evaluation, the report highlighted the proposed changes from our 2022 / 23 Scorecard, along with the rationale behind the proposals.

There were 51 indicators in the 2022 / 23 Scorecard, and we have reduced this to 48 for 2023 / 24. This takes account of 39 indicators being removed and 9 new indicators added. The 12 indicators not included in the 2023-24 Scorecard were listed within the report.

Members approved the HSCP's draft Performance Scorecard for 2023 / 24 and noted the full Scorecard updating all performance measures will be presented twice yearly: mid-year in January 2024, and end of year in June 2024 as part of our Annual Performance Report.

- **Quality, Care and Professional Governance Annual Report 2022 / 2023**

This report provided a variety of evidence to demonstrate the continued delivery of the governance core components within Renfrewshire HSCP and the Clinical and Care governance principles specified by the Scottish Government. The governance core components within Renfrewshire HSCP are based on service delivery, care and interventions that are: Person Centred, Timely, Outcome Focused, Equitable, Safe, Efficient and Effective.

Members noted the content of the report, which provided the necessary assurance to the IJB that services continue to operate safely and effectively.

- **Primary Care Improvement Plan**

At this point in the meeting, Dr Stuart Sutton delivered a short presentation and update on the Primary Care Improvement Plan, which was well received by Members.

- **Property and Accommodation Update**

This report provided an update on a series of property and accommodation related matters to support service delivery across the HSCP. At present the HSCP continues to work with both NHS GGC and Renfrewshire Council as they undertake reviews of their property estate portfolios. The outputs from these respective processes will, ultimately, inform and shape our Property Strategy over the coming years and it is planned for this to be shared with the IJB for consideration when available.

This update report is being brought forward in the interim in order to highlight the key areas of activity over the past months and which are currently in progress. In addition, the report also sets out some of the ongoing challenges that we face and are likely to do so in future years.

Members noted the content of the report.

- **Renfrewshire ADP Annual Reporting Survey 2022 / 23**

The Alcohol and Drug Partnership (ADP) is tasked with the delivery of the Scottish Government's National Mission Outcomes Framework and is required to complete and submit an annual survey based on a template developed by the Scottish Government.

This survey is designed to collect information from all ADPs across Scotland on a range of aspects relating to the delivery of the National Mission during the financial year 2022 / 23.

Members approved and noted the contents of the survey.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

5. Approved Minutes from IJB Meeting held on 30 June 2023

At the September meeting, the minute of [30 June](#) was approved. The minute from the September meeting will be discussed in November.

There is a full history of IJB meeting papers and agenda's available on our website – [Renfrewshire IJB Meetings](#)

6. Date of Next Meeting

The next meeting of the Renfrewshire IJB will take place on 24 November 2023, with an update report due to be submitted to the December meeting of the NHSGGC Board.