

NHS Greater Glasgow and Clyde	Paper No. 26/103
Meeting:	NHSGGC Board Meeting
Meeting Date:	27 August 2026
Title:	Governance and Board Member Responsibilities - Update
Sponsoring Director:	Dr Lesley Thomson KC, Chair
Report Author:	Leanne Law, Senior Business Manager – Corporate Governance

1. Purpose

The purpose of this paper is to provide an update to the Board on proposed Board members responsibilities.

2. Executive Summary

2.1 Board Member Changes

Councillor Colette McDiarmid resigned from the NHS Board on 26 March 2026 as she was running in the Scottish Parliamentary elections. Councillor McDiarmid has been reappointed as a Board Member from 25 June 2026.

The University representative within the Board is currently vacant. A new University representative will be confirmed in due course.

2.2 Committee Membership

Glasgow City Integrated Joint Board

Graham Haddock is taking over from Dr Paul Ryan as Vice Chair on the Glasgow City IJB from 1 September 2026. Dr Paul Ryan will remain as a Health Board voting member.

Clinical and Care Governance Committee

David Gould is taking over from Dr Paul Ryan as Chair of the Clinical and Care Governance Committee from 1 September 2026. Dr Paul Ryan will remain a member of the Clinical and Care Governance Committee.

BOARD OFFICIAL

Finance, Planning and Performance Committee Revised Membership

The Membership of the Committee has been reviewed and will consist of:

Dr Lesley Thomson KC, Chair (Ex-officio)	Professor Jann Gardner, Chief Executive (Ex-officio)
Michael Breen, Director of Finance – (Executive Lead)	Beth Culshaw, Chief Officer Member (West Dunbartonshire HSCP)
Derrick Pearce, Chief Officer Member (East Dunbartonshire HSCP)	Ann Cameron-Burns, Employee Director/Non-Executive
Dr Morven McElroy, Non-Executive	Cllr Jacqueline Camern (Ren), Non-Executive
Cllr Chris Cunningham (GC), Non-Executive	Cllr Colette McDiarmid (ED), Non-Executive
Cllr Michelle McGinty (WD), Non-Executive	Cllr Katie Pragnell-Lees (ER), Non-Executive
Cllr Robert Moran (Inv), Non-Executive	Mehvish Ashraf, Non-Executive
Brian Auld, Non-Executive	Elizabeth Cairns, Non-Executive
Martin Cawley, Non-Executive	Cath Cooney, Non-Executive
Giovanni D'Alessio, Non-Executive	Dianne Foy, Non-Executive
David Gould (Vice Chair), Non-Executive	Graham Haddock OBE, Non-Executive
Margaret Kerr, Non-Executive	James Kinloch BEM, Non-Executive
Lesley McDonald, Non-Executive	Dr Rebecca Metcalfe, Non-Executive
Ketki Miles, Non-Executive	Dr Paul Ryan, Non-Executive
Karen Turner, Non-Executive	Charles Vincent, Non-Executive
Michelle Wailes, Non-Executive	

3. Recommendations

The Board is asked to:

- Note the changes to Board Members.
- Note the changes to the Glasgow IJB membership, the Clinical and Care Governance Committee and the membership of the Finance, Planning and Performance Committee.
- Approve the updated version of Board Member responsibilities at Appendix 1.

4. Response Required

This paper is presented for **approval**.

5. Impact Assessment

The impact of this paper on NHSGGC's corporate aims, approach to equality and diversity and environmental impact are assessed as follows:

- | | |
|------------------------|-------------------------------|
| • Better Health | <u>Positive</u> impact |
| • Better Care | <u>Positive</u> impact |
| • Better Value | <u>Positive</u> impact |
| • Better Workplace | <u>Positive</u> impact |
| • Equality & Diversity | <u>Positive</u> impact |
| • Environment | <u>Positive</u> impact |

6. Engagement & Communications

The content of this paper was considered by the Chair, the Chief Executive, the Director of Corporate Services and Governance and individual Board Members.

7. Governance Route

This paper is presented to the Board as the approving body.

