

NHS Greater Glasgow and Clyde	Paper No. 26/127
Paper Title:	Renfrewshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	27 August 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	19 June 2026
Committee Chairperson:	Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Renfrewshire IJB on Friday, 27 March 2026 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Membership Update

An update was provided on recent changes to the membership of the Integration Joint Board. This included:

- The appointment of Aimee Fraser as proxy for Lynda Greig, supporting service user representation on the IJB.
- A change to elected member representation, with Councillor Fiona Airlie Nicolson appointed as a substitute member, replacing Councillor Michelle Campbell.

Members noted the membership updates

3.2 Patient / Service User Story / Presentation

At each IJB meeting, we aim to share a story that highlights the difference HSCP services can make to the people of Renfrewshire. The Chief Officer introduced the most recent story, which featured Keely, a Health Development Officer with Engage Renfrewshire, highlighting her work to prevent harm from tobacco and vaping.

Through a staff perspective, this brought to life the impact of prevention work in our communities and reinforced the importance of early intervention and partnership working in improving health outcomes.

[Watch Keely's story,](#)

3.3 Chief Officer's Report

This regular report provided an overview of recent activity across the HSCP, including local developments, performance and wider national changes.

I was pleased to note the continued progress being made across several areas, particularly in relation to performance and partnership working.

This included:

- Positive local progress, including strong staff engagement through Chief Officer site visits, a well-attended Self-Directed Support event, and participation in the Focus on Frailty programme.
- Strong performance, with best performance in Scotland for delayed transfers of care and 100% CAMHS waiting times performance.
- Ongoing national developments shaping future direction, including the Alcohol and Drugs Strategy, Audit Scotland transformation report, and National Care Service Charter of Rights.

Members: Noted the report

3.4 In-year Budget Monitoring Report

Members considered a paper on the HSCP's financial position at the end of the 2025/26 financial year and the actions taken to manage budget pressures.

The paper highlighted an improved financial position compared to earlier forecasts, alongside ongoing pressures across key service areas.

This included:

- An overall year-end overspend of £2.9m, representing an improvement from the previously forecast position.

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- Continued pressures within Adult Social Care, driven by increasing demand and complexity of need.
- The use of reserves and in-year financial controls to achieve a breakeven position, while noting future sustainability challenges.

Members: Noted the contents of the paper.

3.5 Unaudited IJB Annual Accounts 2025/26

Members considered a report on the unaudited annual accounts for 2025/26, outlining the overall financial performance and position of the IJB.

The report provided an overview of the year-end outturn and the use of reserves to support financial balance.

This included:

- Confirmation of the IJB's financial position for 2025/26, reflecting an in-year overspend which was managed through the use of reserves to achieve a breakeven outturn.
- An update on the level of reserves held, noting the importance of maintaining sufficient balances to manage future financial risks.
- The requirement to approve the unaudited accounts in line with statutory deadlines.

Members:

- **Approved** the Annual Accounts for 2025/26, subject to audit.
- **Noted** that Ernst & Young will complete the audit.

3.6 Considering the Potential Impacts of Financial Recovery in Renfrewshire HSCP

Members considered a report outlining what Financial Recovery could mean for the HSCP, alongside an Integrated Impact Assessment of the potential implications. A short animation was shown at the start to help illustrate the key messages.

This included:

- A projected recurring funding gap of around £14m and continued reliance on reserves, which are expected to be fully depleted by 2027/28 if current trends continue.
- Confirmation that Financial Recovery is a last-resort position, triggered when a balanced budget cannot be achieved and reserves are no longer sufficient.
- The likely impact on services, staff and communities, including reduced access to care, longer waiting times and increased pressure across the system.

- The importance of early, planned savings and transformation activity to avoid more reactive measures in future.

Members: Noted the paper and associated impact assessment.

[Watch the animation](#)

3.7 Sustainable Futures Proposals

Members considered a further set of savings proposals developed through the HSCP's Sustainable Futures programme to support financial balance and longer-term sustainability.

The paper asked members to re-consider savings proposals similar to those initially discussed in September 2025. On that occasion, no agreed decision was reached by voting members.

The paper included:

- An update showing strong progress and over-delivery against agreed 2025/26 savings targets, demonstrating the impact of work undertaken to date.
- Detailed consideration of eight savings proposals, with updated Integrated Impact Assessments reflecting additional learning, evidence and alignment with the HSCP's strategic direction.
- Recognition that most proposals remain unchanged, with targeted revisions to Older Adults Day Services, informed by recent operational learning.
- The need to consider these proposals alongside the wider financial context, including the Financial Recovery position, recognising that early, planned decisions provide the greatest opportunity to manage risk and avoid more reactive measures.
- Approval to use general reserves to support one-off costs associated with agreed changes, including workforce implications.
- Members also noted that, where proposals are approved, there will be a phased approach to implementation, including a period of planning and engagement with staff, service users and carers over the coming months.

