

NHS Greater Glasgow and Clyde	Paper No. 26/125
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	27 August 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	24 June 2026
Committee Chairperson/Non-Executive Lead:	Chair – Cllr Chris Cunningham Vice Chair - Paul Ryan (Non-Executive Lead)

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) which took place on [24 June 2026](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of Glasgow City IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

Chief Officer Update

The Chief Officer provided a verbal update on the undernoted key areas:

Delayed Discharges

Since the last IJB meeting, Glasgow City HSCP has seen some pressures in acute services and in the delayed discharge position, which has resulted in being slightly over the delayed discharge target of 160 on occasion. Although the trend in recent weeks has been quite a challenge, analysis shows that for the 1st half of this year overall Glasgow are still performing consistently better than the same time period last

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year. Focussed work has continued on reducing Adults with Incapacity (AWI) delays but it has been on the same journey as the standard delays, having risen between the May and June IJB and reduced again. The target of 40 by the end of June will not be met despite the significant amount of work that has gone into this and the reductions in bed days lost that has gone along with this.

Homelessness

Homelessness pressures and the financial impact on the IJB remains concerning. In the first two months of 2026-27, there have been 464 homelessness applications from those granted refugee status (a fall of 21% from the previous year). This decrease has been particularly noted in households travelling to the city after being granted leave to remain. The HSCP will continue monitor and investigate reasons for this reduction. There has been a small decrease in the number of households residing in temporary accommodation to 4,850 (-2%), with the number of households in hotel/bed and breakfast accommodation falling to 2,230 (-6%). GCHSCP welcomes these figures, although it is too early to determine whether this is a trend. Rough sleeping figures for week commencing 08/06/26 is 26. Arrangements for a fact-finding private rented sector event on 30th June 2026 are on track. Findings from the event will help to shape a related procurement exercise in which an initial 1,000 properties are being sought to help alleviate the use of hotel/bed and breakfast accommodation across the city.

Mental Health Inpatients

The latest figure for delays across Mental Health Services was provided (67 delays as at 19th June 2026). The Flow Navigation Service Manager post has now been appointed to, with a start date likely to be early August 2026. A deep dive on both delayed discharges and long stays was undertaken and discussed in detail at the Mental Health Strategy reset session 7. The data highlighted both cultural and structural issues, with a number of actions agreed to be taken forward in respect of discharge planning, bed configuration and community capacity. A full report on the Mental Health Strategy is due to be presented to the IJB in September.

Family C Learning Review

Following the publication of the Family C Learning Review on 20th May 2026, agencies will ensure that a comprehensive improvement plan is developed and incorporates the findings of the review and the strategies for improvement. The process for developing the plan will be led by an established executive oversight board chaired by the GCHSCP Chief Officer with all the relevant agencies in attendance. The final draft plan will be subject to Child Protection Committee and Chief Officers Group oversight arrangements, in keeping with national guidance. All agencies involved in this work are accepting of the findings of the review and are committed to the learning process ensuring the necessary improvements are being made and implementation is evidenced. The priority remains the support to the children involved and this will remain the key focus for as long as necessary.

GCHSCP Unscheduled Care Delivery Plan 2026-2027

The IJB received a report setting out Glasgow City HSCP's proposed Unscheduled Care Delivery Plan for 2026-2027 and seeking approval for the associated investment. Members welcomed the report and approved the Delivery Plan 2026-2027, to be delivered using the funding of £5,628,007 and £1 million specific to the Glasgow Royal Infirmary focused objectives. Members noted that performance reporting will be regularly undertaken within the service and will be reported quarterly to NHSGGC and, as and when required, to the IJB.

Delivery of the Primary Care Improvement Plan 2025-26

A report was presented updating on delivery of the Primary Care Improvement Plan (PCIP) programme for 2025-26, based on Scottish Government PCIP 9 Tracker return, and seeking approval for direction in 2026-27. The risk and challenges around non-recurring funding for planning services were highlighted. In the absence of clarity on future national funding arrangements, 2026-27 will require early planning to manage potential financial risk and service impact from 2027-28. Members noted the update on delivery of the PCIP during 2025-26 and approved the proposed directions and priorities for PCIP delivery in 2026-27.