8. Date Prepared & Issued

Prepared on: 18 August 2026

Issued on: 19 August 2026

NHS Greater Glasgow and Clyde
Active Governance Programme

Board Members' Responsibilities from 1 May 2026																
Board Members	Appointment		Board Standing Committees						Inquiries Oversight Sub Committee (SubCommittee of Board)	Interface Committee (SubCommittee of FPPC) Membership TBC	Executive Oversight Group GGC Way Forward Membership TBC	Executive Whole System Oversight Group Membership TBC	Pharmacy Practices Committee	NHSGGC Healthcare Charity		
			Audit and Risk Committee	Clinical and Care Governance Committee	Finance, Planning and Performance Committee	People and Staff Governance Committee	Population Health and Wellbeing Committee	Remuneration Committee						Board of Trustees	Healthcare Charities Committee	Charity Finance and Investment Committee
Dr Lesley Thomson KC	From 01/12/23	To 30/11/27	1	1	1	1	1	1	1 C					1 C	1	1
Professor Jann Gardner	Chief Executive		1	1	1	1	1	1			1 C			1	1	1
Mr Michael Breen	Director of Finance/Deputy Chief Executive		1 LX		1 LX									1 LX		1 LX
Dr Scott Davidson	Medical Director			1 LX		1								1	1 LX	
Dr John O'Dowd	Interim Director of Public Health					1	1 LX							1	1	
Professor Angela Wallace	Nurse Director			1		1								1		
Other Director					2 IJBCOs (ED & WD)	1 DHRDD (LX) IJBCO (GC, Inv, WD)	2 IJBCOs (ED & Ren)	1 DHRDD (LX)								
Ms Ann Cameron-Burns	From 01/01/22	To 31/12/29			1	1 VC		1						1	1	
Dr Morven McElroy	From 01/07/25	To 30/06/29		1	1	1								1	1	
Vacant (University representative)																
Cllr Jacqueline Cameron (Ren)	From 21/06/22	To 30/04/27	1		1	1	1							1		
Cllr Chris Cunningham (GC)	From 08/06/22	To 30/04/27			1									1		
Cllr Colette McDiarmid (ED)	From 25/06/26	To 24/06/30			1	1								1		
Cllr Michelle McGinty (WD)	From 08/06/22	To 30/04/27			1	1								1	1	
Cllr Katie Pragnell Lees (ER)	From 04/07/22	To 30/04/27		1	1	1								1	1	
Cllr Robert Moran (INV)	From 22/07/24	To 30/06/28			1	1	1							1		
Ms Melvish Ashraf	From 09/01/23	To 08/01/27			1	1 VC								1		
Mr Brian Auld	From 01/07/24	To 30/06/28	1		1	1								1		
Ms Elizabeth Cairns	From 01/07/24	To 30/06/28			1		1							1		1
Mr Martin Cawley	From 01/07/24	To 30/06/28			1									1	1 C	1
Ms Cath Cooney	From 01/07/24	To 30/06/28		1 VC	1	1 C								1		
Giovanni D'Alessio	From 18/08/25	To 17/08/29		1	1									1	1	
Ms Dianne Foy	From 01/07/22	To 30/06/30		1	1	1	1							1		
Mr David Gould (Vice Chair)	From 01/02/22	To 31/01/30			1	1	1	1 C	1					1	1	
Mr Graham Haddock OBE	From 01/05/23	To 30/04/27		1 c	1							1		1	1	
Ms Margaret Kerr	From 01/04/19	To 31/03/27	1 VC	1	1 C				1				1	1		
Mr Jamie Kinloch BEM	From 25/08/25	To 24/08/29			1		1						1	1	1	
Ms Lesley McDonald	From 01/07/24	To 30/06/28			1								1	1		
Dr Rebecca Metcalfe	From 01/09/23	To 31/08/27	1		1	1								1		
Ms Ketki Miles	From 01/06/20	To 31/05/28			1	1	1	1 VC			1			1		
Dr Paul Ryan	From 01/06/21	To 31/05/29		1	1 VC	1			1					1		1
Ms Karen Turner	From 01/07/24	To 30/06/28		1	1		1 VC							1		
Mr Charles Vincent	From 01/02/20	To 31/01/28	1		1		1 C							1		
Ms Michelle Wales	From 01/06/21	To 31/05/29	1 C		1			1						1	1 VC	1 C
Total Non Executive Board Members		27	6	9	26	15	9	4	3	TBC	TBC	TBC	2	26	10	4
Total Membership including Executive Board Members and Chair		33	9	13	31	24	14	7	4					32	14	7
		No of Meetings	5	4	6	4	4	4	12					4	4	3
		Quorum	3	3	4	7	3	3							5	3

