

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 24/04</b>
<b>Paper Title:</b>	<b>Standing Committee Chair's Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>27 February 2024</b>
<b>Purpose of Paper:</b>	<b>Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Name of Reporting Committee:</b>	<b>Acute Services Committee</b>
<b>Date of Reporting Committee:</b>	<b>16 January 2024</b>
<b>Committee Chairperson:</b>	<b>Mr Ian Ritchie</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the Acute Services Committee.

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Acute Services Committee on 16 January 2024 as set out below and seek further assurance as required.

## 3. Key Items of Discussion

### 3.1 Acute Update

- Presented for awareness
- The winter plan for 23/24 has been enacted.
- Hospital occupancy is high at 98.3% across the board area. Ideally it should be 85%.
- Additional winter capacity was opened on the 3rd of January 2024.
- Activity across the acute sector has been affected by high levels of norovirus, flu and COVID. This has resulted in some ward closures.
- Elective activity has been maintained despite the winter pressures.

### **3.2 Acute Services Integrated Performance Report**

- Presented for assurance.
- There has been effective progress on outpatient waiting lists and treatment time guarantees although there are many pressures on the system.
- A& E waits are still a challenge.
- Sickness absence has been slightly higher than expected.
- Redirection is having a positive effect on relieving some pressure on the A&E departments.

### **3.3 Financial Monitoring Report**

- Presented for noting.
- Significant pressures on finance with a deficit of £48.8 million
- Medical and nursing pay levels are the main drivers for a £10.9 million excess on budget.
- There are significant non pay pressures from prescribing, theatre and radiology supplies and surgical sundries.
- There is a forecast for 23/24 of a deficit of £62.1 million.
- Sickness cover and additional beds for winter pressures are a large financial pressure.

### **3.4 Theatres Update**

- For noting.
- It's encouraging to note that activity levels are back to pre-COVID levels.
- Work is ongoing to further increase activity.
- Surgical hubs have been established across the board area to protect elective activity from unscheduled care pressures.

### **3.5 Winter Planning and Communications Update**

- For noting.
- The winter plan is working well.
- Extra beds are essential but expensive.
- The burden is being managed by boarding teams, flow navigation centre and redirection.
- The communications campaign aims to reduce the use of A&E by highlighting alternatives.
- Some progress has been noted as a result of the communications programme
- Further evaluation of the communications programme and its effect will be examined at a future meeting of the acute services committee - probably in May or July

**4. Issues for referral to other Standing Committees or escalation to the NHS Board**

None

**5. Date of Next Meeting**

The next meeting of the Acute Services Committee will take place on 19<sup>th</sup> March 2024.