

NHS Greater Glasgow and Clyde	Paper No. 26/59
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	30 April 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	18 March 2026
Committee Chairperson/Non-Executive Lead:	Chair – Cllr Chris Cunningham Vice Chair - Paul Ryan (Non-Executive Lead)

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) which took place on [18 March 2026](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

GCIJB Membership Update

The IJB received a report updating on changes to the membership of Glasgow City IJB and seeking approval of an appointment to the IJB Finance, Audit and Scrutiny Committee and the role of Vice Chair. The report also updated on the Scottish Statutory Instrument to extend IJB voting rights to service user, unpaid carer and third sector representatives.

Chief Officer Update

The Chief Officer provided a verbal update on the undernoted key areas:

Delayed Discharges

The delayed discharge position has seen improvements since the last IJB meeting. GCHSCP are now meeting the target of 160 which was agreed with the Health Board and continue to be fully engaged in the Health Board's ongoing system reset and system support processes. GCHSCP staff have concluded the focussed work with colleagues at Glasgow Royal Infirmary, which took place in both the acute assessment unit and emergency department, and have agreed a final report. The report makes a number of recommendations which staff will now form into an Action Plan and to be led through established groups. Alongside this work, GCHSCP staff are also considering how to access and use information on emergency department repeat attenders to further support patient flow, and the provision of care and support in the right place. The AWI position remains at 54. GCHSCP have been successful in the bid for additional funding from Scottish Government to support delivery of the target of 40.

Homelessness

GCHSCP continue to witness a reduction in demand for Homelessness Services with the total number of applications received this year, to date, falling by around 5% compared with the same period last year. However, pressure on temporary accommodation continues with the number of households residing in temporary accommodation across the city continuing to rise. As at 3rd March 2026, 4,926 households were living in temporary accommodation across the city and 2,352 of these households were residing in unsuitable bed and breakfast/hotel type accommodation. Demand remains high from households granted leave to remain with 44% of new demand for homelessness assistance coming from refugee households. Refugee households now make up slightly more than half (50.3%) of the total live homelessness caseload, 62% of the total number of households residing in temporary accommodation and 76% of households within in bed and breakfast/hotel accommodation. A further engagement session was held with third sector partners through 'All In for Glasgow' where a draft of the new Temporary Accommodation Strategy was shared with third sector partners and those with lived experience of homelessness. GCHSCP has now launched a public consultation in relation to the strategy, which will be presented to the IJB in May for approval.

Mental Health Inpatients

Delayed discharges across Mental Health services continue to remain relatively static in numbers however this continues to be above the desired position. The primary issue continues to be limited availability of suitable community placements, including supported accommodation, specialist care home beds, and services able to support individuals with complex presentations, behaviours, or multi-morbidities. A further group of patients continue to require ongoing inpatient care because their needs cannot currently be met safely in the community. These individuals often have complex social circumstances, challenging risk profiles, or specialist care needs that make discharge planning significantly more difficult. In addition, several cases designated as "complex" involve legal processes, guardianship applications,

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or multidisciplinary assessments that extend the time required to secure an appropriate community placement. More recently Adult MH have seen an increase in young people presenting due to the reduction of 8 beds in Skye House. GCHSCP staff are monitoring this closely due to nature of presenting need and concerns around adult wards not always being a suitable environment for a young person. In the interim, operational actions continue to focus on strengthening discharge pathways and reducing avoidable delays.

IJB Financial Allocations and Budgets 2026-2027

Members received a report outlining the revenue budget for Glasgow City IJB for 2026-27 and the budget available for services commissioned from Glasgow City Council and NHS Greater Glasgow & Clyde. The IJB noted the funding allocation from Glasgow City Council and the assurances provided in relation to the funding for the pressures in asylum. The indicative funding allocation from NHS GG&C was noted, subject to confirmation when the outturn for the 2025-26 financial year has been finalised including totality and distribution of pay awards and other funding have been determined. Members agreed the balanced budget including the savings programme and referred the proposed increases to non-residential charges to the Glasgow City Council City Administration Committee for approval. GCIJB delegated a budget to NHS GG&C of £1,205,514,000 and Glasgow City Council of £623,976,800 and directed that this budget is spent in line with the strategic plan of the IJB.