Board		Board Standing Committees						Inquiries Oversight Sub Committee (SubCommittee of Board)	Interface Committee (SubCommittee of FPPC) Membership TBC	Executive Oversight Group GGC Way Forward	Executive Whole System Oversight Group	Pharmacy Practices Committee	Board of Trustees	Healthcare Charities Committee	Charity Finance and Investment Committee
		Audit and Risk Committee	Clinical and Care Governance Committee	Finance, Planning and Performance Committee	People and Staff Governance Committee	Population Health and Wellbeing Committee	Remuneration Committee								
		9.30 am-12.30 pm	2.00 pm-5.00 pm	1.00 pm-4.00 pm	9.30 am-12.30 pm	2.00 pm-5.00 pm	9.30 am-11.30 am	Start time varies	Dates TBC	Dates TBC	Dates TBC	Meetings arranged when required		2.00 pm-4.00 pm	TBC
Frequency	Bi-Monthly					23 April 2026	27 May 2026	24 March 2026							
Board Members Required	31			28 May 2026	7 May 2026			22 April 2026						7 May 2026	
Quorum	10	4 June 2026 18 June 2026	4 June 2026			18 June 2026	9 July 2026	21 May 2026							
Chair/NHS Lead	Dr Lesley Thomson KC							23 June 2026					11 June 2026		
Vice Chair	Mr David Gould			6 August 2026 (9.30 am-12.30 pm)	20 August 2026								25 June 2026	6 August 2026	
Membership	As above	3 September 2026	10 September 2026	24 September 2026				18 August 2026							
2026/27 Board Dates	30 April 2026	9.30 am-2.00 pm				22 October 2026		23 September 2026							
	25 June 2026	9.30 am-2.00 pm			26 November 2026	19 November 2026	10 December 2026	21 October 2026					15 October 2026	5 November 2026	03 September 2026
	27 August 2026	9.30 am-2.00 pm	3 December 2026	3 December 2026				18 November 2026							
	29 October 2026	9.30 am-2.00 pm			28 January 2027		21 January 2027	15 December 2026							19 November 2026
	17 December 2026	9.30 am-2.00 pm				11/02/2027 (2:00 pm - 5:00 pm)	11 March 2027	13 January 2027						4 February 2027	
	25 February 2027	9.30 am-2.00 pm	4 March 2027	11 March 2027	25/03/2027			17 February 2026					18 February 2027		16 February 2026

Endowments Management Committee Board of Trustees**

11 June 2026

9.30 am-10.30 am

25 June 2026

9.15 am-9.45 am

15 October 2026

9.30 am-10.30 am

18 February 2027

9.30 am-10.30 am

2026/27 Board Seminar Dates

14 May 2026

9.30 am-4.00 pm

13 August 2026

9.30 am-1.00 pm

17 September 2026

1.30 pm-4.00 pm

12 November 2026

10.00 am-4.00 pm

14 January 2027

9.30 am-12.00 pm

18 March 2027

10.00 am-4.00 pm

IJB Leads Network

1 June 2026

10.00 am-11.00 am

1 December 2026

2.00 pm-3.00 pm

Board Champions

Mental Health

Staff Health Strategy

Organ Donation

Environment & Sustainability

Whistleblowing

Equality & Diversity (Disability)

Equality & Diversity (BAME)

Equality & Diversity (LGBTQ+)

NHS Charities (RHC)

NHS Charities (Beaton WoSCC)

