

NHS Greater Glasgow and Clyde	Paper No. 26/58
Paper Title:	East Renfrewshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	30 April 2026
Purpose of Paper:	For Noting
Classification:	Board Official
Date of IJB	25 March 2026
Committee Chairperson:	IJB Vice Chair: Mehvish Ashraf

1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the East Renfrewshire Integration Joint Board (IJB) which took place on [25 March 2026](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- **IJB Chief Officer Update**

The IJB noted the Chief Officer's update highlighting achievements, acknowledging challenges and setting clear priorities to ensure sustainable, high-quality services for the future through our transformation programme, including an update on delivery arrangements for each priority – The Promise, Living and Aging Well, Healthy Communities, Valued Workforce and Public Protection. The Chief Officer also highlighted national developments, including the Population Health Framework and the national review into group-based child sexual abuse and criminal exploitation and provided an update on non-residential care charging.

- **People Story – Third Sector**

The Chief Officer of Voluntary Action attended to present an update on the 3rd sector in East Renfrewshire, including a baseline understanding of the impact, areas of work and gaps and challenges facing the third sector. It is recognised that the third sector plays a vital role in East Renfrewshire and a formal process for third sector influence and participation has been developed through the local Third Sector Forum to support redesign and innovation.

Members welcomed the formalisation of the partnership between the HSCP and 3rd sector which will strengthen our collaborative approach and maximise the contribution of the third sector which includes over 500 organisations and groups, primarily operating within the area of health and social care.

- **Budget 2026/27**

The IJB approved the 2026/27 budget contribution of £96.085m from NHSGGC and £80.957m from ERC, allowing a balanced budget to be set for the year. The IJB recognise it will be a very challenging year as we work towards financial sustainability and welcomed the contributions of invest to save funding provided by both partners to support a period of change. The additional offer of £0.5m from NHSGGC to support capacity was also welcomed.

The IJB also noted the wider impact of the changes to adult social care funding and the detrimental impact on East Renfrewshire. This will be reflected in the Medium-Term Financial Plan which will be presented in June. Work underway to produce a strategic needs assessment to support an all-age commissioning strategy will support how we shape and plan for the costs of future demand.

The IJB are aware that financial sustainability remains a significant risk and was a red rated risk as part of the audit of our 24/25 annual accounts.

It was noted that the savings required to balance the prescribing budget are challenging and as in prior years may not be fully achievable.

IJB members noted that prior budget seminars had been helpful and echoed positive comments from the earlier Performance and Audit Committee around strong partnership working and collaboration. There was discussion around reserves and in what circumstances the IJB would draw on the further £1.287m support which the Council has committed to from their non-earmarked reserves.

- **Revenue Budget Monitoring Report**

The IJB noted the improved position and were advised of in-year support from the health board that has subsequently been confirmed. This allows the IJB to effectively balance the pressures in 2025/26 and this funding is gratefully acknowledged.

- **Population Health Framework and Synergy to Local Delivery Plans**

The IJB noted the report which looks at how Scotland's Population Health Framework and Public Health Scotland's 10-Year Strategy: Together We Can (to 2035), align with and complement East Renfrewshire's local strategic direction and delivery priorities. IJB members were offered reassurance that local plans include linkages to economic impact of employability and to mail life expectancy.

- **National Review of Group Based Child Sexual Abuse and Exploitation**

The IJB noted the update on the National Review of Group Based Child Sexual Abuse and Exploitation and the asks on East Renfrewshire associated with the review timeline.

- **Workforce Strategy and Plan 2025-27**

The IJB approved the workforce plan and strategy which aligns workforce planning with the HSCP's strategic priorities and delivery plans, focusing on developing the workforce, improving organisational resilience, and supporting integrated working across partners. It also emphasises leadership, staff engagement, learning and development, and effective workforce governance. Members were keen to find out more about mentoring and coaching as well as progress since the previous plan. The IJB were reassured that we would continue to work with partners to develop a workforce which reflects the communities we serve as the IJB itself is not an employer.

- **Health and Care Staffing (Scotland) Act 2019 Annual Assurance Report**

The IJB noted that the HSCP has overall reasonable assurance for 2025/26 and that there are ongoing risks particularly relating to financial constraints, workforce capacity pressures, and wider system dependencies. The report identifies mitigating actions and continuous improvement measures to progress towards substantial assurance. The IJB commented on the significant progress since last year's report, particularly in social care.

- **Self-Directed Support and Personalisation Strategy**

The IJB approved the SDS and Personalisation Strategy which sets out how East Renfrewshire HSCP will strengthen personalisation so that adults, children, families and carers experience real choice, control and rights-based support.

- **Neighbourhood Health and Care**

The IJB noted the report which marks the end of the care at home redesign and sets out the next phase of service transformation through a Neighbourhood Health and Care model. The IJB agreed the proposed multi-disciplinary team model, supported by daily huddles, a strong reablement focus, and the use of trusted care at home to provide an integrated, neighbourhood-based approach that brings health, social care and wider partners together to deliver preventative, responsive and person-centred support within local communities. The wraparound approach, enabled by technology, aims to support people to live well at home, reduce avoidable hospital admissions and improve flow across the health and care system.

- **Health and Social Care Digital Strategy**

The IJB approved strategy which sets out how digital technology will be used to support service transformation, improve outcomes for people who use services, and enable staff to work more effectively across health and social care. The Strategy focuses on using digital solutions to support prevention, independence and person-centred care, while improving access to information, data sharing and integrated working across partner organisations. The IJB welcomed the strategy and noted that an implementation plan was being developed.

- **Market Sufficiency and Procurement Plan 2026-27**

The IJB received assurance on the quality, sustainability and value of commissioned health and social care services, aligned to strategic priorities to enable people to thrive and live well. The IJB were in agreement with the plan, including the issue of a tender for an all-age supported living framework and to use a Public Social Partnership and Short Life Working Group to develop innovative approaches where there is a need for enhanced and more complex care.

- **Realistic Medicine and Wellbeing Annual Plan 2026-27**

The IJB noted progress against the 2025–26 prescribing savings plan and approved the Realistic Medicine and Wellbeing Annual Plan for 2026-27 which sets priorities for the coming year, building on learning and good performance to date. The proposed plan strengthens the whole system, “one-team” approach and supports shared decision making, reducing harm and waste, tackling unwarranted variation, and promoting personalised, value-based health and care. The IJB appreciated the clarity around prescribing and acknowledged that whilst there is still much to be done, things are moving in the right direction and were pleased that the report reflects realistic medicine which is the ambition of the Chief Medical Officer for Scotland.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

The HSCP continue to look at every opportunity to reduce costs to try to balance, or at least mitigate our pressures come year end. Since the IJB met in March, funding has been passed through from the health board to the IJB to support in year pressures, the delivery of a hospital at home service and the delivery of a programme of work to support and improve unscheduled care performance.

5. Approved Minutes from IJB Meeting held on 28 January 2025

At the March meeting, the minute of 28 January was approved subject to changes. The minute from the March meeting will be discussed in June 2026.

There is a full history of IJB meeting papers and agendas on our website.

6. Date of Next Meeting

The next meeting of the East Renfrewshire IJB will take place on 23 June 2026.