Medium Term Financial Outlook 2026-2029

A report was presented outlining the Medium Term Financial Outlook for the GCIJB which has been prepared to support financial planning and delivery of the IJB's Strategic Plan. Members approved the Medium Term Financial Outlook 2026 – 2029.

A motion was also approved which instructed the Chair to write to the Health Secretary outlining the strength of the IJB's concern regarding failure of funding to keep pace with demands. The Depute Chief Officer, Finance and Resources, was instructed to engage with the Council and Health Board to develop a new financial framework for the IJB which includes the expectation that a proportionate share of any undirected funding uplifts should be passed across to the IJB in addition to any directed funding and that increased employment costs resulting from decisions made by those bodies or national negotiations, including those arising from job evaluation, should be fully funded.

Adults With Incapacity Delayed Discharge Funding and Action Plan

Members were advised of a funding allocation to GCIJB from the Scottish Government to be used to provide additional resources aimed at reducing the impact of mental incapacity related delays in hospital discharges. Members noted the Adults with Action Plan that has been developed and agreed by the Scottish Government and approved the funding for this use.

Glasgow City IJB Budget Monitoring for Month 10 and Period 11 2025-26

A report was presented outlining the financial position of Glasgow City IJB as at 9 January for Council and 31 January 2026 for Health and highlights any areas of budget pressures and actions to mitigate these pressures. The IJB approved the budget changes noted in the report.

Glasgow City HSCP Draft Locality Plan 2026-28

GCIJB were presented with the draft Locality Plan 2026-28 for consideration and approval. Members noted the engagement approaches undertaken and approved the final Locality Plan be published in April 2026 subject to confirmation that the consultation process is complete.

Service Prioritisation Programme Update

A report was presented updating on progress with implementation of the Service Prioritisation programme and Members approved that an initial review of the governance arrangements would take place following the 2026 summer recess.

A motion was presented to adjust the wording of the service prioritisation governance paper, as originally specified in the report of 26 November 2025, to allow the IJB to formally approve review recommendations on a rolling programme at each meeting where necessary. Following discussion and debate, a vote was held and the motion was rejected.

Homelessness Services - Temporary Homelessness Accommodation Charges for 2026-27

GCIJB received an update on the charges for homelessness temporary accommodation which are set annually by the Council's City Administration Committee. Members noted the approved charges for 2026-27.

Not discussed at GCIJB but information below as requested:

Care Home Capacity

Glasgow City Health and Social Care Partnership (GCHSCP) currently operates five large care homes with a combined capacity of 550 beds. This capacity has been affected by planned construction work at Riverside and unplanned construction work at Victoria Gardens, which reduced the available bed base to 460 throughout January and February 2026.

Despite the continued reduction in available capacity, demand for care home placements remained strong across both months. Admissions totalled 38 residents over the period (11 in January and 27 in February). The February admission figure was notably higher, with hospital discharges accounting for 17 of the 27 admissions (63%), reflecting continued prioritisation of the Enhanced Care Service acute discharge pathway.

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In January, hospital-originated admissions were lower at 3 of 11 (27%), with a higher proportion of admissions from other care homes and community settings during that month.

Directly provided services consistently operated at high occupancy rates, averaging 95.8% across the two months (95.2% in January and 96.3% in February). Vacancies remained minimal throughout, and occupancy performance improved month on month, suggesting effective use of the available bed base even within reduced overall capacity.

A new project has been initiated to support the reopening of Riverside to its full operating capacity. This work will see the remaining closed beds brought back into use on a phased basis, with the aim of restoring the full 550-bed capacity across the five care homes within the coming months. Planning is underway to ensure that staffing, environmental readiness and admissions processes are aligned to support this increase, and progress will be reported through future performance updates.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting held on 21 January 2026.

<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minute-21-01-2026-approved>

6. Date of Next Meeting

The next meeting of Glasgow City IJB will take place on 13 May 2026.