

NHS Greater Glasgow and Clyde	Paper No. 24/12
Paper Title:	East Renfrewshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	27 February 2024
Purpose of Paper:	For Noting
Classification:	Board Official
Date of IJB	31 January 2024
Committee Chairperson:	Anne-Marie Monaghan

1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the East Renfrewshire Integration Joint Board (IJB) which took place on [31 January 2024](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- **Matters Arising**

There was discussion regarding the decline in staff uptake of covid and flu vaccinations across health and social care. The Board were reassured that we had issued a numbers communications and reminders however anecdotally there seems to be an element of vaccine fatigue. It was noted that we would explore other options for targeting care at home staff next year.

- **Financial Recovery Planning and Budget Update**

The report provided the Board with the latest information on financial recovery in the current year, and an overview of the potential impact to 2024/25 resulting from the Scottish Government budget announced on 19 December 2023.

The report sets out the current position and challenges and an overview of the measures the HSCP is taking to make savings. This includes a moratorium on non-essential spend, scrutiny on recruitment, voluntary redundancy, reviewing care package costs, reviewing grant funded activity, looking at charging for services and seeking any other ideas and options to reduce costs in the current year and beyond.

Taking into account the measures being adopted to mitigate the current year overspend after utilising reserves and additional covid recovery funding from the council, the deficit is still £4.5 million, split £2.1 million against our council funded activity and £2.4 million against our NHS funded activity.

This adds to the challenges we are facing for 2024/25 and we continue to look at every possible action we can take to reduce costs. The pressures are estimated at £10.1 million with current options to close the gap of £8.4 million based on the latest scenario modelling. This will continue to be refined to inform budget proposals in March, however this is little doubt that the level and range of services we provide will need to reduce.

The Board recognised the Council's commitment in terms of financial support and noted that ongoing discussions with the Health Board have been positive. Once again the Board acknowledged that the current position is not a result of poor financial management but a combination of increased demand and complexity of need which is not mirrored by funding.

- **Revenue Budget Monitoring Report**

The latest projection showed a potential overspend for the year of £4.5 million after the additional Covid funding from the Council (£0.687 million) and remaining earmarked reserves (£0.327 million) are factored in.

Whilst the council have indicated their support in-year, the Board was advised that the level of overspend on social care is likely increase due to delays and shortfall within the supporting people framework however all mitigating actions are being taken where possible.

The pressure on prescribing is still significant at £2.4million over budget and we are working at local and board wide level to try and reduce this.

As noted above, discussions remain ongoing with both partners and further updates will be presented to the IJB at the next seminar ahead of the March IJB meeting.

- **Savings, Recovery and Renewal Programme**

It was noted that a preferred bidder for the replacement case recording system has been selected and work is ongoing with a fairly challenging implementation timetable. A new project is being scoped to look at any savings which can be gained from transport and use of fleet. Further actions have also been identified from the income generation group.

- **Adult Carers Strategy**

The Board approved the new Adult Carers Strategy which has been co-produced with local carers. The Board were pleased to see that carers had been at the forefront of development and that the potential for increased pressures on carers resulting from the supporting people framework had been

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considered. The HSCP continue to work closely with the Carers Centre and other third sector partners to develop innovative and creative community supports.

- **Keep The Promise Board and Delivering Our Corporate Parenting Responsibilities**

The Board also approved the new Promise model which ensures children, young people, families and carers with lived experience are at the centre of everything we do by making them equal partners and decision makers on our new #KeepThePromise Board. It was noted that there is distinct promise funding which will be used for posts to support the implementation as well as any costs for events and activities.

The Board also approved the workforce learning programme and noted that the Chair of The Promise has written to local authorities and health and social care partnerships requesting a progress update on implementation and plans which will inform the national Promise Plan for 2024-2030.

- **Specialist Learning Disability Services: Resettlement of People from Longer Stay Facility - Netherton**

The Board were pleased to hear the update on the planned closure of Netherton. This is a huge milestone which marks the end of long term institutional care for people with a learning disability in Greater Glasgow Clyde. Due to current recruitment challenges in health and social care as well as issues relating the fabric of the Netherton building, contingency plans have been developed should residents not be able to move by March 2024. This will involve a temporary move to Blythswood, a short stay assessment and treatment centre which residents are already familiar with. Contingency plans were approved by the GGC Corporate Management Team in January.

- **Participation and Engagement Strategy 2023-25**

The Board approved the revised HSCP Participation and Engagement Strategy which builds on the work of the previous strategy and has been developed by the local Participation and Engagement Network which includes HSCP, Council, third sector and community organisation representatives. The strategy promotes the vision that voices of local people are heard and acted upon to improve health and wellbeing, and the quality and delivery of local health and care services. The strategy sets out a range of ways in which people can engage and commits to continued learning of digital and non-digital ways to reach and involve people in ways that are meaningful to them. It was noted that the revised strategy has been revised for a two year period, to 2025, to align with our Strategic Plan.

- **Delayed Discharge Position**

Our regular update on our delayed discharge performance was presented. It was noted that there continues to be an increase in those waiting under adults with incapacity legislation, as well as a number of people waiting on appropriate housing to allow for discharge.

- **Appointment of Standards Officer**

The Board agreed to appoint Barry Tudhope, East Renfrewshire Council's new Democratic Services Manager as the Standards Officer for the IJB.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

Whilst there were no issues for referral or escalation to other Standing Committees or the NHS Board, it should be noted that discussions around financial recovery planning remain ongoing with both partners. We continue to make every effort to contain spend and develop further action plans.

5. Approved Minutes from IJB Meeting held on 22 November 2023

At the January meeting, the minute of [22 November 2023](#) was approved subject to minor amendments.

The minute from the January meeting will be discussed in March 2024.

There is a full history of IJB meeting papers and agendas available on our website.

6. Date of Next Meeting

The next meeting of the East Renfrewshire IJB will take place on 27 March 2024.