

NHS Greater Glasgow and Clyde	Paper No. 26/35
Meeting:	NHSGGC Board Meeting
Meeting Date:	30 April 2026
Title:	Governance and Board Member Responsibilities - Update
Sponsoring Director:	Dr Lesley Thomson KC, Chair
Report Author:	Ms Jillian Neilson, Corporate Services Manager - Governance

1. Purpose

The purpose of this paper is to provide an update to the Board on proposed Board members responsibilities.

2. Executive Summary

2.1 Board Member Changes

Councillor Colette McDiarmid resigned from the NHS Board on 26 March 2026 as she is running in the Scottish Parliamentary elections. A new Board Member from East Dunbartonshire Council will be confirmed in due course.

Professor Iain McInnes' term as a Board Member ended on 31 March 2026. A new University representative will be confirmed in due course.

Mr William Edwards left his position as Deputy Chief Executive on 17 April 2026. A new Deputy Chief Executive will be appointed in due course.

2.2 Committee Membership

Charles Vincent will be replaced by Lesley McDonald on the Glasgow City IJB.

The proposed committee and IJB Board member responsibilities can be seen in Appendix 1.

3. Recommendations

The Board is asked to:

- Note the changes to Board Members.
- Approve the updated version of Board Member responsibilities at Appendix 1.

4. Response Required

This paper is presented for approval.

5. Impact Assessment

The impact of this paper on NHSGGC's corporate aims, approach to equality and diversity and environmental impact are assessed as follows:

- | | |
|------------------------|------------------------|
| • Better Health | <u>Positive</u> impact |
| • Better Care | <u>Positive</u> impact |
| • Better Value | <u>Positive</u> impact |
| • Better Workplace | <u>Positive</u> impact |
| • Equality & Diversity | <u>Positive</u> impact |
| • Environment | <u>Positive</u> impact |

6. Engagement & Communications

The content of this paper was considered by the Chair, the Chief Executive, the Director of Corporate Services and Governance and individual Board Members.

7. Governance Route

This paper is presented to the Board as the approving body.

8. Date Prepared & Issued

Prepared on: 16 April 2026

Issued on: 22 April 2026

NHS Greater Glasgow and Clyde
Active Governance Programme

Board Members' Responsibilities from 1 May 2026																
Board Members			Appointment		Board Standing Committees						Inquiries Oversight Sub Committee (SubCommittee of Board)	Healthcare Charities Committee	Interface Committee (SubCommittee of FPPC) Membership TBC	Executive Oversight Group GGC Way Forward Membership TBC	Executive Whole System Oversight Group Membership TBC	Pharmacy Practices Committee
					Audit and Risk Committee	Clinical and Care Governance Committee	Finance, Planning and Performance Committee	People and Staff Governance Committee	Population Health and Wellbeing Committee	Remuneration Committee						
Dr Lesley Thomson KC			From 01/12/23	To 30/11/27	1	1	1	1 C	1	1	1 C	1				
Professor Jann Gardner			Chief Executive		1	1	1	1	1	1		1		1 C		
Mr Michael Breen			Director of Finance		1	LX	1	LX				1	LX			
Dr Scott Davidson			Medical Director			1	LX	1	1							
Vacant			Deputy Chief Executive				1				1					
Dr John O'Dowd			Interim Director of Public Health				1		1	1	LX					
Professor Angela Wallace			Nurse Director			1	1	1								
Other Director							2	UBCOs (ED & WD)	1	DHROD (LX) UBCO (GC, Inv, WD)	3	2	UBCOs (ED & Ren)	1	DHROD (LX)	
Ms Ann Cameron-Burns			From 01/01/22	To 31/12/29			1		1			1				
Dr Morven McElroy			From 01/07/25	To 30/06/29		1	1	1	1			1				
Vacant (University representative)																
Cllr Jacqueline Cameron (Ren)			From 21/06/22	To 30/04/27	1		1		1	1						
Cllr Chris Cunningham (GC)			From 08/06/22	To 30/04/27			1									
Vacant (ED)																
Cllr Michelle McGinty (WD)			From 08/06/22	To 30/04/27			1					1				
Cllr Katie Pragnell (ER)			From 04/07/22	To 30/04/27		1	1	1	1			1				
Cllr Robert Moran (INV)			From 22/07/24	To 30/06/28			1			1						
Ms Mehvish Ashraf			From 09/01/23	To 08/01/27			1		1	VC						
Mr Brian Auld			From 01/07/24	To 30/06/28	1		1		1							
Ms Elizabeth Cairns			From 01/07/24	To 30/06/28			1			1						
Mr Martin Cawley			From 01/07/24	To 30/06/28			1					1	C			
Ms Cath Cooney			From 01/07/24	To 30/06/28		1	VC	1	1	C						
Giovanni D'Alessio			From 18/08/25	To 17/08/29		1	1	1				1				
Ms Dianne Foy			From 01/07/22	To 30/06/30		1	1	1	1	1						
Mr David Gould (Vice Chair)			From 01/02/22	To 31/01/30			1	1	1	1	1	C				
Mr Graham Haddock			From 01/05/23	To 30/04/27		1	1	1							1	
Ms Margaret Kerr			From 01/04/19	To 31/03/27	1	VC	1	1	C			1				1
Jamie Kinloch			From 25/08/25	To 24/08/29			1	1			1					
Ms Lesley McDonald			From 01/07/24	To 30/06/28			1	1								1
Dr Rebecca Metcalfe			From 01/09/23	To 31/08/27	1		1	1	1							
Ms Ketki Miles			From 01/06/20	To 31/05/28			1	1	1		1	VC			1	
Dr Paul Ryan			From 01/06/21	To 31/05/29		1	C	1	VC		1					
Ms Karen Turner			From 01/07/24	To 30/06/28		1	1	1		1	VC					
Mr Charles Vincent			From 01/02/20	To 31/01/28	1		1	1		1	C					
Ms Michelle Wailes			From 01/06/21	To 31/05/29	1	C	1	1				1	VC			
Total Non Executive Board Members			25		6	9	25	11	9	4	3	9	TBC	TBC	TBC	2
Total Membership including Executive Board Members and Chair			32		9	13	34	20	14	7	5	11				
			No of Meetings		5	4	6	4	4	2	12	4				
			Quorum		3	3	4	3	3	3		3				

