

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 25/142</b>
<b>Paper Title:</b>	<b>Standing Committee Chair's Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>30 October 2025</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Name of Reporting Committee:</b>	<b>Finance, Planning and Performance Committee</b>
<b>Date of Reporting Committee:</b>	<b>9 October 2025</b>
<b>Committee Chairperson:</b>	<b>Margaret Kerr, Chair of Committee</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the NHSGGC Finance, Planning and Performance Committee.

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Finance, Planning and Performance Committee on 9 October 2025 as set out below and seek further assurance as required.

## 3. Key Items of Discussion

### 3.1 Financial Monitoring Report – Month 5

- The Committee received the report for assurance.
- The Committee was advised that at 31 August 2025 an overspend of £46m was reported of which £40.4m was attributed to unachieved savings and there was a pay and non-pay overspend of £5.5m. The Committee received an update on the key cost pressure areas.
- The Committee noted that the total capital expenditure incurred to 31 August 2025 was £16.4m, which amounted to 20% of the capital budget. £50.4m (62%) of the total capital allocation had firm orders or had incurred spend which was in line with expectations.

- The Committee was advised that the deficit forecast for 2025/26 remained at £45m and noted the work underway to achieve a breakeven position by year end.
- The Committee was content to note the report.

### **3.2 Performance Report**

- The Committee received the report for assurance.
- The Committee noted the key areas of performance challenges at 31 August 2025 which included MSK Physiotherapy waiting times; Treatment Time Guarantee for inpatient and daycase activity; new outpatient activity; compliance with A&E four hour waits; and delayed discharges.
- The Committee noted the key areas of good performance which included the number of CAMHS patients seen <18 weeks of referral; Alcohol and Drugs services; and Acute activity in relation to diagnostic scopes and imaging.
- The Committee discussed the number of delayed discharges and were advised that there was significant work underway in an effort to reduce these before the winter period.
- The Committee was assured by the update.

### **3.3 Cancer Performance Report**

- The Committee received the report for assurance.
- The Committee was provided with a comprehensive overview of cancer services in NHSGGC which described the challenges, particularly in the context of increased demand with the volume of Urgent Suspicion of Cancer (USOC) referrals having risen by 76.3% between 2019/20 and 2024/25. The Committee was advised that urology, colorectal and gynaecology had been the key areas of focus as they accounted for 40% of patient on the 62-day cancer pathway.
- The Committee noted the range of improvement actions that had been put in place including the establishment of clinical improvement groups; the work of the Cancer Performance Team; and the support that was being provided from the Scottish Government and NHS Lanarkshire.
- The Committee was assured by the update.

### **3.4 IJB Annual Performance Report Summary**

- The Committee received the report for assurance.
- The Committee was advised that this was a summary of the key elements of 2024/25 performance contained within the Annual Reports of the six Health and Social Care Partnerships.
- The Committee was assured by the report.

### **3.5 Health and Safety Update – Ligature**

- The Committee received the report for assurance.
- The Committee was provided with an update on progress with the ongoing capital and improvement works to reduce ligature risks in high risk Mental Health wards and within Emergency Departments as well as the training initiatives to strengthen staff awareness. The Committee noted that an Executive Oversight Group was now in place to ensure progress against the plan.
- The Committee was assured by the report.

### **3.6 Delivery Plan – Q1 Summary Report**

- The Committee received the report for assurance.

- The Committee was updated on progress against implementing the 123 actions set out in the 2025/26 Delivery Plan and noted that 6 actions had been completed and 114 actions were on schedule. The Committee also discussed the actions that were at risk or delayed noting that these were due to external factors.
- The Committee was assured by the report which would now be submitted to the Scottish Government.

### **3.7 Winter Plan 2025/26**

- The Committee received the plan for endorsement.
- The Committee was advised that the Winter Plan for 2025/26 was a streamlined approach that had been developed with senior leaders across the whole system with seven key priorities for winter 2025/26. Progress against the delivery and impact of these would be monitored from November 2025 to March 2026.
- The Committee discussed the importance of public and staff messaging and noted the work underway to ensure appropriate targeted communication was in place.
- The Committee was content to endorse the plan which would now be presented to the NHS Board on 30 October 2025.

### **3.8 Adult Mental Health Strategy Annual Update**

- The Committee received the report for assurance.
- The Committee was updated on progress against the NHSGGC Mental Health Strategy 2023-2028 and was advised on the key pressures and priorities, in particular the next steps for option appraisal and community engagement advised on the next steps for option appraisal and public engagement in relation to current mental health services and potential areas for improvement; the review of the adult ADHD pathway; and the changes to the mental health governance approach to align better with the Transforming Together Programme.
- The Committee was assured by the report.

### **3.9 Disposal of West Glasgow Ambulatory Care Hospital**

- The Committee received the report for endorsement for onward Board approval.
- The Committee was asked to endorse the proposal to formally declare the site surplus to operational plans and requested that the timetable be further refined in advance of the report being presented to the NHS Board.
- The Committee was content to endorse the trawl process set out in the report and an updated report would be presented to the NHS Board on 30 October 2025 based on the Committee's feedback.

### **3.10 Integration Schemes**

- The Committee received the report for awareness.
- The Committee received an update on the ongoing actions and next steps in relation to the review of IJB Integration Schemes including the anticipated timeline for completion.
- The Committee was content to note the report.

**3.11 Larkfield Unit, Inverclyde Royal Hospital End of PFI Agreement**

- The Committee received the report for assurance following approval at the August meeting.
- The Committee was provided with an update on progress to bring the Larkfield Unit fully into NHSGGC's ownership on the expiry of the current Private Finance Initiative (PFI) contract the 31 October 2025.
- The Committee requested that the paper be updated prior to being presented to the NHS Board on 30 October 2025 outlining the governance route for approval and the positive impact of the investment within Inverclyde.

**3.12 QEUH Civil Litigation Update – Atrium Wall Linings**

- The Committee received the report for awareness.
- The Committee was provided with an update on the current status of the litigation process.
- The Committee was content to note the update.

**3.13 Corporate Risk Register**

- The Committee received the report for approval.
- The Committee noted that of the 12 risks that were assigned to the Committee, 92% of these had been reviewed in the last month with no changes to the risk score proposed. Since the previous meeting, 9 new actions had been added; 11 actions had been completed and 18 actions remained overdue.
- The Committee considered the CRR in line with the agenda and cycle of business and requested a review of actions associated to Delayed Discharges, TTG and the Delivery Plan.
- The Committee was content to approve the Corporate Risk Register.

**4. Issues for referral to other Standing Committees or escalation to the NHS Board**

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

**5. Date of Next Meeting**

The next meeting of the Finance, Planning and Performance Committee will take place on Thursday 11 December 2025.