

**Meeting of the NHS Greater Glasgow and Clyde Board
on Thursday, 30 October 2025, 09:30-15:30
hybrid at Stobhill Hospital, Seminar Room 6**

AGENDA

1.	Welcome and Apologies		
2.	Declaration(s) of Interest(s)		
MINUTES OF PREVIOUS MEETINGS AND MATTERS ARISING			
3.	Minute of Meeting held on • 21 August 2025	Approval	NHSGGC(M)25/05
4.	Matters Arising • Board Rolling Action List	Approval	Paper 25/118
CHAIR AND CHIEF EXECUTIVE REPORTS			
5.	Chair's Report Verbal update by the Chair	Awareness	Verbal
6.	Chief Executive's Report Verbal update by the Chief Executive	Awareness	Verbal
PATIENT STORY			
7.	Patient Story Presented by the Nurse Director	Awareness	Verbal

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GOVERNANCE			
8.	Board Activity Update Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 25/119
9.	Key Updates from Standing Committees Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 25/120
10.	Governance and Board Member Responsibilities - Update Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/121
11.	Board Annual Cycle of Business Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/122
12.	Board Calendar of Meetings 2025/26 Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/123
13.	Communication and Public Engagement Update Paper presented by the Director of Communications and Public Engagement	Approval	Paper 25/124
14.	FAI Update Paper presented by the Medical Director	Awareness	Paper 25/125
RISK			
15.	Corporate Risk Register Paper presented by the Director of Finance	Assurance	Paper 25/126

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16.	Risk Management a) Risk Management Strategy b) Risk Management Policy Paper presented by the Director of Finance	Approval	Paper 25/127
PERFORMANCE			
17.	Innovation (Video) Presented by the Medical Director	Awareness	Verbal
18.	Transforming Together - GGC Way Forward Portfolio Report Paper presented by the Director of Planning	Assurance	Paper 25/128
19.	NHSGGC Board Performance Report <ul style="list-style-type: none"> • GGC the Way Forward – Progress on Emergency Medicine • Transforming Together • Planned Care • Cancer Paper presented by the Deputy Chief Executive	Assurance	Paper 25/129
20.	NHSGGC Whole System Winter Plan 2025/26 Paper presented by the Director of Planning	Approval	Paper 25/130
21.	Significant Adverse Event Reviews (SAER) Performance Delivery, Oversight and Monitoring Paper presented by the Medical Director	Assurance	Paper 25/131
22.	Healthcare Associated Infection Report (HAIRT) Paper presented by the Nurse Director	Assurance	Paper 25/132
23.	IJB Whole System Report Paper presented by the Director of Whole System Flow	Assurance	Paper 25/133

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FINANCE AND CAPITAL

24.	NHSGGC Finance Report Paper presented by the Director of Finance	Assurance	Paper 25/134
25.	Larkfield Unit, Inverclyde Royal Hospital - End of PFI Agreement Paper presented by the Director of Estates and Facilities	Awareness	Paper 25/135
26.	Disposal of West Glasgow Ambulatory Care Hospital Site Paper presented by Director of Estates and Facilities	Approval	Paper 25/136

STRATEGIES AND REPORTS

27.	NHSGGC Clinical Governance Annual Report Paper presented by the Medical Director	Approval	Paper 25/137
28.	NHSGGC Duty of Candour Annual Report Paper presented by the Medical Director	Approval	Paper 25/138
29.	Public Protection Strategy Annual Report Paper presented by the Nurse Director	Assurance	Paper 25/139
30.	Department of Research and Innovation Annual Report Paper presented by the Medical Director	Assurance	Paper 25/140
31.	Feedback, Comments, Concerns, Compliments and Complaints Annual Report 2024/25 Paper presented by the Nurse Director	Assurance	Paper 25/141

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COMMITTEE FEEDBACK FOR ASSURANCE			
32.	Finance Planning and Performance Committee a) Chair's Report from Meeting 9 October 2025 b) Minutes from Meeting 7 August 2025	Assurance Assurance	Paper 25/142 FPPC(M)25/05
33.	Audit and Risk Committee a) Chair's Report from Meeting 18 September 2025 b) Minutes from Meeting 17 June 2025	Assurance Assurance	Paper 25/143 ARC(M)25/03
34.	Clinical and Care Governance Committee a) Chair's Report from Meeting 4 September 2025 b) Minutes from Meeting 3 June 2025	Assurance Assurance	Paper 25/144 CCGC(M)25/02
35.	Population Health and Wellbeing Committee a) Chair's Report from Meeting 23 October 2025 b) Minutes from Meeting 17 June 2025	Assurance Assurance	Paper 25/145 To Follow PHWBC(M)25/03 To Follow
36.	Area Clinical Forum a) Chair's Report from Meeting 9 October 2025 b) Minutes from Meeting 14 August 2025	Assurance Assurance	Paper 25/146 ARC(M)25/04
37.	People Committee a) Chair's Report from Meeting on 25 September 2025 b) Minutes from Meetings 200 May and 13 August 2025	Assurance Assurance	Paper 25/147 PC(M)25/01 and PC(M)25/02
DATE OF NEXT MEETING			
38.	Date and Time of Next Scheduled Meeting Thursday 18 December 2025 at 1.00 pm JB Russell House and MS Teams		