Board				Board Standing Committees						Inquiries Oversight Sub Committee (SubCommittee of Board)	Healthcare Charities Committee	Interface Committee (SubCommittee of FPPC)	Executive Oversight Group GGC Way Forward	Executive Whole System Oversight Group	Pharmacy Practices Committee
				Audit and Risk Committee	Clinical and Care Governance Committee	Finance, Planning and Performance Committee	People and Staff Governance Committee	Population Health and Wellbeing Committee	Remuneration Committee						
				9.30 am-12.30 pm	2.00 pm-5.00 pm	1.00 pm-4.00 pm	9.30 am-12.30 pm	2.00 pm-5.00 pm	9.30 am-11.30 am	Start time varies	2.00 pm-4.00 pm	Dates TBC	Dates TBC	Dates TBC	Meetings arranged when required
Frequency	Bi-Monthly							23 April 2026	29/04/2026						
Board Members Required	31					28 May 2026	7 May 2026				7 May 2026				
Quorum	10			4 June 2026 18 June 2026	4 June 2026			18 June 2026	TBC						
Chair/NHS Lead	Dr Lesley Thomson KC														
Vice Chair	Mr David Gould					6 August 2026 (9.30 am-12.30 pm)	13 August 2026				6 August 2026				
Membership	As above			3 September 2026	10 September 2026	24 September 2026									
2026/27 Board Dates	30 April 2026	9.30 am-2.00 pm							22 October 2026						
	25 June 2026	9.30 am-2.00 pm				26 November 2026	5 November 2026				5 November 2026				
	27 August 2026	9.30 am-2.00 pm		3 December 2026	3 December 2026										
	29 October 2026	9.30 am-2.00 pm				28 January 2027		21 January 2027							
	17 December 2026	2.00 pm-5.00 pm					18 February 2027				18 February 2027				
	25 February 2027	9.30 am-2.00 pm		4 March 2027	11 March 2027	25/03/2027				11 March 2027					
Endowments Management Committee Board of Trustees**				11 June 2026	9.30 am-10.30 am		** A meeting of the Trustees shall be deemed to have been held when a quorum of at least one third of the Trustees are present, of whom at least 2 of those present are non-executive members of the Health Board								
				15 October 2026	9.30 am-10.30 am										
				25 February 2027	9.30 am-10.30 am										

2026/27 Board Seminar Dates			14 May 2026	9.30 am-12.00 pm		Board Champions	
			17 September 2026	9.30 am-12.00 pm		Mental Health	
			12 November 2026	10.00 am-4.00 pm		Staff Health Strategy	
			14 January 2027	9.30 am-12.00 pm		Organ Donation	
			18 March 2027	10.00 am-4.00 pm		Environment & Sustainability	
						Whistleblowing	
						Equality & Diversity (Disability)	
						Equality & Diversity (BAME)	
						Equality & Diversity (LGBTQ+)	
						NHS Charities (RHC)	
						NHS Charities (Beaumont WoSCC)	
						Veterans	
						Anti-Fraud	

Standing Committee Chairs																

IJB Leads Network			1 June 2026	10.00 am-11.00 am	
			1 December 2026	2.00 pm-3.00 pm	

Key	
C	Chair
CC	Co-Chair
VC	Vice Chair
L	Lead
LX	Lead Executive
CE	Chief Executive
MD	Medical Director
ND	Nurse Director
DOF	Director of Finance
DPH	Director of Public Health
DHROD	Interim Director of Human Resources and Organisational Development
DEF	Director of Estates and Facilities
DCPE	Director of Communications and Public Engagement
COO	Chief Officer Acute
IJB CO	IJB Chief Officer