



<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - East Dunbartonshire</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>23 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non Executive Lead East Dunbartonshire IJB - Jacqueline Forbes</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB on 23 March 2023 as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- The IJB approved the minutes of the meeting of 19 January 2023.
- The IJB received a verbal update from the Chief Officer which included an update on the impact of covid on the local community and services, actions being taken to avoid unnecessary hospital admissions and facilitate timely hospital discharges, the full reinstatement of the local delivery of the Sandyford Sexual Health Service, the staff awards ceremony of 2 March 2023, the successful transfer of the adult learning disability day service from the Kelvinbank Resource Centre to the new state of the art facility at the Allander Leisure Centre, and progress with the Children at Risk of Harm inspection

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- The IJB approved the recommendations in a paper setting out the transfer of CAMHS and Community Paediatric Services to single hosted service, hosted by East Dunbartonshire IJB
- The IJB noted the interim update on the IJB's Records Management Plan and approved the formal submission to the Keeper of the Records of Scotland
- The IJB considered and approved the budget settlements from the NHS and Council for 2023 – 2024, and approved a savings programme and approach to reserves for 2023 – 2024, setting a balanced budget for the year
- The IJB noted the 2022 – 2023 Quarter 3 Performance Report
- The IJB noted progress against delivery of the Medically Assisted Treatment (MAT) Standards
- The IJB approved proposed key priorities for the foundation of the new Carers Strategy 2023 – 2026, which were formulated following a process of public and stakeholder consultation
- The IJB noted the financial performance on budget at month 10 of 2022 – 2023 and approved the recommended budget adjustments
- The IJB noted the suite of minutes from the established governance groups, namely the Clinical and Care Governance Group, the Strategic Planning Group, the Staff Partnership Forum, and the Public Service User and Carer Group. There were no minutes from the Performance Audit and Risk Committee to note in the time frame
- The IJB noted the proposed agenda items for future meetings

The most recent approved IJB minute can be accessed via this link [East Dunbartonshire Health and Social Care Partnership Board | East Dunbartonshire Council](#)

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral to Standing Committees or escalation to the NHS Board.

#### **5. Approved Minutes from IJB Meeting Held on 19 January 2023**

The minutes of the meeting of 19 January were approved without amendment on 23 March 2023 and can be accessed within the meeting papers for the meeting of 23 March 2023 on the following link [East Dunbartonshire Health and Social Care Partnership Board | East Dunbartonshire Council](#)

#### **6. Date of Next Meeting**

The next meeting of the East Dunbartonshire IJB will take place on 29 June 2023.



<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - West Dunbartonshire</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>15 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non-Executive Lead West Dunbartonshire IJB - Cllr Michelle McGinty</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the West Dunbartonshire Health and Social Care Partnership (HSCP) Board which took place on the 15 March 2023.

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB on 15 March 2023 as set out below.

## 3. Key Items of Discussion

- **Verbal Update from Chief Officer**

Beth Culshaw, Chief Officer provided a verbal update on the recent business of the Health and Social Care Partnership.

- **West Dunbartonshire Strategic Plan 2023 – 2026 “Improving Lives Together”**

Seeking HSCP Board approval for the Strategic Plan 2023 – 2026 “Improving Lives Together” and to update the HSCP Board on how the plan will be implemented.

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- **Specialist Children's Services**

The provision of an update on the progress towards planning for the implementation of a single service structure for Specialist Children's Services (SCS).

- **West Dunbartonshire HSCP Assisted Transport Policy**

Seeking the approval of a proposed policy position regarding assisted transport.

- **2023/24 Annual Budget Setting Report**

The provision of the main cost pressures, funding assumptions and key financial risks for the HSCP Board in 2023/24 and to seek members' approval to set an indicative 2023/24 revenue budget.

- **External Audit Overview and Approach 2022 – 2023 Annual Accounts**

Report by the Chief Financial Officer, providing the HSCP Board with a short presentation from the newly appointed external auditors on their audit overview and approach for 2022-2023.

- **Review of Terms of Reference of the Audit and Performance Committee**

Report by the Chief Financial Officer, providing the revised Terms of Reference (ToR) of the Audit and Performance Committee for approval of the HSCP Board following a recent review.

- **Scottish Government Funding for Children and Young Peoples Community Mental health Supports and Services**

Report by the Head of Children's Health, Care and Justice Services and Chief Social Work Officer providing Members of the HSCP Board with an update on work to develop and improve community mental health support and services for children and young people within West Dunbartonshire aligned to the programme for government funding.