Foster Carer Investment

The IJB were updated on proposals for targeted investment to strengthen Glasgow's fostering capacity. The report set out the current pressures within the fostering system, the associated operational and financial risks, and proposed a focused package of measures to improve recruitment and retention, reduce reliance on high-cost external provision and improve outcomes for children and young people. Members welcomed the report and the package of measures proposed. The IJB approved an increase in fees to foster carers, supported carers and host families by £100 per week; approved an annual review of fees, in line with the Scottish Living Wage, in order to ensure that GCHSCP fees maintain in line with sector wide changes; approved a capped incentive of £2,000 for existing foster carers who refer a friend which results in an approval to become a Glasgow carer; and approved a retention payment of one extra week of fees paid to foster carers on successful conclusion of their annual review.

Annual Performance Report 2025-26

The Annual Performance Report for GCHSCP for the year 2025-26 (and summary version) were considered. The Chief Officer highlighted the work undertaken over the last 18 months to review and refresh the performance management culture within the HSCP, with the aim of ensuring officers retain a focus on improving performance as a core and routine part of their role. The CO and IJB Members congratulated the HSCP staff who have received a variety of internal and external awards in the last year. The IJB approved the full and the summary Annual Performance Reports for 2025-26; noting that some final year-end figures will be included within these reports once available.

Glasgow City Integrated Children's Services Plan 2026-2029

Glasgow City's Integrated Children's Services Plan 2026-2029 was presented, which incorporates Glasgow's Children's Rights Plan 2026-2029 for the first time, bringing together statutory Children's Services planning and children's rights reporting duties within an integrated framework. Members welcomed the Plan, commending its clear vision and the strong emphasis placed on the voices of children, young people, and families. Members approved the Plan and noted the extensive engagement and co-production undertaken with children, young people, families, carers, staff, and partners to inform it. Delivery and monitoring will be overseen through the Children's Services Executive Group and relevant governance routes.

Extension of Integration Joint Board Voting Rights

The IJB received a report updating on the Scottish Statutory Instrument to extend IJB voting rights to service user, unpaid carer and third sector representatives, and sought approval for the required approach to implementation of the changes taking effect in September 2026. Members approved the proposal for implementation of the extension of voting rights for all five new voting members (2x service user, 2x carer and 1x third sector) to attend each meeting and exercise their right to vote. The IJB approved a review of arrangements within six months to allow time to consider longer term requirements and any updated guidance from the Scottish Government.

Outturn Report 2025-26

A report was presented providing a high-level overview of the GCIJB's draft outturn position for 2025-26. This has been subject to discussion at the IJB Finance, Audit and Scrutiny Committee (FASC) and a recent Development Session. Members noted that the IJB FASC approved the transfer of £8.829m to General Reserves and £22.779m to Earmarked Reserves on 10th June 2026. This enables completion of the annual accounts by the statutory deadline of 30th September 2026.

STEP Forward Programme Update

The IJB received a report updating on progress with the STEP Forward programme since the last meeting. Following presentation to the Executive Steering Group, the September IJB will receive the outcomes of reviews, either for noting or for approval, in line with the governance arrangements approved in November 2025.

Property Update

An update was presented on the ongoing and potential future significant capital projects impacting the property estate managed by the HSCP to deliver services.

Annual Risk Management Review 2025-26

The IJB received an annual summary on the risk management activity and risk registers maintained within Glasgow City HSCP during 2025-26. Members noted the IJB's Risk Register (as at end of 2025-26). Wider consultation with the IJB on the proposed revisions to the Policy and Strategy, including a IJB risk appetite statement, is scheduled with the updated Policy and Strategy to be considered for approval by the IJB at its meeting on 23rd September 2026.

Glasgow City IJB Directions Annual Report 2025-26

Members were provided with a summary of the Directions issued by Glasgow City IJB to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2025 to May 2026.

Updates from IJB Committee Chairs

The IJB received an update from the Chair of the IJB Public Engagement Committee (meeting of 20 May 2026) and the Chair of the Finance Audit and Scrutiny Committee (meeting of 10 June 2026).

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting held on 13 May 2026.

<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minute-13-05-2026-approved>

6. Date of Next Meeting

The next meeting of Glasgow City IJB will take place on 23 September 2026.