

NHS Greater Glasgow and Clyde	Paper No. 25/36
Meeting:	NHSGGC Board Meeting
Meeting Date:	29 April 2024
Title:	Key Updates from Standing Committee
Sponsoring Director:	Dr Lesley Thomson KC, Chair of NHSGGC
Report Author:	Ms Elaine Vanhegan, Director of Corporate Services and Governance

1. Purpose

The purpose of this paper is to provide an update on the key information shared with our Standing Committees since our last Board Meeting to ensure transparency in discussion across our committees and the decisions made as appropriately delegated in line with the Scheme of Delegation. The Scheme of Delegation (SOD) was approved by the Board in June 2024. The SOD is a reference document showing what authority the board has delegated to committees.

This paper is in addition to the Standing Committee reports shared with each Board outlining topics of discussion. The paper will expand on agenda items that would be considered in the public interest to further increase transparency of our discussions and decisions.

2. Executive Summary

The paper summarises the key updates shared with:

- Clinical and Care Governance Committee – 4th March 2025
- Acute Services Committee – 11th March 2025
- Finance Planning and Performance Committee – 8th April 2025

3. Recommendations

The Board is asked to note the information shared with our Standing Committees.

4. Response Required

This paper is presented for awareness.

5. Impact Assessment

The impact of this paper on NHSGGC's corporate aims, approach to equality and diversity and environmental impact are assessed as follows:

- Better Health Positive impact
- Better Care Positive impact
- Better Value Positive impact
- Better Workplace Positive impact
- Equality & Diversity Positive impact
- Environment Positive impact

6. Engagement & Communications

The content of this paper was considered by the Chair and the Director of Corporate Services and Governance.

7. Governance Route

N.A

8. Date Prepared & Issued

Prepared on: 17 April 2025

Issued on: 17 April 2025

Key Standing Committee Updates April 2025

1. Clinical and Care Governance Committee – 4th March 2025

The Committee had the opportunity to consider the new Nursing and Midwifery Strategy for endorsement for Board approval. A main driver for this strategy was to recognise the value that nurses and midwives across the whole organisation. The Committee received a short video where nursing colleagues across different services shared their experiences of working within their service and within the wider organisation. The Committee's feedback was positive, and they were content to endorse the strategy for Board approval.

The Clinical and Care Governance Committee have oversight of our Significant Adverse Event Report (SAERs) performance and received information on our updated approach which recognised the number of SAERs which are overdue for a response. In 2024 the Medical Director commissioned a benchmarking exercise to source areas of best practice across other Health Boards. This was considered alongside the current Healthcare Improvement Scotland Adverse Events Framework, and the Committee approved the clarification of SAER levels as well as mirroring the HIS timelines.

2. Acute Services Committee – 11th March 2025

The Committee considered Medical and Nursing Pay Controls. The Committee discussed the challenges facing Acute Services, including high occupancy rates, vacancies and sickness absence resulting in the use of bank and agency staff. The Committee were pleased to note that there had been an increased focus on reducing agency costs and there were robust mitigations in place, which included weekly reviews roster training and recruitment of Health Care Support Workers.

3. Finance Planning and Performance Committee – 8th April 2025

The Committee discussed the disposal of the West Glasgow Ambulatory Care Hospital site which was a decision approved by the Board in 2015 following agreement that the site was surplus to requirements. The Committee considered the relocation of services from the site alongside the compliance with NHS Scotland's Property Transactions Handbook and the Scottish Government's Trawl procedure. The Committee emphasised the importance of public engagement and understanding of the disposal strategy.

The Committee also considered the acquisition of Larkfield Unit within the Inverclyde Royal Hospital campus. Larkfield is subject to a private finance initiative (PFI) contract which is due to come an end on 31st October 2025. The Committee were advised of the process for NHSGGC to take control of the unit, and associated costs. The process has been discussed with the Scottish Government, who are supportive of the acquisition.

4. Recommendations

The Board is asked to note this update on the range of discussions held within the Standing Committees in line with the Scheme of Delegation.