

NHS Greater Glasgow and Clyde	Paper No. 26/158
Paper Title:	Renfrewshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 October 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	18 September 2026
Committee Chairperson:	Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Renfrewshire IJB on Friday, 18 September 2026 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Membership Update

Members noted the appointment of Fiona Catterson and Martin McCambridge as the new carers' representatives, following the resignation of the previous representative and proxy. The arrangement will operate on a shared basis, with both individuals able to attend meetings, but only one able to vote at any given meeting.

The report also highlighted changes arising from amendments to the Public Bodies (Joint Working) (Integration Joint Boards) (Scotland) Order 2014, which came into effect on 1 September 2026. As a result, representatives of carers, the third sector and service users are now voting members of the IJB.

New statutory guidance on IJB roles, responsibilities and membership was published by the Scottish Government in August 2026 and will require a review of the Board's Standing Orders. In the meantime, the amended regulations mean that the quorum for IJB meetings has increased from four voting members to six.

Members: noted both the new appointments and the changes to voting membership arrangements.

3.2 Chief Officer's Report

The Chief Officer provided an update on a range of local developments since the June meeting, highlighting recent work to support engagement, transformation and service improvement. This included the completion of the Chief Officer's programme of service visits, ongoing development of the Your Voice Matters engagement programme to inform the next IJB Strategic Plan, and Renfrewshire's participation in CIPFA's 'Making the Shift to Prevention' programme. The report also highlighted progress in developing Hospital at Home, participation in Healthcare Improvement Scotland's Focus on Frailty programme, a local recovery event hosted by the Alcohol and Drug Partnership, and a learning disability engagement event marking ten years since Renfrewshire signed up to the Charter for Involvement. Performance on delayed transfers of care remains strong, with Renfrewshire continuing to be one of the best performing areas in Scotland, while CAMHS waiting times remain at 100% against the national target.

National updates included the publication of the Scottish Government's Programme for Government 2026-31, which proposes significant reform across NHS, local government and social care structures, alongside updates from Health and Social Care Scotland on the financial position of IJBs nationally. Members also noted the Chief Medical Officer's Annual Report, the Mental Welfare Commission Annual Report, new interim guidance on the use of Artificial Intelligence in health and social care, developments around the use of the CHI number across local government services, and proposed changes to Scottish Social Services Council registration requirements. The report notes that these developments will help shape the HSCP's future transformation work and the development of the next Strategic Plan, with further updates to be brought to future meetings as national policy and reform proposals develop.

Members: noted the report.

3.3 In-year Budget Monitoring Report

Members received an update on the HSCP's financial position at 31 July 2026. The report noted an improved year-end forecast compared with that reported when the 2026/27 budget was approved, reflecting the impact of management actions to reduce spending and strengthen budget controls. Despite this progress, significant financial pressures remain across a number of services, particularly within Adult Social Care, alongside ongoing workforce and demand challenges.

The report also highlighted the continued reliance on reserves to support financial balance and reinforced the need for ongoing transformation and savings programmes to ensure long-term financial sustainability.

Members:

- Noted the in-year financial position at 31 July 2026.
- Noted the projected year-end position for 2026/27.

3.4 IJB Audited Annual Accounts 2025/26

Members approved the audited Annual Accounts for 2025/26 following completion of the external audit process.

The auditor confirmed that the accounts provide a true and fair view of the IJB's financial position and have been prepared in line with all relevant accounting and legal requirements. The audit also found no issues with the IJB's financial reporting or governance arrangements.

Members: Approved the audited Annual Accounts for 2025/26.

3.5 Sustainable Futures: Implementation Update

Members received an update on progress delivering the Sustainable Futures programme and agreed savings for 2026/27. The report highlighted good progress, with around 69% of the annual savings target achieved by Period 4 and implementation arrangements now in place across all approved projects. Work continues across a range of service redesign programmes, including day services, learning disability respite, Assertive Outreach, Flexicare, Autism Connections and Health Visiting, alongside ongoing engagement with staff, service users, unpaid carers and other stakeholders.

The report also provided an update on Childsmile, with further work underway to test a revised targeted service model developed in discussion with the Scottish Government and NHS Greater Glasgow and Clyde.

Members:

- Noted progress in delivering agreed savings for 2026/27.
- Noted progress in implementing the Sustainable Futures projects approved in June 2026.
- Noted the update on Childsmile.

3.6 Interim Workforce Plan 2026 / 27

Members approved a new Interim Workforce Plan covering September 2026 to September 2027. The plan provides a framework to support the HSCP's workforce while a longer-term strategy is developed alongside the next IJB Strategic Plan. It recognises key challenges including recruitment and retention, an ageing workforce, increasing demand for services and the workforce implications of service transformation.

The plan sets out priorities for the coming year, including improving recruitment and retention, supporting staff wellbeing, strengthening leadership development,

building digital skills and enhancing workforce planning to support future service redesign and transformation.

Members:

- Approved the Interim Workforce Plan.
- Noted the workforce priorities and actions identified within the Plan.
- Noted that the Plan will support development of a longer-term Strategic Workforce Plan aligned to the next IJB Strategic Plan.
- Noted that a detailed action plan will be developed to support implementation and monitoring.

