

NHS Greater Glasgow and Clyde	Paper No. 26/154
Paper Title:	East Dunbartonshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 October 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	17 September 2026
Committee Chairperson:	IJB Chair – NHS Non Exec, Libby Cairns

1. Introduction

The purpose of this paper is to inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB) on 17th September 2026.

2. Background

East Dunbartonshire Integration Joint Board meeting was held on 17th September 2026. The minute of the meeting held on 18th June 2026 were reviewed and approved with some minor amendments being proposed.

[Item 3. 260618 HSCP Minute - Draft.pdf](#)

3. Key Items of Discussion

- 3.1 The first item of business considered by the Integration Joint Board (IJB) was the extension of voting rights to lived experience members, including service user, unpaid carer and third sector representatives, with immediate effect. To support the implementation of these changes, members received an update on the interim amendments required to the Standing Orders and were asked to approve these revisions. In addition, members were asked to endorse a full review of the Standing Orders, Scheme of Delegation and wider governance arrangements, to be undertaken alongside the ongoing review of the Integration Scheme. The outcome of this work, together with updated governance documents, will be presented to a future meeting of the Health

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and Social Care Partnership Board. IJB members approved the recommendations and noted the report.

- 3.2 Derrick Pearce, Chief Officer (CO) addressed the Board and summarised the national and local developments since the last meeting of the IJB. Details included;

Programme for Government: The Scottish Government's Programme for Government aligns closely with the East Dunbartonshire IJB's strategic priorities, including prevention, early intervention, community-based care, Hospital at Home, and improved community services. Officers will continue to assess emerging developments and report any implications for local services.

Skye House and Children's Mental Health Services: Positive feedback following a Mental Welfare Commission follow-up visit to Skye House highlighted improved safety, greater parental involvement and better alignment between staffing levels and clinical need. Existing improvement plans remain under review, with a formal report expected in October. A further Mental Welfare Commission visit to the National Children's Inpatient Psychiatric Unit at the Royal Hospital for Children took place in September, with updates to follow.

Children's Services and Public Protection: The HSCP and local partners received encouraging initial feedback from the National Review of Group-Based Child Sexual Abuse and Criminal Exploitation, recognising strengths in partnership working and trauma-informed practice while identifying areas for further development.

Strategic Planning Oversight Group: IJB members noted updates on the HSCP's financial position and protections, the successful acquisition of Gambling Levy funding, progress on Hospital at Home, and the extension of IJB voting rights.

Forward Planning: The next IJB meeting is scheduled for 19 November and will consider key reports including the Learning Disabilities Accommodation Review, Chief Social Work Officer Annual Report, and Clinical and Care Governance Annual Report. An additional IJB Development Session on CAMHS service delivery, demand and performance will be scheduled.

- 3.3 David Aitken, Head of Adult Services/Chief Social Work Officer (CSWO) brought the Alcohol and Drugs Partnership (ADP) Annual Reporting Survey for 2025-2026 and an update on the Medication Assisted Treatment (MAT) Standards Update for IJB member's approval. IJB members noted the contents and approved the ADP Annual Reporting Survey to Scottish Government and noted the update for the MAT Standards RAGB (Red, Amber, Green and Blue) status for 2025-2026. This year East Dunbartonshire has successfully achieved the ratings of; blue (fully implemented for 2 years) for MAT 1–5 and green for 6–10.

