

NHS Greater Glasgow and Clyde	Paper No. 25/41
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 April 2025
Purpose of Paper:	For Awareness and Assurance
Classification:	Board Official
Date of IJB	19 March 2025
Committee Chairperson:	Non-Executive Lead – Paul Ryan

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) held on [19 March 2025](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB on [19 March 2025](#) as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- **Glasgow City IJB Membership Update**

A report was presented for information providing an update on several changes to the membership of Glasgow City Integration Joint Board (GCIJB).

- **Chief Officer Update**

Delayed Discharges

The IJB were advised that delayed discharges increased sharply in early March, at a time when Acute occupancy levels were extremely high and daily discharge volumes were also high, therefore the overall system remains under extreme pressure. They were updated on the reduction in the number of discharges to home care alongside the increase in referrals for a full social work assessment, which indicates the discharging population is more complex. An update was provided on the ongoing work with Acute colleagues to identify whole system changes and joint session held with all of the Acute sectors which resulted in an agreement of 6 priority joint actions across a range of improvement areas, including early referral, targeted MDTs and application of 13za. The IJB noted the shared ambition of the HSCP and Acute that this work will result in a more sustainable delayed discharge position for the city.

Homelessness

An update was provided on the level of Homelessness applications as at 11th March 2025 (-52) with full duty on 87% of cases. The total number of new applications in February was 654. In temporary accommodation there are 4170, up by 52 on last month so far, of which 1662 are refugees, up 42 from the end of January. The number of households travelling to Glasgow was 78 and from within Glasgow (MEARS) 73. Refugees account for 44% of Homeless applications. Rough Sleeping (20) is down 1 on 3rd March 2025. The IJB were informed of ongoing initiatives including weekly prioritisation of vulnerable client groups and noted that January/February saw 2 tranches of prisoner release that had to be prioritised. The HSCP meet fortnightly with the Scottish Government, all be it their focus is on Housing initiatives, to create more tenancy options/capacity. The HSCP/NRS have jointly met with 7 RSLs in the city to discuss the necessary actions for individual RSLs to meet the Homelessness Let target of 67%. The HSCP also continues to meet with the Home Office to discuss the current MEARS bed capacity/occupancy in the city.

Mental Health Inpatients

The IJB noted that there continues to be pressure on beds, particularly in relation to adult acute admissions. Contingency and pass beds are used regularly and daily huddles take place to manage the pressures effectively across NHS GGC. Healthcare Improvement Scotland continue to support the reconfiguration of beds as part of the Mental Health Strategy. A list of site options has been developed for appraisal following the community engagement exercise and review and scoring of the long list of options will lead to a short list of options being identified, and further community consultation will take place. It was noted that work is ongoing to manage the admissions and discharges more effectively through singular bed management systems, discharge teams and implementation of the Community Mental Health Acute Care Services. Bank usage is continuing to show a downward trend, and the Continuous Intervention policy will be introduced into practice next month.

The Thistle – Safer Drug Consumption Facility (SDCF)

The IJB were updated on an increase in people using the service week on week and that people are using all the available spaces and facilities. Data as of 17/03/25: 168 individuals have used the service; 1435 visits (88% males, 12% females), with almost 1000 injecting periods. The service is monitoring the trends in terms of drug use. There have been 17 medical emergencies, all of which have been managed and resolved, and people have since returned. The increase in medical emergencies is in direct correlation with increase in heroin use as would be expected and it is highly likely that a number of these would have resulted in fatality. Positive feedback has been received from service users and third sector colleagues around the welcoming nature of the service and staff. A community engagement forum has been established which involves a range of reps including community members, elected members, and local businesses.

Joint Inspection of Services for Children and Young People at Risk of Harm

The IJB were informed that on 17th February 2025, Glasgow City Community Planning Partnership was notified that the Care Inspectorate will undertake a 'Joint Inspection of Services for Children and Young People at Risk of Harm' in Glasgow. The inspection team will include representatives from Healthcare Improvement Scotland (HIS), Education Scotland and His Majesty's Inspectorate of Constabulary in Scotland (HMICS), as well as Young Inspection Volunteers. The inspection team will take account of the full range of work including services provided by social workers, health visitors, police officers, teachers and the third sector. Planning for inspection is underway with oversight from the Strategic Inspection Planning Meeting, Operational Inspection Meeting and Inspection Coordination Group.

- **IJB Financial Allocations and Budgets 2025-2026**

The IJB received a report outlining the revenue budget for Glasgow City Integration Joint Board for 2025-26 and the budget available for services commissioned from Glasgow City Council and NHS Greater Glasgow & Clyde. The IJB has £82.865m which requires to be funded in 2025-26. The funding offered from Partners and anticipated funds from Scottish Government total £40.382m. This resulted in a funding shortfall of £42.483m, which excludes the impact of accelerated home office decisions. Approved savings to date total £5.165m, leaving a balance of £37.318m to be considered by the IJB.

A motion and amendment were received and put to a vote, and the undernoted actions were agreed following approval of the amendment:

- To direct the Chair to write to the Chancellor of the Exchequer ahead of the Spring Statement demanding full compensation for cost pressures arising from changes to national insurance.
- To direct the Chair to write to the Scottish Government to insist that it reverses its 5.48% cut to the enhanced mental health framework in Greater Glasgow, amounting to £1.6 million, to help alleviate some of the sharpest pressures in mental health services

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A vote was called to accept or reject the recommendations within the report, and the recommendations were approved with the IJB agreeing the balanced budget outlined in the report including the savings programme and agreed the transfer of the underspend of £8.250m to general reserves, subject to approval of the final outturn report in June 2026.

- **Medium Term Financial Outlook 2025-2028**

A report was presented outlining the Medium Term Financial Outlook for the Integration Joint Board (IJB) and has been prepared to support financial planning and delivery of the IJB's Strategic Plan. The IJB approved the Medium Term Financial Outlook 2025-2028.

- **Glasgow City IJB Budget Monitoring for Month 10 and Period 11 2024-25**

The financial position of Glasgow City IJB as at 10th January 2025 for Council and 31st January 2025 for Health was presented, highlighting any areas of budget pressures and actions to mitigate these pressures. The IJB approved the budget changes noted in the report.

- **Glasgow City IJB Reserves Policy**

The IJB approved the updated Reserves Policy.

- **Workforce Plan 2022-2025 - Action Plan Update**

The Glasgow City HSCP Workforce Plan (2022-2025) was approved in November 2022. To complement the plan a Workforce Plan Action Plan was developed with actions spanning the period of the plan. A report was presented to provide an update on the actions identified for year one (2023) and provided an update on the action progress for years 2 (2024) and 3 (2025+).

- **Homelessness Services - Temporary Homelessness Accommodation Charges for 2025-26**

The IJB noted the proposed charges to be set for homelessness temporary accommodation for 2025/26.

- **Committee Updates**

The IJB received updates from the Chairs of the following Committees:

- IJB Finance, Audit and Scrutiny Committee held on 5 February 2025.
- IJB Public Engagement Committee held on 19 February 2025.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. **Approved Minutes from IJB Meeting Held on 29 January 2025.**
<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minutes-29-01-2025-approved>

6. **Date of Next Meeting**

The next meeting of the Glasgow City IJB will take place on 14 May 2025.