3.7 Palliative Care and Care Around Dying Strategy 2026-27

Members approved the refreshed Palliative Care and Care Around Dying Strategy 2026-27. The strategy builds on the previous plan and aligns with national and regional priorities, setting out actions to improve access to palliative care, strengthen bereavement support, enhance Future Care Planning and improve coordination between services. It also highlights the important role of unpaid carers, hospices, third sector organisations and local communities in supporting people with palliative and end of life care needs.

Members:

- Approved the final Palliative Care and Care Around Dying Strategy 2026-27

3.8 Refreshed Adult Carers Strategy 2026-27

Members approved the refreshed Adult Carers Strategy 2026-27 and accompanying Delivery Plan. The strategy builds on the previous plan and reflects feedback from carers and partner organisations, with a focus on improving access to information and support, strengthening carers' involvement in services, preparing for the introduction of the Right to Breaks, and ensuring carers are recognised, valued and supported in their caring role.

The report also outlined plans to develop a new long-term Adult Carers Strategy from 2028, informed by a Carers Needs Assessment and ongoing engagement with carers across Renfrewshire.

Members:

- Noted feedback received during consultation and the changes made to the strategy as a result.
- Approved the refreshed Adult Carers Strategy 2026-27 and Delivery Plan.
- Approved the proposed approach to developing a new long-term Adult Carers Strategy from 2028.

3.9 2026-27 Performance Scorecard and Strategic Delivery Plan

Members approved the 2026/27 Performance Scorecard and the final year of the Strategic Delivery Plan 2025-27. The report highlighted continued strong performance across a range of measures, including psychological therapies,

alcohol and drug treatment waiting times, delayed discharges, podiatry services, Future Care Plans and support for adult carers.

The report also noted that 95% of Strategic Delivery Plan actions were either completed or on track during 2025/26. Work is now underway to develop the framework for the next 10-year Strategic Plan, ensuring a stronger link between local need, strategic priorities, outcomes and performance.

Members:

- Approved the 2026/27 Performance Scorecard.
- Approved the final year of the Strategic Delivery Plan 2025-27.
- Noted that performance updates will continue to be reported to the IJB throughout the year.

3.10 Quality, Care and Professional Governance Annual Report 2025/26

Members noted the annual Quality, Care and Professional Governance Report, which provides assurance that services across the HSCP continue to operate safely and effectively. The report highlights strong governance arrangements, positive inspection outcomes, quality improvement work across a range of services, and examples of innovation including the development of Hospital at Home. It also recognises the commitment of staff and partners in delivering high-quality, person-centred care while responding to ongoing operational and financial pressures.

Members:

- Noted the report and the assurance it provides on the quality, safety and effectiveness of HSCP services.
- Noted a range of examples demonstrating the positive impact of services on people and communities.

3.11 Chief Social Work Officer Annual Report 2025/26

Members noted the Chief Social Work Officer's Annual Report, which provides an overview of statutory social work activity across children's, adult and justice services. The report highlights continued progress in delivering The Promise, development of the Whole Family Wellbeing Service, growing support for children, young people and families, and ongoing work to strengthen participation, trauma-informed practice and public protection.

The report also outlines increasing demand across Adult Support and Protection, Mental Health Officer and justice social work services, alongside positive inspection outcomes for a number of services. Priorities for 2026/27 include continuing delivery of The Promise, strengthening support for children and families, maintaining a focus on public protection and ensuring the voices of children and young people continue to shape services and decision-making.

Members: Noted the key activities outlined in the Chief Social Work Officer Annual Report 2025/26.

3.12 Property and Accommodation Update

Members received an update on the significant investment made across the HSCP estate since 2023, including improvements to health centres, clinics, care homes and specialist facilities. The report highlighted how these developments have enhanced environments for staff, patients and service users, increased clinical and consultation capacity, and supported more integrated ways of working.

The report also noted the opening of the Bolerno Centre in Dargavel and outlined planned improvements at Back Sneddon Street, the Charleston Centre and Dykebar Hospital, which will support future service delivery and ongoing transformation across the Partnership.

Members: Noted the contents of this report.

3.13 Equality Mainstreaming and Equality Outcomes 2024-28: Mid-term Progress Report

Members approved the mid-term progress report on the HSCP's Equality Outcomes 2024-28, which highlights work to improve accessibility, participation and inclusion across services and communities. The report outlines progress in areas including engagement and communication, support for people experiencing inequalities, workforce equality, anti-racist practice and the use of equality data to inform decision-making.

The report also highlighted a range of initiatives supporting health and wellbeing, including work with carers, mental health services, dementia services and programmes aimed at reducing inequalities. Members noted that equality considerations continue to be embedded across planning, engagement and service delivery, with progress monitored through the Equality Action Plan.

Members:

- Approved the Mid-term Mainstreaming and Equality Outcomes Progress Report.
- Noted progress against the Equality Outcomes 2024-28 Action Plan.
- Approved publication of the report.

4. Issues for referral to other Standing Committees or escalation to the NHS Board

None.

5. Date of Next Meeting

The next meeting of the Renfrewshire Integration Joint Board will take place on Friday 27 November 2026.