

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 24/46</b>
<b>Paper Title:</b>	<b>Renfrewshire Integration Joint Board Report</b>
<b>Meeting:</b>	<b>Board Meeting</b>
<b>Date of Meeting:</b>	<b>30 April 2024</b>
<b>Purpose of Paper:</b>	<b>Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>22 March 2024</b>
<b>Committee Chairperson:</b>	<b>John Matthews</b>

## 1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB) which took place on [22 March 2024](#).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

### Chief Officer's Report

The IJB noted key developments and operational activity since the last IJB on 25 January 2024.

The report included Renfrewshire's continuing strong performance in managing delayed discharges. The figures confirmed that Renfrewshire is the highest performing Local Authority area in Scotland for Acute standard delays for the financial year to date (April-December 2023).

Throughout January and February 2024, the HSCP has continued to perform strongly, despite a difficult winter period. Officers continue to work on a whole system basis to support people back to their own homes or a homely setting daily.

### **Sustainable Futures Programme: Progress Update**

This paper was the first of two Sustainable Futures papers considered by Members at this meeting. It provided a programme update within the context of the continued financial challenges in which the IJB are operating.

This report updated on the progress and related decisions which have been made on the overarching approach and scope of the Sustainable Futures Programme.

The report included an update on eligibility criteria and supporting assessment and care planning processes, Community Meals and Soft Facilities Management, with a commitment to bring further updates to future meetings.

The report provided an update on progress with the non-residential charging policy, which you might remember was considered in the January meeting, when the IJB agreed to submit recommendations to the Council's Leadership Board for consideration. Council officers are currently in the process of planning and delivering a process of stakeholder engagement and the completion of an equality impact assessment (EQIA). The feedback received will be captured and considered prior to a paper being presented to a future meeting of the Board.

The report has also set out a further element of the programme to commence in the 2024 / 25 financial year, to undertake broader, strategic reviews of the service models in place for Extra Care, Residential Respite and Day Support.

### **Sustainable Futures Programme: Final options for consideration**

At its November meeting, IJB members agreed the savings proposals presented should be further developed, to move to a process of engagement and more detailed impact assessment. In line with this agreement at that meeting, the final proposals for four of the five options were presented for the IJB's consideration.

The proposals presented were:

- Closing the Flexicare Service.
- Reduction from 3 to 2 internal care homes.
- Permanent closure of Montrose and Falcon day services.
- Align registered capacity at the Disability Resource Centre (DRC) with service occupancy levels observed over the last 12 months.
- Merging Mirin and Milldale day services.

In relation to the fifth option, the potential merger of Mirin and Milldale day services, it was noted that a Judicial Review petition has been served on the IJB and Renfrewshire Council. Accordingly, the details relating to this proposal were not brought to the meeting as planned. Instead, it was proposed consideration of this option was paused to allow the IJB to seek required legal advice.

## BOARD OFFICIAL

Following discussion, Members agreed to the following for each proposal:

- **Merging Mirin and Milldale day services:** During the meeting, a motion was lodged by Members not to pause the matter, but to consider it on the day and to reject the proposal. An amendment to this motion was then lodged that asked for more time for Members to digest the full assessment carried out by HSCP Officers, as this had not been shared in advance of the meeting.

There was four votes cast for each option. There is no casting vote at the IJB, so this means **the matter cannot progress at this stage**. A decision will be made on the next steps in the process.

In the meantime, services at Mirin and Milldale will continue to operate as they currently do without any changes at this time.

- **Closing the Flexicare Service:** During the meeting, Members were asked to either approve or reject the proposal. Four votes were cast for each option, so **the matter cannot progress at this stage**. A decision will also be made on the next steps in the process for this proposal. In the meantime, Flexicare services will continue to operate as they currently do without any changes at this time.
- **Reduction from 3 to 2 internal care homes:** Members voted to **approve** the proposal to close one of these care homes. It was also decided that Montrose Care Home should be the one to close. Changes will only take place after further discussion with staff, individual residents and their families or representatives has taken place - and only once agreement is reached on a timeline and implementation plans, tailored to accommodate the needs of each individual.
- **Permanent closure of Montrose and Falcon day services:** The proposal to maintain the closure of Falcon and Montrose day centres for older people was **approved**.
- **Align registered capacity at the DRC with service occupancy levels observed over the last 12 months:** This proposal was also **approved**.

