

**Meeting of the NHS Greater Glasgow and Clyde Board
on Thursday 29 October 2026, 9:30
hybrid in the Boardroom, JB Russell House and via MS Teams**

AGENDA

1.	Welcome and Apologies		
2.	Declaration(s) of Interest(s)		
3.	Minute of Meeting held on • 27 August 2026	Approval	NHSGGC(M)26/04
4.	Matters Arising • Board Rolling Action List	Approval	Paper 26/128
5.	Chair's Report Verbal update by the Chair	Awareness	Verbal
6.	Chief Executive's Report Verbal update by the Chief Executive	Awareness	Verbal
7.	Patient Story Presented by the Nurse Director	Awareness	Verbal
8.	Board Activity Update Paper presented by the Deputy Chief Executive/Director of Finance	Awareness	Paper 26/129

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9.	Board Calendar of Meetings 2027/28 & Governance and Board Members Responsibilities – Update Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/130
10.	Board Annual Cycle of Business Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/131
11.	Communication and Public Engagement Update Paper presented by the Deputy Director of Communications	Awareness	Paper 26/132 Presentation
BREAK – 10:40-10.55 (Active Board)			
12.	Safety and Public Confidence Oversight Group Paper presented by the Co-Chairs, Chief Executive & Professor Sir Lewis Ritchie	Assurance and Approval	Paper 26/133
13.	Corporate Risk Register Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/134
14.	Transforming Together a) Transforming Together - GGC Way Forward Portfolio Report Paper presented by the Director of Planning b) Innovation Overview (Video) Presented by the Medical Director	Assurance	Paper 26/135 Presentation
15.	NHSGGC Finance Report Paper presented by the Deputy Chief Executive/Director of Finance	Assurance	Paper 26/136

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LUNCH: 13:00-13.45			
16.	Integrated Performance and Quality Report (IPQR) with additional Measures including Emergency Medicine Department – Long Waits Deep Dive Paper presented by the Director of Finance and Deputy Chief Operating Officer	Assurance	Paper 26/137
17.	Healthcare Associated Infection Report Template (HAIRT) including Hand Hygiene Deep Dive Paper presented by the Nurse Director	Assurance	Paper 26/138
18.	Quality Strategy “Everyone Everywhere” – Annual Update Quality Strategy Year 2 Impact Report Paper presented by Nurse Director	Assurance	Paper 26/139
19.	NHSGGC Palliative Care and Care Around Dying Strategy 2026-2030 Paper presented by Nurse Director	Approval	Paper 26/140
20.	Same Sex Accommodation Policy and NHSGGC Staff Changing, Washing and Toilet Facilities - Interim Policy Paper presented by Nurse Director and Interim Director of Human Resources and Organisational Development	Assurance	Paper 26/141
21.	Public Protection Strategy “Safeguarding - It Matters to Us” (2023-2026) - Annual Report 2025-2026 Paper presented by Nurse Director	Assurance	Paper 26/142
22.	Population Health Organisation (PHO) Maturity Matrix Paper presented by the Interim Director of Public Health	Approval	Paper 26/143

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23.	Clinical and Care Governance Annual Report 2025-26 Paper presented by the Medical Director	Approval	Paper 26/144
24.	Duty of Candour Annual Report 2025-26 Paper presented by the Medical Director	Approval	Paper 26/145
25.	Feedback, Comments, Concerns, Compliments and Complaints Annual Report 2025/26 Paper presented by Nurse Director	Assurance	Paper 26/146
26.	Area Clinical Forum a) Chair's Report from Meeting 8 October 2026 b) Minutes from Meeting 10 June 2026 c) Minutes from Meeting 13 August 2026	Assurance Assurance Assurance	Paper 26/147 ACF(M)26/03 ACF(M)26/04
27.	Audit and Risk Committee a) Chair's Report from Meeting 3 September 2026 b) Minutes from Meeting 18 June 2026	Assurance Assurance	Paper 26/148 ARC(M)26/03
28.	Clinical and Care Governance Committee a) Chair's Report from Meeting 10 September 2026 b) Minutes from Meeting 4 June 2026	Assurance Assurance	Paper 26/149 CCG(M)26/02
29.	Finance Planning and Performance Committee a) Chair's Report from Meeting 24 September 2026 b) Minutes from Meeting 6 August 2026	Assurance Assurance	Paper 26/150 FPPC(M)26/04
30.	Inquires Oversight Sub Committee (IOSC) Chairs Report from Meeting 16 September	Assurance	Paper 26/151

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31.	People and Staff Governance Committee Chair's Report from Meeting 24 September	Assurance	Paper 26/152
32.	Population Health and Wellbeing Committee a) Chair's Report from Meeting 22 October 2026 b) Minutes from Meeting 18 June 2026	Assurance Assurance	Paper 26/153 <i>To Follow</i> PHWB(M)26/03 <i>To Follow</i>
33.	IJB Leads Reports a) East Dunbartonshire b) East Renfrewshire c) Glasgow City d) Inverclyde e) Renfrewshire f) West Dunbartonshire Papers presented by the IJB Leads	Assurance Assurance Assurance Assurance Assurance Assurance	Paper 26/154 Paper 26/155 Paper 26/156 Paper 26/157 Paper 26/158 Paper 26/159 <i>To Follow</i>
34.	Date and Time of Next Scheduled Meeting Thursday 17 December 2026 at 9.30 am hybrid in JB Russell House and via MS Teams		