- **Supervision Policy for Children's Services**

Report by the Head of Children's Health, Care and Justice Services and Chief Social Work Officer providing an update to the Health and Social Care Partnership Board of the proposed implementation of a supervision policy for children's services.

The most recent approved IJB minute can be accessed via this link [West Dunbartonshire HSCP Board Papers](#)

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

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There were no issues for referral to other Standing Committees or escalation to the NHS Board.

### **5. Approved Minutes from IJB Meeting Held on 21 February 2023**

[West Dunbartonshire HSCP Board Papers](#)

### **6. Date of Next Meeting**

The next meeting of the West Dunbartonshire HSCP Board will take place on 16 May 2023.



<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - Glasgow City</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>22 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non-Executive Lead Glasgow City IJB - Simon Carr</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB on [22 March 2023](#) as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- **Integration Joint Board Financial Allocations and Budgets for 2023-24**

The IJB were advised of the revenue budget for Glasgow City Integration Joint Board for 2023-24 and the budget available for services commissioned from Glasgow City Council and NHS Greater Glasgow & Clyde. Following debate and discussion, the IJB agreed the balanced budget outlined in the report including the savings programme. Further actions were agreed for the Chair and Vice Chair to write to Scottish Ministers regarding the funding settlement and to the City Treasurer of Glasgow City Council.

- **Medium Term Financial Outlook 2023 – 2026**

The IJB approved the Medium Term Financial Outlook for the Integration Joint Board (IJB) which has been prepared to support financial planning and delivery of the IJB's Strategic Plan.

- **Scottish Government Funding for Improved MH Services for Children and Young People 2023-24**

The IJB approved the plan for the third year of funding for community mental health and wellbeing supports for children and young people by the Scottish Government.

- **Gender Identity Services - Scottish Government Funding Spending Proposal**

The IJB were updated on the proposal which the NHSGGC Gender Identity Programme Board has developed in response to a Scottish Government allocation of £496,500 to:

- Identify those on adult and young people services waiting lists with unmet need who may require additional support
- Direct those who require additional support to appropriate services
- Expand the existing service capacity.

The IJB approved the spending proposals for the Scottish Government allocation and agreed for this to be remitted to and monitored via the Board wide Programme Board for Gender Services.

- **Glasgow City IJB Property Strategy 2023-26**

The IJB approved the Glasgow City IJB's Property Strategy 2023-2026 in support of the delivery of the IJB's Strategic Plan.

- **Glasgow City HSCP Domestic Abuse Strategy 2023-2028**

The IJB approved the implementation of the commitments in the first Domestic Abuse Strategy for the HSCP.

- **Social Care Planned Procurement 2023-24 and Commissioning Service Development Plan**

The IJB approved the planned procurement for social care services for financial year 2023/24, and received an update on the progress of the commissioning development plan and planned development actions for 2023/24.

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

**5. Approved Minutes from IJB Meeting Held on 25 January 2023.**

<https://glasgowcity.hscp.scot/index.php/publication/glasgow-city-ijb-minutes-25-01-2023-approved>

**6. Date of Next Meeting**

The next meeting of the Glasgow City IJB will take place on 10 May 2023.

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - Inverclyde</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>20 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non-Executive Lead Inverclyde IJB - Alan Cowan</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the 20 March 2023 Integration Joint Board (IJB).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB on 20 March 2023 as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- **Financial Monitoring Report (to 31 Dec)** - showing an expected and modest underspend at year end in part due to unfilled staff vacancies and Homecare underspends. The IJB were asked to note continued increased projections in prescribing costs
- **Approval of the HSCP Strategy Plan** – Previously seen at FP&P, noting the additional work done to strengthen the Outcomes framework. This will be further developed in the next 5 year plan (2024-2029).
- **Compliance with the Equalities Commission requirements and Action plan** – Report highlighted Inverclyde IJB's lack of compliance with the EHRC requirements. An action plan for 2024 onwards has been developed to ensure compliance and an interim plan for 2023/24 has been implemented. The ERHC have accepted this position.
- **Annual Budget Plan 2023/24 and indicative 5 year financial Assumptions** – The IJB approved the 2023/24 budget plan and noted the £6.5m medium term financial challenge and the measures proposed to address this.

- **Specialist Children Services** – The IJB noted the proposed realignment of Specialist Children’s Services receiving assurances this would not impact on the local delivery of this important service.
- **Cost of Living Support update** - Noted the positive impact that targeted resources employed by the HSCP for cost of living support were having on individuals.

