

NHS Greater Glasgow and Clyde	Paper No. 26/53
Paper Title	Standing Committee Chair's Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	25 March 2026
Purpose of Paper:	For Assurance
Classification:	Board Official
Name of Reporting Committee:	Finance, Planning and Performance Committee
Date of Reporting Committee:	25 March 2026
Committee Chairperson:	Ms Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the NHSGGC Finance, Planning and Performance Committee.

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Finance, Planning and Performance Committee on 25 March 2026 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Finance Report – Month 10

- The Committee received a paper for assurance.
- An overspend of £3.9m was reported, of which £64.9m is attributed to unachieved savings being offset by a pay and non-pay underspend.
- The Committee noted that the current rate of project identification and pipeline growth within the Sustainability & Value Programme would not be sufficient to address the required level of savings and as such other non-recurring initiatives had been deployed to improve the financial position and deliver a break-even position.
- The Committee received a month 10 overview.
- The Committee was content to note the update.

3.2 Integrated Performance and Quality Report (IPQR)

- The Committee received a paper for assurance.
- The Committee noted received an update on performance against key corporate indicators contained within the newly established IPQR.
- The Committee noted that during the reporting period, there was ongoing progress in several core areas, however it was noted that there was a number of persistent pressures across the system.
- The Committee noted that across key performance indicators there were 21 rated green (indicating performance in line with or ahead of agreed trajectories), 10 rated amber (performance has not met trajectory but is within a tolerable range), 13 were rated red (not meeting trajectory and outside of tolerable range) and a number of other trajectories rated grey which were provided for information and context.
- The Committee was content to note the update.

3.3 Transforming Together – GGC Way Forward Portfolio Status Report

- The Committee received a paper for assurance.
- The Committee noted that during the reporting period, 16 January to 13 February, portfolio progress was positive.
- Progress continued with the implementation of electronic triage and the Queen Elizabeth University Hospital has been agreed as the first site for rollout and is ready for implementation. This will support patient flow across the Emergency Department.
- There was significant progress reported in relation to the GP transfer to the Vision system. Three GP practices have been successfully onboarded, with a further 14 anticipated by the end of the month, and approvals to access GP practice data continue to increase. The Committee also noted plans for the GP Walk-in Centre remain on track for June 2026.
- The Committee was assured by the update provided.

3.4 Draft 2026-27 Formula Capital Allocation and Expenditure Proposals

- The Committee received a paper for awareness.
- The Committee received an overview of the draft 2026-27 Formula Capital Allocation and Expenditure proposals and were asked to consider the suggested prioritisation of the overall allocation, prior to submission to the April NHSGGC Board meeting for approval.
- It was assumed that NHSGGC's formula Capital allocation for 2026/27 would remain at £41.259m and in line with standard practice, a number of previously approved schemes had priority on the 2026/27 formula capital funding.
- The Committee was content to note the update.

3.5 Disposal of West Glasgow Ambulatory Care Hospital Site (Update)

- The Committee received a paper for awareness.
- The Committee noted the current position following the Board's approval that the building is surplus to operational requirements. The Scottish Government internal trawl process has concluded, with no formal expressions of interest received,

thereby enabling NHS Greater Glasgow and Clyde to proceed to open market disposal.

- Activity to support the proposed disposal was at an advanced stage. Engagement with Glasgow City Council has confirmed a clear planning and development framework to inform future redevelopment, which was anticipated to be mixed-use and residential led, with a strong emphasis on the delivery of social and affordable housing.
- The Committee was content to note the progress and the recommendations included in the paper and noted that a paper would be submitted to the April Board meeting.

3.7 Public Dental Service

- The Committee received a paper for approval.
- The Committee received an overview of the current operational position of the Public Dental Service, the impact of temporary service withdrawals from four sites, and the proposed approach for a comprehensive Future Service Model Review.
- The Committee received assurance that communications was an integral part of service engagement.
- The Committee noted that the proposal will be submitted to the East Dunbartonshire IJB for consideration, following which it would be resubmitted to the Committee for approval and onward submission to the NHSGCC Board.
- The Committee was content to approve the paper.

3.8 Sustainability Strategy Annual Update

- The Committee received a paper for assurance.
- The Committee noted the annual report outlining the progress against climate related aims and duties in line with the Scottish Government's Policy for NHS Scotland on the Climate Emergency and Sustainable Development.
- The Committee were content to note the update.

3.9 Corporate Risk Register

- The Committee received a paper for approval.
- The Committee noted that for February there was 17 new actions, 14 open and 12 overdue, however these actions were being progressed to completion with the expectation that many will be completed within the next two months.
- The Committee noted that work has concluded to score all Corporate Risks against the new NHS Scotland Scoring Matrix and the information was included within the papers.
- The Committee noted that the Environment & Sustainability risk has undergone a detailed review and new actions have been identified and approved by the Director of Estates and Facilities.
- The Committee noted that a further review of the FAI risk has been undertaken and revisions would be in the next version of the report
- The Committee was content to approve the paper.

3 Issues for referral to other Standing Committees or escalation to the NHS Board

BOARD OFFICIAL

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

4 Date of Next Meeting

The next meeting of the Finance, Planning and Performance Committee will take place on Thursday, 28 May 2026.