Veterans

Anti-Fraud

Karen Turner

Ann Cameron-Burns

David Gould

Michelle Wales

Brian Auld

Dianne Foy

Melvish Ashraf

Ketki Miles

Graham Haddock

Vacant

Giovanni D'Alessio

Michael Breen

Key

C

CC

VC

L

LX

DHRDD

DEF

DCPE

COO

IJB CO

Chair

Co-Chair

Vice Chair

Lead

Lead Executive

Interim Director of Human Resources and Organisational Development

Director of Estates and Facilities

Interim Director of Communications and Public Engagement

Deputy Chief Executive/Chief Operating Officer Acute

IJB Chief Officer

NHS Greater Glasgow and Clyde
Active Governance Programme

IJB Membership from 1 May 2026

Board Members	Appointment		Integration Joint Boards					
			East Dunbartonshire	East Renfrewshire	Glasgow City	Inverclyde	Renfrewshire	West Dunbartonshire
Dr Lesley Thomson KC	From 01/12/23	To 30/11/27						
Cllr Jacqueline Cameron (Ren)	From 21/06/22	To 30/04/27						
Cllr Chris Cunningham (GC)	From 08/06/22	To 30/04/27						
Cllr Colette McDiarmid (ED)	From 25/06/26	To 24/06/30						
Cllr Michelle McGinty (WD)	From 08/06/22	To 30/04/27						
Cllr Katie Pragnell Lees (ER)	From 04/07/22	To 30/04/27						
Cllr Robert Moran (INV)	From 28/07/24	To 30/06/28						
Ms Mehvish Ashraf	From 09/01/23	To 08/01/27		1 L				
Mr Brian Auld	From 01/07/24	To 30/06/28						
Ms Elizabeth Cairns	From 01/07/24	To 30/06/28	1 L					1
Mr Martin Cawley	From 01/07/24	To 30/06/28		1	1			
Ms Cath Cooney	From 01/07/24	To 30/06/28		1			1	
Giovanni D'Alessio	From 18/08/25	To 17/08/29				1		
Ms Dianne Foy	From 01/07/22	To 30/06/30		1				
Mr David Gould (Vice Chair)	From 01/02/22	To 31/01/30			1	1 L		
Mr Graham Haddock	From 01/05/23	To 30/04/27			1 L*			
Ms Margaret Kerr	From 01/04/19	To 31/03/27					1 L	
Jamie Kinloch	From 25/08/25	To 24/08/29			1		1	
Ms Lesley McDonald	From 01/07/24	To 30/06/28	1		1			1
Dr Rebecca Metcalfe	From 01/09/23	To 31/08/27				1	1	
Ms Ketki Miles	From 01/06/20	To 31/05/28			1			
Dr Paul Ryan	From 01/06/21	To 31/05/29			1	1		
Ms Karen Turner	From 01/07/24	To 30/06/28			1			
Mr Charles Vincent	From 01/02/20	To 31/01/28	1					
Ms Michelle Wailes	From 01/06/21	To 31/05/29						1 L
Total Non Executive Board Members		25	3	4	8	4	4	3

Notes

* This will be effective from September 2026

Integration Joint Boards*					
East Dunbartonshire	East Renfrewshire	Glasgow City	Inverclyde	Renfrewshire	West Dunbartonshire
22 January 2026 9.30 am	28 January 2026 10.00 am	21 January 2026 9.30 am		30 January 2026 10.00 am	27 January 2026 2.00 pm
19 March 2026 9.30 am	25 March 2026 11.00 am	18 March 2026 9.30 am	23 March 2026 2.00 pm	27 March 2026 10.00 am	24 March 2026 2.00 pm
		13 May 2026 9.30 am	11 May 2026 2.00 pm		26 May 2026 2.00 pm
25 June 2026 (TBC) 9.30 am	23/06/2026 2.30 pm	24 June 2026 9.30 am	22 June 2026 2.00 pm	19 June 2026 10.00 am	
	12 August 2026 10.00 am				18 August 2026 2.00 pm
	23 September 2026 11.00 am	23 September 2026 9.30 am		18 September 2026 10.00 am	29 September 2026 2.00 pm
	18 November 2026 11.00 am	25 November 2026 9.30 am		27 November 2026 10.00 am	24 November 2026 2.00 pm
	27 January 2027 10.00 am	20 January 2027 9.30 am		29 January 2027 10.00 am	
	24 March 2027 11.00 am	17 March 2027 9.30 am		19 March 2027 10.00 am	

*Some IJB schedules have still to be finalised