The most recent approved IJB minute can be accessed via this link [Meetings Search - Inverclyde Council](#)

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral to other Standing Committees or escalation to the NHS Board. Directions were given to both the Health Board and Inverclyde Council of the Annual Budget 2023/24 and the Budget Monitoring Position up to 31 December 2022.

#### **5. Approved Minutes from IJB Meeting Held on 20 March 2023**

<https://www.inverclyde.gov.uk/meetings/search?c=57>

#### **6. Date of Next Meeting**

The next meeting of the Inverclyde IJB will take place on 15 May 2023.

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - East Renfrewshire</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>29 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non-Executive Lead East Renfrewshire IJB - Anne-Marie Monaghan</b>

## 1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the East Renfrewshire Integration Joint Board (ERIJB) which took place on [29 March 2023](#).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- Specialist Children's Service (SCS) Single Realignment**  
 The IJB received a further update on the realignment which will see CAMHS and Specialist Community Paediatrics Teams brought together under a single management structure hosted by East Dunbartonshire. ERIJB noted the report and as previously discussed were in agreement with the principles and transfer of resource, taking reassurance that local services will not be impacted.
- Revenue Budget 2023/24**  
 The budget was agreed recognising the significant financial challenge with required savings of £7.06 million needed and agreed savings proposals to that

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value acknowledging the impact that the introduction of eligibility criteria will have. The IJB also recognised we have limited reserves in 2023/24.

The budget contributions from both partners met the requirements set out by the Scottish Government including the pass through of pay award funding from East Renfrewshire Council. The IJB agreed the following funding contributions:-

- £67.448 million from East Renfrewshire Council
- £110.481 million from NHS Greater Glasgow and Clyde inclusive of £28.430 million set-aside (indicative, subject to due governance by the health board).
  
- **Revenue Budget Monitoring Report as at 31 January 2023**  
The revenue monitoring report shows a projected overspend for the year of just under £0.3 million pounds which will be met from reserves. The IJB also recognised that this position is after application of earmarked reserves to meet pressures within prescribing and other demographic demand.
  
- **Supporting People Framework**  
The Supporting People Framework sets out the criteria we will have to apply to prioritise care and support in order to achieve the required savings set out in our budget. The IJB supported the introduction of the framework and there was discussion around the importance of communication and training, as well as the impact on unpaid carers and the importance of working alongside our partners. A lot of change will be required at pace.
  
- **Joint Inspection of Adult Support and Protection in East Renfrewshire**  
The IJB noted the update in relation to the Joint Inspection of Adult Support and Protection which is currently being undertaken by the Care Inspectorate. It was agreed that the Position Statement be shared.
  
- **Equalities and Human Rights Mainstreaming Report and Interim Review of Outcomes**  
The IJB agreed the continuation of our equalities outcomes for the next 2 years as outlined in the report.
  
- **National Transfer Scheme**  
The IJB received a detailed report setting out the position in relation to unaccompanied asylum seeking children and the Ukrainian resettlement scheme. The expected profile of unaccompanied children could give rise to new cost pressures in 2023/24.
  
- **Savings, Recovery & Renewal**  
The IJB noted the report and that future reporting will reflect the widened scope of the programme to capture all change activity and associated savings.

#### 4. **Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

Our proposed and subsequently approved revenue budget for 2023/24 was shared with both partners in advance of the IJB meeting.

**5. Approved Minutes from IJB Meeting held on 1 February 2023**

At the March meeting, the minute of [1 February 2023](#) was approved. The minute from the March meeting will be discussed in June.

There is a full history of IJB meeting papers and agenda's available on our website

**6. Date of Next Meeting**

The next meeting of the East Renfrewshire IJB will take place on 28 June 2023.

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 23/29</b>
<b>Paper Title:</b>	<b>IJB Board Report - Renfrewshire</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 April 2023</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>31 March 2023</b>
<b>Committee Chairperson:</b>	<b>Non-Executive Lead Renfrewshire IJB - John Matthews</b>

## 1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB) which took place on [31 March 2023](#).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- **Membership Update**

The IJB confirmed that John Matthews and Frank Shennan, appointed by the NHS Board, be reappointed as voting members to the IJB with effect from 31 March 2023 for a further period of three years.

- **Specialist Children's Service (SCS) Single Realignment**

The IJB received a further update on the realignment which will see CAMHS and Specialist Community Paediatrics Teams brought together under a single management structure hosted by East Dunbartonshire. RIJB noted the report and approved the associated resource and budget transfer of Specialist Children Services to East Dunbartonshire from 1<sup>st</sup> April 2023.

