

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 25/39</b>
<b>Paper Title:</b>	<b>East Dunbartonshire Integration Joint Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>29 April 2025</b>
<b>Purpose of Paper:</b>	<b>For Awareness and Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>20 March 2025</b>
<b>Committee Chairperson:</b>	<b>Chair - Elected Member, Councillor Calum Smith</b> <b>Vice Chair &amp; NHS Non Exec Lead – Ketki Miles</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB) on 20<sup>th</sup> March 2025.

## 2. Recommendation

The Board is asked to note the key items of discussion at the most recent meeting of the IJB on 20<sup>th</sup> March 2025 as set out below, and seek further information or assurance as required.

## 3. Key Items of Discussion

Councillor Smith (Chair) welcomed Councillor Pamela Marshall and Councillor Aidan Marshall to the meeting as new elected members of the Integration Joint Board.

The Chief Officer addressed the Board and summarised the national and local developments since the last meeting of the Partnership Board. Details included:

- The Community Support Team had recently been inspected by the Care Inspectorate, and they achieved 3 Grade 6s (excellent) and 1 Grade 5 (very good).

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- The Criminal Justice Service also had been subject to a validation exercise of the recent Self-Assessment. This was not an inspection, so no grades had been given but Inspectors reported the service had a clear and positive culture with a focus on wellbeing and trauma, with performance review happening regularly and evidence of person-centred values in action.
- He provided Members with assurance of the continued support to ongoing developments at Skye House. The first part of an internal Quality of Care Review had been completed and the external review of care quality to be led by the Royal College of Psychiatry was about to commence. There remains a daily focus on ensuring young people, who have some of the highest levels of need were responded to and received the best care that can be provided. This included revisiting staffing levels in the unit at Health Board and Scottish Government level, and the ways in which to ensure young people could make their voices heard, working with the other two regional inpatient units in Scotland.
- Similarly, the management team were focused on responding to a recent care inspection of John Street House, a care home service for adults with learning disabilities. Inspectors found the service to be weak in some areas and adequate in others. Immediate action had been taken to remedy issues relating to the environment in the House and further work was underway to scope improvement action more widely.
- The Chief Officer advised that he was delighted to report that the Head of HR had resumed work, the Head of Adult Services and Chief Social Work Officer would be shortly returning to work and that a preferred candidate to fill the vacant Chief Finance and Resources Officer post had been identified.
- The Clinical Director, Dr Jude Marshall, had been successfully appointed to the position of Depute Medical Director for Primary Care in NHSGGC and would leave on the 14 April. Recruitment to the Clinical Director role had already commenced.
- Furthermore, he advised that he had met with Fiona McManus and Michael O'Donnell, Carers and Service Users Representatives, and the Chair of the Public Service Users, and Carers Group, Gordon Cox, to hear their reflections on supporting the collective work and to begin a conversation about how to jointly strengthen the voice of people we sought to support in services and in the Board.
- The HSCP had been participating and leading in the NHSGGC Reform agenda and were excited about the possibilities to bring forward further reports to the Board describing how our Extend, Enhance and Advance model of building core community health and care services was helping to shape positive changes in service at Health Board level.
- The First Minister would be welcomed to East Dunbartonshire for the opening of the Whole Family Wellbeing Hub, and on Monday the Cabinet Secretary for Health and Social Care would be hosted at the KHCC to hear about realistic medicine and technology enabled care as part of the Scottish Government's Travelling Cabinet taking place in East Dunbartonshire.

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- Finally, he advised that along with the Chair and Interim Chief Social Work Officer, he marked World Social Work Day on Tuesday. It was great to take time out from focussing on the day-to-day work to celebrate the art of social work and social care practice.
- Board members received a report on the **HSCP Strategic Plan 2025-2030**. Board members were updated on the second phase of consultation on the plan and approved a final version of the plan.
- Members were presented with a report on **Financial Planning and Budget Setting 2025/26 'Towards Sustainability'**, which detailed financial planning for the IJB including the proposed financial allocations from East Dunbartonshire Council and NHS Greater Glasgow and Clyde (NHSGGC) and to seek approval to set a balanced budget for the IJB. The Chief Officer and Principal Management Accountant presented a summary of what sat alongside the financial planning and set out the national context highlighting that the budget process had been challenging for IJBs throughout Scotland. The Board considered and approved the recommendations set out in the report.
- The Board received a report on the **HSCP Annual Delivery Plan 2025-26** which set out the business planning intentions of the HSCP Board for the period 2025-26 and the actions in pursuance of the implementation of the Strategic Plan 2025-30. Board members considered and approved the Annual Delivery Plan.
- The Interim Head of Adult Social Work Services provided the Board with an update on the **Older People Social Support Strategy (OPPS) 2023 – 2028 which detailed the implementation progress of the OPPS** and to inform of the funding difficulties associated with implementing the remaining Strategy actions. Board members noted the completed actions, the HSCP ongoing support to new older people groups and that the remaining OPPS actions could not be implemented due to financial challenges.
- Board members received a report on **Budget Savings Implementation - Commissioned Services** which updated on the implementation of approved budget savings across commissioned services and the related impact on providers, services and wider sectors. The report outlined the potential budget and related service risks associated with planned increase to Employers National Insurance Contributions in April 2025. Board members noted the report.
- A report was presented to the Board on **Hospital Discharge Delays: Performance and Assurance**. Board members were assured that the daily scrutiny and robust process to manage delays reported previously continues, personally managed by the Chief Officer. Board Members noted the content of the report and the performance and assurance reflected therein.
- The General Manager for Oral Health presented the **Oral Health Performance Report 2023/2024** providing a brief overview of the activities carried out by the Oral Health Directorate. Members noted the report.

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The Board received an update report on the **Financial Performance on Budget at Month 10 of 2024/25**. Following further consideration, the Board noted and approved; the projected outturn position at Month 10, the ongoing work undertaken by Senior Management Team to mitigate underlying cost pressures, note and approve budget adjustments, the approved savings plan for 2024/2025, the anticipated reserves position and the Unaudited Accounts for 2023/2024.

- The **HSCP Quarter 3 Performance Report** was provided informing the HSCP Board of progress made against an agreed suite of performance targets and measures, relating to the delivery of the HSCP strategic priorities and national health and wellbeing outcomes, for the period October to December 2024 (Quarter 3). Board members noted and considered the report.
- The Chief Nurse presented to Board Members the status of the **HSCP Corporate Risk Register** updating on the Corporate Risks and how they are mitigated and managed within the HSCP. Members approved the report.
- The Board noted the suite of minutes from the established governance groups, namely the, Public Service User and Carer Group (PSUC), Performance Audit and Risk Committee, Clinical and Care Governance Group, Strategic Planning Group, and the Staff Partnership Forum detailing activities undertaken by each group.
- The Board noted the proposed agenda items for future meetings including Topic Specific Seminars, and Board Development sessions.

#### 4. **Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral to Standing Committees or escalation to the NHS Board.

#### 5. **Approved Minutes from IJB Meeting Held on 23<sup>rd</sup> January 2025**

The minutes of the meeting of 23<sup>rd</sup> January 2025 were approved without amendment and can be accessed within the meeting papers via the following link

[Browse meetings - Health and Social Care Partnership Integration Joint Board](#)

#### 6. **Date of Next Meeting**

The next meeting of the East Dunbartonshire IJB will take place on 26<sup>th</sup> June 2025.