

NHS Greater Glasgow and Clyde	Paper No. 25/37
Paper Title	Standing Committee Chair's Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 April 2025
Purpose of Paper:	For Assurance
Classification:	Board Official
Name of Reporting Committee:	Finance, Planning and Performance Committee
Date of Reporting Committee:	8 April 2025
Committee Chairperson:	Ms Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the NHSGGC Finance, Planning and Performance Committee.

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Finance, Planning and Performance Committee on 08 April 2025 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Financial Monitoring Report – Month 11

- The Committee received a paper for assurance.
- An overspend of £4.36m was reported, of which £20.34m is attributed to unachieved savings being offset by a pay and non-pay underspend.
- The Committee noted that the forecast has reduced to a break-even position.
- The Committee was content to note the update.

3.2 Financial Plan 2025/26

- The Committee received a paper for endorsement for onward Board approval.
- Following submission to the Scottish Government, confirmation was received on 31st March 2025 that the NHSGGC 3 year Financial Plan was approved.
- The Committee noted the key changes from the draft report, including NHSGGC now reporting a balanced position due to confirmation of a non-recurring sustainability payment from Scottish Government.
- The Committee noted the overall financial challenge for 2025/26.
- The Committee was content to endorse the paper for onward Board approval.

3.3 IJB Financial Plan Summary

- The Committee received a paper for assurance.
- The Committee noted the update on the IJB Financial Plans for 2025/26 and noted that all the IJB finance plans have been approved by the IJB Boards.
- The Committee was assured by the update provided.

3.4 Capital Plan 2025/26

- The Committee received a paper for endorsement for onward Board approval.
- The paper provided the estimated available capital resources for 2025/26 - 2027/28 and advised on the progress with allocation of capital in the initial 3-year plan.
- The Committee was content to endorse the paper for onward Board approval.

3.5 Performance Report

- The Committee received a paper for assurance.
- The Committee noted the key areas of performance improvement, including Alcohol and Drugs and CAMHS exceeding targets. The number of dental registrations for children aged 0-2 years continues to see an ongoing improvement.
- Key areas of performance in need of improvement included Psychological Therapies performance, MSK Physiotherapy waiting times, Delayed Discharges and Mental Health delays.
- The Committee was content to note the update.

3.6 Winter Plan Update

- The Committee received a paper for assurance.
- The Committee received an overview of performance against the intended impact of the 27 Whole System Actions, noting 26 of the 27 actions were completed and 1 was delayed in its implementation.
- The Committee noted that of the 27 Actions, 19 met their intended impact. The 8 actions that did not fully meet the intended impact will be reviewed as part of the planning for Winter 2025/26.
- The Committee noted the key impacts, lessons learned and next steps.
- The Committee was content to note the report.

3.7 QEUH Fire Door Business Case

- The Committee received a paper for approval.
- The Committee noted a Business Case has been developed to undertake fire door replacement works for 550 door sets within the QEUH and RHC. These are being undertaken on a risk-based approach as informed by the condition of the doors and the Single Building Fire Risk Assessment.
- The works will be undertaken over financial years 2025/26 and 2026/27, with future phases of works subject to a new Business Case.
- The Committee was content to approve the paper.

3.8 RAH Maternity Brickwork Business Case

- The Committee received a paper for approval.
- The Committee received a paper outlining the safety issues affecting the external brickwork façade of the RAH Maternity Building and seeking funding approval to deliver remedial works to address the safety and structural issues.
- The Committee was content to approve the paper.

3.9 Procurement Strategy 2025-28

- The Committee received a paper for endorsement for onward Board approval.
- The Committee noted the updated Procurement Strategy for the period April 2025 – March 2028. The Strategy outlines how NHSGGC intends to approach procurement activities over the next three financial years.
- The Committee was content to endorse the paper for onward Board approval.

3.10 Labs Managed Service Contract

- The Committee received a paper for awareness.
- The Committee noted the extensive evaluation process that has been undertaken and approval was sought to enter into the 10-day standstill period and subsequently award the contract for the Laboratory Managed Service Contract (MSC) when the tender evaluation is complete and a preferred bidder is identified.
- The Committee was content to note the paper.

3.11 West Glasgow ACH

- The Committee received a paper for approval.
- The Committee were asked to reaffirm the property surplus which was originally declared surplus in 2015/16 and commence the trawl process.
- The Committee had a significant discussion regarding the process, background information and decision made by the Board in 2015.
- It was acknowledged that the project timeline should be reviewed, particularly in consideration of public engagement.
- The Board Chair highlighted that an additional update would be provided to the April Board outlining the discussion.
- The Committee was content to endorse the 2015 Board decision subject to the above considerations.

3.12 Larkfield Hospital

- The Committee received a paper for awareness
- The Committee noted the current PFI contract is set to expire on the 31st of October 2025 and noted the financial and technical assurance activities underway as part of the end of contract process, including project timeline and key dates.
- The Committee was content to note the paper and anticipated a further paper in June 2025 highlighting the next steps which would be subject to Committee approval.

3.13 Stakeholder Communication and Engagement Strategy – Annual Update

- The Committee received a paper for assurance.
- The Committee received an update on the progress and delivery against NHS Greater Glasgow and Clyde's Stakeholder Communications and Engagement Strategy 2024-2027 in year one.
- The Committee was assured by the paper.

3.14 Primary Care Strategy – Annual Update

- The Committee received a paper for assurance.
- The Committee noted that year 1 delivery focused on establishing effective whole system working and medium-to-long term strategies for key enablers to meet primary care ambitions, including sustainability. The Committee also noted the key strategic challenges and risks.
- The Committee was content to note the paper.

3.15 Renfrewshire Strategic Plan

- The Committee received a paper for awareness.
- The paper provided an update on the development of a consultation draft of Renfrewshire IJB's refreshed Strategic Plan 2025-27.
- The Committee was content to note the paper.

3.16 Corporate Risk Register

- The Committee received a paper for approval.
- The Committee noted 12 risks were aligned to the Committee.
- The Committee noted that 100% of the risks had been reviewed and the risk score for 1 risk has reduced.
- The Committee noted a deep dive review in relation to Regulatory Body Compliance was in the final stages and mitigating actions were in place. Full details will be provided in the June report.
- The Committee was content to approve the paper.

3.17 Committee Governance

- The Committee received a paper for approval.
- The Committee noted the governance arrangements, including amendments to the Terms of Reference following the discontinuation of the Acute Services Committee.
- The Committee members were asked to comment on each item by end of April.

4 Issues for referral to other Standing Committees or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5 Date of Next Meeting

The next meeting of the Finance, Planning and Performance Committee will take place on Tuesday 10 June 2025.