- **Chief Officers Report**

The IJB noted key policy developments and operational activity since the last IJB on 27 January 2023, that the HSCP is building into future workplans, strategies and action plans:

- The development of a HSCP Property Strategy
- The update on Public Sector Equality Duty Compliance
- The local assessment of the National Carers Strategy
- The Scottish Government Drugs Deaths Taskforce response: A cross Government approach and Renfrewshire's approach
- The update on the Scottish Budget 2023-24
- The NHS 2023-24 Pay offer and NHS Agenda for Change Review
- The consultation analysis results from the Mental Health and Wellbeing Strategy for Scotland Final Report
- The progress update on the National Care Service (Scotland) Bill
- The key messages and recommendations from the Audit Scotland NHS in Scotland 2022 Report The update on prevention of homelessness duties for public bodies
- The publication of Scotland's first data Strategy for Health and Social Care

- **Financial Report 1 April 2022 to 31 January 2023**

This report confirmed the in-year position at 31 January 2023 is an underspend of £563k and the projected outturn for 2022/23 an underspend of £652k. The financial position, noted by the RIJB, reflects the movement of the projected year-end health underspend to fund the projected shortfall in the delivery of the PCIP programme which was approved by the IJB on 25 November 2022. Members also noted the current estimated financial assessment of the consequences of the COVID-19 pandemic for 2022/23.

- **Delivering Sustainable Futures**

Sustainable Futures is a core overarching theme within 2022-25 RIJB's Strategic Plan. It is focused on ensuring available resources are used effectively, while recognising that service reform and financial savings will be required to achieve this. Within this extremely challenging financial context, this paper set out the HSCP's proposed approach to achieving 'Sustainable Futures', to address the budget gap in 2023/24 and the projected gap in future financial years. This included initial savings proposals of £3.45m set out within the context of the IJB's financial planning and budget setting for 2023/24, supported by proposed principles to guide the reform of HSCP services in coming months and beyond. Members approved the savings proposals as well as the direction of travel set out for the definition and implementation of service reform at the scale required.

- **2023-24 Delegated Health and Social Care Budget**

This report set out the projected financial position for Renfrewshire IJB and the proposed balanced budget.

Members noted the delegated Adult Social Care Budget for 2023/24 and agreed that the Chief Finance Officer will work with the Director of Finance and Resources for Renfrewshire Council to ensure that due diligence is completed in respect of the proposed additional recharge for Support Services provided by Renfrewshire Council of c£1.5m

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They also noted the delegated Health Budget for 2023/24 which is subject to: any final adjustments in relation to recurring budget adjustments at month 12; the transfer of Specialist Children Services budgets to East Dunbartonshire IJB on 1 April 2023; and any further funding allocated by the Scottish Government in respect of the impact of the 2023/24 pay award

Members agreed the balanced budget including the drawdown of General and Earmarked reserves in order to deliver a balanced budget for 2023/24.

They also noted the actions described at section 12 and that a financial recovery plan will be brought to the June 2023 meeting of the IJB which will include a rolling programme of Savings and Reform proposals to the IJB throughout 2023/24 and into future years.

In addition, the proposed use of non-recurring reserves to fund the budget gap was highlighted in the meeting as a high risk to the IJB's sustainability. This concern resulted in a further recommendation being proposed and agreed, in addition to the original recommendations:

"The IJB also expresses concern that using high levels of reserves to help produce a balanced budget is not sustainable. It is further agreed that the Board write to the new Health Minister expressing concern on how IJBs are financed in future years given this year's savings and use of reserves."

- **Unscheduled Care Performance 2022/23**

This report provided Renfrewshire's most up to date performance against Ministerial Strategic Group (MSG) Unscheduled Care indicators. Members noted the improved performance and the range of initiatives underway to further reduce delayed discharges, emergency admissions and A&E attendances.

- **Renfrewshire Children's Services Partnership Plan**

The RIJB approved Renfrewshire's Children's Services Partnership Plan for the period 2023-2026, in accordance with statutory requirements. The Plan sets out the actions that public and third sector partners will take collectively to improve outcomes for children and young people through integrated, targeted and preventative approaches. The final Plan will be submitted to the Scottish Government by June 2023.

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

Our proposed and subsequently approved revenue budget for 2023/24 was shared with both partners in advance of the IJB meeting.

#### **5. Approved Minutes from IJB Meeting held on 27 January 2023**

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At the March meeting, the minute of [27 January 2023](#) was approved. The minute from the March meeting will be discussed in June.

There is a full history of IJB meeting papers and agenda's available on our website – [Renfrewshire IJB Meetings](#)

### **6. Date of Next Meeting**

The next meeting of the Renfrewshire IJB will take place on 30 June 2023.