

**Meeting of the NHS Greater Glasgow and Clyde Board**  
**on Tuesday, 29 April 2025, 09:30-13:30**  
**hybrid at the Royal Alexandra Hospital Lecture Theatre, or via Microsoft Teams**

## AGENDA

1.	<b>Welcome and Apologies</b>		
2.	<b>Declaration(s) of Interest(s)</b>		
<b>MINUTES OF PREVIOUS MEETINGS AND MATTERS ARISING</b>			
3.	<b>Minute of Meeting held on 25 February 2025</b>	Approval	NHSGGC(M)25/01
4.	<b>Matters Arising</b>	Approval	Paper 25/28
	Board Rolling Action List		
<b>CHAIR AND CHIEF EXECUTIVE REPORTS</b>			
5.	<b>Chair's Report</b>	Awareness	Verbal
	Verbal update by the Chair		
6.	<b>Chief Executive's Report</b>	Awareness	Verbal
	Verbal update by the Chief Executive		
<b>PATIENT STORY</b>			
7.	<b>Patient Story</b>	Awareness	Verbal
	Presented by the Nurse Director		

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## COMMUNICATIONS

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8.	<b>Recording of NHSGGC Board Meetings</b>  Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/29
9.	<b>Health Board Collaboration and Leadership</b>  Paper presented by the Chief Executive	Acknowledge and Endorse	Paper 25/30
10.	<b>Hospital Safety Actions</b>  Paper presented by the Chief Executive	Assurance	Paper 25/31
11.	<b>FAI Update</b>  Paper presented by the Medical Director and Director of Corporate Services and Governance	Awareness	Paper 25/32
12.	<b>Communications and Public Engagement Update April 2025</b>  Paper presented by the Director of Communications and Public Engagement	Awareness	Paper 25/33
13.	<b>Stakeholder Communications and Engagement Strategy 2024-27 Year One Impact Report</b>  Paper presented by the Director of Communications and Public Engagement	Assurance	Paper 25/34
14.	<b>Board Activity Update</b>  Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 25/35
15.	<b>Key Updates from Standing Committees</b>  Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 25/36

BETTER VALUE			
<b>16.</b>	<b>Finance, Planning and Performance Committee</b>		
	a) Chair's Report of meeting held on 8 April 2025	Assurance	Paper 25/37
	b) Approved Minute of meeting held on 11 February 2025	Assurance	FPPC(M)25/02
<b>17.</b>	<b>Audit and Risk Committee</b>		
	a) Chair's Report of meeting held on 18 March 2025	Assurance	Paper 25/38
	b) Approved Minute of meeting held on 3 December 2024	Assurance	ARC(M)24/05
<b>18.</b>	<b>IJB Leads Reports</b>		
	a) East Dunbartonshire	Assurance	Paper 25/39
	b) East Renfrewshire	Assurance	Paper 25/40
	c) Glasgow City	Assurance	Paper 25/41
	d) Inverclyde	Assurance	Paper 25/42
	e) Renfrewshire	Assurance	Paper 25/43
	f) West Dunbartonshire	Assurance	Paper 25/44
	Papers presented by the Non-Executive IJB Leads		
<b>19.</b>	<b>NHSGGC Finance Report</b>	Assurance	Paper 25/45
	Paper presented by the Director of Finance		
<b>20.</b>	<b>Financial Plan:</b>		
	a) NHSGGC Financial Plan 2025/26-2027/28	Approval	Paper 25/46a
	b) IJB Financial Plan 2025/26 Summary Overview	Awareness	Paper 25/46b
	Paper presented by the Director of Finance		
<b>21.</b>	<b>Capital Plan 2025/26-2027/28</b>	Approval	Paper 25/47
	Paper presented by the Director of Finance		

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<b>22.</b>	<b>Procurement Strategy 2025-2028</b> Paper presented by the Director of Finance	Approval	Paper 25/48
<b>BETTER CARE</b>			
<b>23.</b>	<b>Acute Services Committee</b>		
	a) Chair's Report of meeting held on 11 March 2025	Assurance	Paper 25/49
	b) Approved Minute of meeting held on 14 January 2025	Assurance	ASC(M)25/01
<b>24.</b>	<b>Clinical and Care Governance Committee</b>		
	a) Chair's Report of meeting held on 4 March 2025	Assurance	Paper 25/50
	b) Approved Minute of meeting held on 3 December 2024	Assurance	CCG(M)24/04
<b>25.</b>	<b>NHS Greater Glasgow and Clyde Nursing and Midwifery Strategy 'Leading the Way' 2025-2029</b> Paper presented by the Nurse Director	Approval	Paper 25/51
<b>26.</b>	<b>Annual Update on Delivery of NHSGGC Primary Care Strategy 2024-29</b> Paper presented by the Director of Primary Care	Assurance	Paper 25/52
<b>27.</b>	<b>NHSGGC Board Performance Report</b> Paper presented by the Director of Finance	Assurance	Paper 25/53
<b>28.</b>	<b>Healthcare Associated Infection Report</b> Paper presented by the Nurse Director	Assurance	Paper 25/54

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BETTER HEALTH			
29.	<b>Population Health and Wellbeing Committee</b>		
	a) Chair's Report of meeting held on 15 April 2025	Assurance	Paper 25/55
	b) Approved Minute of meeting held on 21 January 2025	Assurance	PHWBC(M)25/01
30.	<b>Fairer NHSGGC 2025-2029</b>  a) <b>Monitoring Report 2024-25</b> b) <b>Equalities Scheme 2025-2029</b>  Paper presented by the Director of Public Health	Approval Approval	Paper 25/56a Paper 25/56b
BETTER WORKPLACE			
31.	<b>Adverse Weather – Debrief</b>  Paper presented by the Director of Public Health	Assurance	Paper 25/57
32.	<b>Health &amp; Care (Staffing) (Scotland) Act 2019 (HCSSA) Annual Report to Scottish Government</b>  Paper presented by the Nurse Director	Approval	Paper 25/58
GOVERNANCE			
33.	<b>Review of Governance Structure and Standing Committee Membership</b>  Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/59 To Follow
34.	<b>Board Annual Cycle of Business 2025/26</b>  Paper presented by the Director of Corporate Services and Governance	Approval	Paper 25/60

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35.	<b>Corporate Risk Register</b>  Paper presented by the Director of Finance	Approval	Paper 25/61
<b>DATE OF NEXT MEETING</b>			
36.	<b>Date and Time of Next Scheduled Meeting</b>  Tuesday 24 June 2025 at 9.30 am via MS Teams		