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- 3.4 Alison McCready, Chief Finance and Resources Officer (CFO) presented the Final Audited Annual Accounts 2024/25 approved by the Performance Audit & Risk Committee on 29th June 2026 and signed by the IJB Chair, Chief Officer and Chief Finance & Resources officer on behalf of the IJB on 15th July 2026. IJB members noted the Final Audited Annual Accounts for 2024/2025.
- 3.5 Alison McCready, CFO provided members with an update on the financial performance of the partnership's budget as at month 12 of 2025/26. The report reflected the final outturn position for both Health and Social Work services for 2025/26 including hosted services, reporting an underspend on budget of £9.972m as at month 12 of financial year 2025/26. The final outturn position on HSCP delegated services reflects an underspend of £1.648m on delegated health services and an overspend of £0.073m on delegated social work and social care services. Members noted that the Chief Officer and the management team continue to work on actions to mitigate underlying cost pressures. Members noted and approved budget adjustments, progress on the achievement of the approved savings plan for 2025/26, and the final reserves position for 2025/2026.
- 3.6 Alison McCready CFO provided IJB members with a final update on the HSCP financial transformation programme - '*Towards Sustainability*' - 2025/26 and an update on the 'Prioritising our Resources' transformation programme - 2026/27 and provided updates from each of the service reviews that were progressing as well as savings initiatives that were underway. IJB members noted the extent of cost pressures and the financial challenge this presents for the IJB as 2025/26 financial year concludes into 2026/27 and beyond.
- 3.7 The HSCP Quarter 1 Performance Report was provided by Alison Willacy, Planning Performance and Quality Manager (PPQ) informing the IJB members of progress made against an agreed suite of performance targets and measures, relating to the delivery of the HSCP strategic priorities and national health and wellbeing outcomes, for the period April to June 2026 (Quarter 1). IJB members noted and considered the contents of the report.
- 3.8 Lisa Dorrian, General Manager for Oral Health Services brought forward a report describing the oral health of the population of NHSGGC; the services available across the general public, and hospital dental services and an insight into the population engagement with these services following the collation and review of available local and nationally held data and engagement with dental teams from across the services. The oral health needs assessment aims to inform strategic planning and resource allocation, ensuring that oral healthcare is equitable, effective, and responsive to the needs of all communities across the region. IJB members noted the content of the Report and its recommendations.

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- 3.9 Gillian Healey, Strategic Commissioning Manager provided IJB members with an update report on the implementation of the Scottish Living Wage and the associated funding position. IJB members noted the requirement to implement the 2026-27 Scottish Living Wage uplift, that there is a funding shortfall creating an unplanned and unavoidable funding pressure for the HSCP. IJB members noted the mitigating actions currently being explored by the HSCP to address the shortfall.
- 3.10 A report was presented by Alison McCready CFO on the progress in delivering the HSCP's property and accommodation requirements. Members were updated on work to support local services, hosted services, and an increasing demand for clinical and non-clinical accommodation within GP practices following Scottish Government funding. Ongoing engagement with GP practices is identifying current and future accommodation pressures, while the HSCP continues to work with NHS Greater Glasgow and Clyde and East Dunbartonshire Council to explore accommodation solutions. Accommodation risks remain under close oversight through established governance arrangements. Members noted the report.
- 3.11 Members received a six-monthly update on progress against the 2025-30 Workforce Plans for the HSCP, Oral Health Directorate and Specialist Children's Services from Tom Quinn, Head of Human Resources. The report highlighted a number of key achievements, including the successful implementation of safe staffing and 36-hour working week arrangements, recruitment to key posts across services, progress with Hospital at Home and leadership developments, ongoing reviews within Oral Health Services, and continued strong performance within Specialist Children's Services, including achievement of national CAMHS targets. Members also noted growth in staffing across all three service areas and noted the report.
- 3.12 Fiona Munro, Lead Allied Health Professional, provided an update report to the Board on Hospital Discharge Delays: Performance and Assurance. Board members were assured that the daily scrutiny and robust process to manage delayed transfers of care continues, personally managed by the Chief Officer, and remains a priority area for the HSCP. Members were informed of the number of East Dunbartonshire residents in NHSGGC hospitals who are delayed in discharge; those who are subject to Adults with Incapacity Act; standard delays awaiting placement to care home or assessment for a care home bed. Members noted the report.
- 3.13 Alison McCready, CFO, provided a report to IJB members on the HSCP's financial position at Month 4 of 2026/27. The report highlighted a projected year-end overspend of **£7.510m**, reducing to **£4.058m** following the planned use of reserves and other approved adjustments. Members noted that work is ongoing to mitigate underlying financial pressures and deliver the approved savings programme. IJB members noted the projected financial outturn position and current financial performance; the progress against the

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2026/27 savings plan. IJB members approved the proposed budget adjustments and anticipated reserves position.

- 3.14 The Board noted the suite of minutes from the established governance groups, namely the Public Service User and Carer Group (PSUC), Clinical and Care Governance Group, Strategic Planning Oversight Group, and the Staff Partnership Forum detailing activities undertaken by each group.
- 3.15 The Board noted the proposed agenda items for future meetings including Topic Specific Seminars, and Board Development sessions.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to Standing Committees or escalation to the NHS Board.

5. Date of Next Meeting

The next meeting of the East Dunbartonshire IJB will take place on Thursday 19th November 2026.