

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 24/15</b>
<b>Paper Title:</b>	<b>Renfrewshire Integration Joint Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>27 February 2024</b>
<b>Purpose of Paper:</b>	<b>For Awareness and Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB</b>	<b>26 January 2024</b>
<b>Committee Chairperson:</b>	<b>John Matthews</b>

## 1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB) which took place on [26 January 2024](#).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information or assurance as required.

## 3. Key Items of Discussion

- **IJB Audit, Risk and Scrutiny Committee – Self-assessment**  
This report asked Members to consider and approve the revised Terms of Reference for the IJB Audit, Risk and Scrutiny Committee.

At the meeting of the IJB Audit, Risk and Scrutiny Committee held on 18 September 2023, it was decided that a development session for members of the Committee be held, to review the self-assessment. This member development session was held on 27 October 2023 and an action plan to address the small number of improvement actions identified was developed and approved at the meeting of the Committee held on 17 November 2023 for submission to a future meeting of the IJB.

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Included in this action plan was an action to review the Terms of Reference of the IJB Audit, Risk and Scrutiny Committee as these were last revised in January 2020.

**Members noted the content of the action plan and approved the revised Terms of Reference.**

- **Chief Officer's Report**

The IJB noted key developments and operational activity since the last IJB on 24 November 2023 and additional policy developments that the HSCP is building into future workplans, strategies and action plans:

- Scottish Government Tobacco and Vaping Framework: Roadmap to 2034.
- Equally Safe 2023 - Preventing and Eradicating Violence Against Women and Girls Strategy.
- NHSGGC Quality Strategy
- Suicide Prevention Strategy – Year 1 Delivery Plan 2023/24.
- National Care Service Progress Update.
- Verity House Agreement Update.
- Scottish Budget 2024/25 Update.
- National Health and Social Care Staff Experience Report 2023.

In addition, members received an update on our current performance in relation to delay discharges as at 25 January 2024. This update confirmed that the HSCP continues to perform well on minimising patients delayed in their discharge, with 10 patients delayed, of which 7 were in focus and planned discharges for that day. The team are working really hard and working closely with colleagues in Acute. We also had a visit from the Cabinet Secretary for Health and Social Care to the RAH the previous week and he was very impressed with our processes and performance and met with a number of staff from our hospital team.

- **Financial Report 1 April 2023 to 30 November 2023**

This report asked Members to note the revenue budget position at 30 November 2023, and the projected year-end position at 31 March 2024.

The report highlighted the ongoing challenging financial climate being faced by public sector organisations across the country and the impact this is having on our financial position. Factors influencing this include the volatility of inflation and interest rates, rising energy costs, supply chain issues, the cost-of-living crisis, and recruitment challenges.

The pressures arising from these conditions continue to impact upon our overall financial position - and the report details the areas and reasons for the IJB projecting an overspend of £3.2 million for the financial year 2023/24.

There are also elements which remain unknown. Pay negotiations for local government have now been agreed, but it is not yet clear what the final impact will be on the overall budget position for 2023/24 as the pay award will not be paid until January 2024. Furthermore, we are still awaiting confirmation of the

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level of funding which will be passed through to the IJB to meet these increased costs.

A full report on the budget for 2024/25 will be presented at the next IJB in March.

**Members noted the financial position for 1 April - 30 November 2023 and the year-end position for 2023/24.**

- **Review of Renfrewshire Council's Non-residential Charging Policy**  
Renfrewshire, along with the majority of Councils in Scotland, charge for some of the services provided to our service users. These services are often heavily subsidised, but charges are an important source of income and are a means to help us to deliver services and our policy aims. Income from service charges is reinvested to maintain and develop services.

This report follows previous reviews undertaken in 2019 and 2023, which highlighted that the current charging policy would benefit from changes to make it less confusing, more transparent, and more consistent, strengthening our ability to apply charges equitably across all care groups. Our approach has been informed through benchmarking against local authority charging approaches across Scotland - and the report proposed a suite of recommendations, to be formally considered by Renfrewshire Council, as the IJB does not have the power to change charging policy.

**Members agreed the recommendations and will now formally request that Renfrewshire Council develop a new contributions-based charging policy.**

- **Sustainable Futures Programme: Progress Update**  
This report updated Members on progress with the Sustainable Futures programme following the IJB's approval to further develop a range of initial proposals, which were considered at the meeting in November 2023.

It underlined the challenging financial context in which the IJB continues to operate and re-stated that further savings will need to be identified in future.

The paper went on to provide details of the current engagement process to date - and noted how challenging this process has been for everyone involved, including families, carers and loved ones as well as our HSCP staff.

Members were also updated that the period of engagement has been extended beyond January for a range of reasons. One of our sessions had to be rescheduled due to adverse weather. We have also paused the planned service user engagement in our learning disability services to allow further discussion and planning with legal guardians. Service users have a legal right to expect engagement on the proposals affecting them – and as part of EQIA we must demonstrate how this has been achieved – however we are committed to ensuring we do this sensitively and without raising anxieties.

**Members noted the updates and will fully discuss the outcome of the proposals at the next IJB meeting in March.**

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- **Performance Management Mid-year Report 2023/24**

This report provides an update on mid-year performance for April to September 2023, with the full Scorecard updating all performance measures. Members were asked to approve the report.

Of the 48 indicators included in the 2023/24 HSCP Scorecard, 28 have targets set against them, while 20 are for information only. Performance status is assessed as Red, Amber, or Green (RAG).

The RAG status of the 28 indicators that have targets are as follows:

- Red - 5 indicators (18%)
- Amber - 10 indicators (36%)
- Green - 13 indicators (46%)

Areas where improvements in performance have been noted:

- Number of adults with new Anticipatory Care Plan (Future Care Plans).
- Number of people who have quit smoking in deprived areas.
- Percentage of foot ulcers seen.
- Alcohol and drugs waiting time for treatment.
- Primary Care Mental Health referrals.

Areas for Improvement:

- A&E waiting times.
- Waiting time for Psychological Therapies.
- TURAS / PDP compliance for health staff.
- Sickness absence rate for health and social care staff.

You can view the full report along with the mentioned Scorecard in Appendix 1.

### **Members approved the Performance Management Mid-year report 2023/24.**

#### **Unscheduled Care Winter Update**

This report provided a mid-year update to the IJB on how Renfrewshire and other HSCPs within NHSGGC are working with colleagues to deliver change against our urgent and unscheduled priorities.

The report reflects the work and outcomes of all six HSCPs within the NHSGGC area.

Trends show a decrease in the attendances at A&E by 7% in 2023, compared to 2019.

However, the complexities that patients are presenting with has increased time spent in A&E and in hospital if admitted. Figures show an increase from 8.3 days (on average) spent in hospital in 2019 to 10.2 days in 2023, this is above the Scottish average of 9 days.

Members were updated on the impactful community services in place in Renfrewshire to avoid hospital admissions and delayed discharges, including support in care homes and the work of the home first response service.

**Members noted the updates of the unscheduled care winter update.**

**4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

**5. Approved Minutes from IJB Meeting held on 24 November 2023**

At the January meeting, the minute of [24 November](#) was approved. The minute from the January meeting will be discussed in March 2024.

There is a full history of IJB meeting papers and agenda's available on our website – [Renfrewshire IJB Meetings](#)

**6. Date of Next Meeting**

The next meeting of the Renfrewshire IJB will take place on 22 March 2024, with an update report due to be submitted to the February 2024 meeting of the NHSGGC Board.