### **Financial Report 1 April 2023 to 31 January 2024**

This report asked Members to note the revenue budget position at 31 January 2024, and the projected year-end position for the year ending 31 March 2024.

The report once again highlighted the financial challenges the IJB are facing and highlighted that some reserves have already been used to achieve a balanced budget for 2023 / 24.

Members noted that the current projected year-end outturn is an improvement on the original forecast. This reflects a number of focused pieces of work and actions

put in place by the Senior Management Team over the past few months to help mitigate the projected overspend, as well as the impact of non-recurring monies, which have helped to reduce the in-year overspend.

It is likely that a contingent liability will need to be included in the IJB's annual accounts reflecting current discussions regarding the potential increase to Care at Home staff grades, upon which discussions with Trade Union representatives are continuing.

**Members noted the in-year position at 31 January 2024 and the projected year-end position for 2023/24**

**2024-25 Delegated Health and Social Care Budget**

In this report, Members were asked to note the delegated adult social care and health budgets for 2024-25 – and to agree the balanced budget outlined, including the drawdown of required reserves to deliver a balanced budget for 2024-25.

The report highlighted that the budget offers from both Renfrewshire Council and NHSGGC were in line with Scottish Government conditions.

It also provided a high-level summary of the gross estimated budget pressures for 2024-25. Members were asked to note that these scenarios are regularly updated to ensure the CFO has early sight of any significant changes.

Finally, the report summarised the overall anticipated budget position for the IJB for 2024-25.

Overall, based on these assumptions, it was the CFO's recommendation that there are sufficient resources within the proposed budgets (including draw down of IJB reserves) set out in the report to meet the current anticipated budget pressures for 2024-25, thereby enabling members to set a balanced budget for 2024-25.

**Hosted Services Performance 2023/24**

'Hosted Services' are those managed and delivered by one IJB on behalf of two or more IJBs within the NHS Greater Glasgow and Clyde (NHSGGC) Health Board area.

Renfrewshire hosts Podiatry, Primary Care Support Services and, on an interim basis, GP Out of Hours Services on behalf of all NHSGGC IJBs.

This report provided an update on the performance of each Hosted Service, which was noted by IJB members.

**Podiatry**

Podiatry performance measures are monitored as part of the Partnership's overall performance management framework with four indicators included in the HSCP Scorecard. Despite an increase in demand and a large number of staff vacancies,

performance for 2023 / 24 has been sustained at, or extremely close to, the 90% target for all indicators.

### **Primary Care Support**

The Primary Care Support Team supports General Practice and Community Optometry contractors. The report highlighted the wide remit supported by the team, including health surveillance, immunisation programmes, and the transformation programme for Primary Care. It also highlights positive progress against Primary Care Improvement Plans – e.g., the roll out of hub models in all three priority areas of Pharmacotherapy, Vaccination, and Community Treatment and Care Centres. It also outlines future priorities, service development activity, and the new five-year Primary Care Strategy, which is expected to be published in spring 2024.

### **GP Out of Hours**

The GP Out of Hours Service has been hosted on an interim basis by Renfrewshire HSCP since August 2022. It has not been formally delegated, so performance is not built into the Scorecard, however it is managed and monitored by our Senior Management Team.

The service provides urgent care to patients and is designed to manage non-life-threatening medical issues that require attention outwith ordinary GP surgery working hours.

The report detailed the variety of appointment options offered to patients and provides a snapshot of service activity at January 2024, with performance for GP Out of Hours shifts continuing to exceed the target position of 90% of sites open.

The service also continues to explore options for development and innovation, with Advanced Nurse Practitioner and Engagement programmes underway.

**Members noted performance across each of these services.**

#### **4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

#### **5. Approved Minutes from IJB Meeting held on 26 January 2024**

At the March meeting, the minute of [26 January](#) was approved. The minute from the March meeting will be discussed in June 2024.

There is a full history of IJB meeting papers and agenda's available on our website – [Renfrewshire IJB Meetings](#)

**6. Date of Next Meeting**

The next meeting of the Renfrewshire IJB will take place on 28 June 2024, with an update report due to be submitted to the August 2024 meeting of the NHSGGC Board.