Members: Considered and approved the proposals as set out in the report, except for the Childsmile model redesign. No decision was requested on the Childsmile proposal, given the recent ring-fencing of that budget by Scottish Government. Renfrewshire HSCP will work with Scottish Government to review, test and evaluate the proposed model.

3.8 Development of IJB Strategic Plan

Members considered a paper outlining the proposed approach to developing the next Strategic Plan for the IJB.

This included:

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- A proposal to develop a new 10-year Strategic Plan, aligned with national reform priorities and focused on longer-term transformation.
- Plans to align the Strategic Plan with wider local priorities, including the Community Plan and Council Plan, with approval scheduled for September 2027.
- A focus on engagement and co-production, including “Your Voice Matters” and the development of a Joint Strategic Needs Assessment to inform priorities.

Members: Noted the proposed approach and timeline.

3.9 Draft Annual Performance Report 2025/26

Members considered a report presenting the Draft Annual Performance Report for 2025/26, outlining progress against the IJB’s strategic priorities.

This included:

- An overview of performance across a range of services, highlighting both areas of strong progress and where further improvement is required.
- Evidence of continued focus on delivering safe, effective and person-centred care, alongside ongoing work to improve outcomes for local people.
- Recognition of the ongoing challenges facing services, including increasing demand, workforce pressures and the wider financial context.
- Confirmation that the report will be finalised following feedback prior to publication.

Members: noted the contents of the report and approved the draft Annual Performance Report.

3.10 Renfrewshire Children’s Services Partnership Plan – Interim 1-Year Plan 2026/27

Members considered a report presenting the interim one-year Children’s Services Partnership Plan for 2026/27, setting out priorities for children and families across Renfrewshire.

This included:

- A focus on improving outcomes for children, young people and families, with an emphasis on early intervention, prevention and reducing inequalities.
- The role of partnership working across services, including health, social care, education and the third sector, to deliver coordinated support.
- Recognition of the current challenges facing children’s services, including demand, complexity of need and the wider financial and workforce context.
- The intention that this interim plan will bridge to a longer-term strategy, ensuring alignment with wider community planning and national policy direction.

Members: Noted the content and approved the interim plan.

3.11 Keeping The Promise in Renfrewshire - Progress Report 2025 to 2026

Members considered a report providing an update on progress in delivering The Promise in Renfrewshire and the contribution of the HSCP to this work.

This included:

- Continued delivery of The Promise as a key strategic priority, with a focus on ensuring children and young people grow up loved, safe and respected.
- A partnership approach across services, supporting early intervention, whole family wellbeing and improved outcomes for children, young people and families.
- The role of the HSCP in delivering integrated support, including mental health, substance use, maternity and early years services, particularly for those with more complex needs.
- Progress in embedding trauma-informed and relationship-based practice, alongside workforce development and the use of lived experience to shape services.

Members: Noted the progress and supported continued partnership delivery.

3.12 Annual Update on Delivery of NHSGGC Primary Care Strategy 2025/26 and Renfrewshire HSCP Primary Care Improvement Plan (PCIP) Tracker

Members considered a paper providing an annual update on the delivery of the NHSGGC Primary Care Strategy and associated Primary Care Improvement Plan.

This included:

- Progress in implementing the Primary Care Strategy, including continued development of multidisciplinary team (MDT) services to support GP practices.
- Delivery of PCIP services, such as pharmacotherapy, community treatment and care services, and mental health support within primary care.
- Recognition of ongoing pressures within primary care, including demand, workforce challenges and the wider financial context.
- The continued importance of partnership working across primary and community services to support access, sustainability and improved outcomes.

Members: Noted the update.

3.13 Renfrewshire IJB Audit, Risk and Scrutiny Committee Annual Report 2025/26

Members received an update from the Chair of the Audit, Risk and Scrutiny Committee on the work of the Committee over the past year.

This included:

- Oversight of financial governance, risk management and internal controls.
- Consideration of internal and external audit findings and recommendations.
- Monitoring of risk, performance and assurance arrangements across the HSCP.

Members: Noted and approved the contents of the report, including the self-assessment for inclusion as part of year-end governance and assurance processes.

4. Issues for referral to other Standing Committees or escalation to the NHS Board

None.

5. Date of Next Meeting

The next meeting of the Renfrewshire Integration Joint Board will take place on Friday 18 September 2026 at 10am.