

NHS Greater Glasgow and Clyde	Paper No. 26/24
Paper Title:	East Dunbartonshire Integration Joint Board Report
Meeting:	Board Meeting
Date of Meeting:	Thursday 24 February 2026
Purpose of Paper:	For Awareness and Assurance
Classification:	Board Official
Date of IJB	22nd January 2026
Committee Chairperson:	Chair – NHS Non Exec, Libby Cairns Vice Chair & Elected Member – Councillor Calum Smith

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB) on 22nd January 2026.

2. Recommendation

The Board is asked to note the key items of discussion at the most recent meeting of the IJB on 22nd January 2026 as set out below, and seek further information or assurance as required.

3. Key Items of Discussion

The minute of the meeting of 13th November 2025 was reviewed and approved by members following some amendments.

Derrick Pearce, Chief Officer (CO) addressed the Board and summarised the national and local developments since the last meeting of the IJB.

- **Winter Pressures/System Re-set.** The anticipated winter pressures and significant impact of flu and other seasonal illness has been experienced. While the impact of flu meant that the system did not decompress, effort expended on the system reset did mean that the worst impacts of the flu outbreak on the system were mitigated. System Reset 2 taking place

between Monday 12th and Friday 23rd January. Some improvement has been seen in flow and reductions in hospital occupancy so far but there remains pressure across the health and care system, with a lower level of East Dunbartonshire people than anticipated who could be cared for at home rather than in hospital due to their clinical need.

- **Budget 2026/27.** As has been widely publicised the Scottish Government announced its budget on 13th January. Current analysis indicates an additional pressure of £6 million for East Dunbartonshire HSCP, over and above our existing known pressures. Discussions are ongoing with partner organisations about funding for the HSCP. This will undoubtedly be another very challenging period for the IJB in setting a balanced budget for 2026/27. Anticipated pressures are such this year that savings from core service delivery and packages of care are likely to be unavoidable.
- **CAMHS Waiting Times** Members were informed that a paper illustrating the current position on CAMHS waiting times planned for this meeting was removed from the agenda in agreement with the IJB Chair. All NHS Boards are participating in a national exercise to benchmark how CAMHS waiting times data is being collected, used and reported. This is intended to help ensure there is a consistent model of measurement and reporting. All NHS Boards in Scotland are currently obliged to report publicly the percentage of children who are seen by CAMHS within 18 weeks of being referred – the 18 week Referral to Treatment Guarantee. NHSGGC reports this figure and is compliant with the Public Health Scotland stipulation. NHSGGC CAMHS services have reached 100% compliance for the CAMHS RTT for some time. The number of children waiting after their first or assessment appointment for a second appointment is high in NHSGGC, as it is across Scotland. As at the date of this IJB there are currently **901** children waiting in NHSGGC CAMHS services for their secondment appointment. Last year the median waiting time from first appointment to second appointment was **50.9** weeks, and from referral to secondment appointment was **70.9** weeks. Members will recall that £1m of reserves was allocated on the approval of the IJB to address the length of time children waited from first to secondment CAMHS appointments. The median waiting time from first to second appointment has reduced across NHSGGC to **43** weeks, and from referral to second appointment has reduced to **57** weeks. As the team we put in place continues to work and move their focus from one area to another this will continue to improve. At the request of IJB members a detailed paper on this topic will come to a future IJB and an IJB Seminar on CAMHS services will be scheduled in 2026.
- **Voting Rights** In December the Scottish Government laid a statutory instrument to extend the voting rights on IJBs to carer and service user representatives and to 3rd sector representatives. There have been a number of challenges to this decision and further evidence is being requested by the Health and Sport Committee of the Government. We await further instruction as to the implementation of the instrument and what it will mean for the IJB. Members will be communicated with when information is available.
- **Audit Scotland Reports** Audit Scotland recently published two reports of interest to the IJB. These relate to Delayed Discharges and Health and Social Care Performance. Both reports reflect the inconsistency in performance from

- one partnership to another, and the differential use of data to understand performance outcomes and demand. The reports also reflect that all partnerships are indicating challenges in keeping up with demand and delivering on all performance metrics due to funding pressures. Work will be undertaken locally to assess what the reports tell us and to understand what learning we can take to apply to our own performance reporting and processes.
- **Skye House and Ward 4 HIS/MWC Inspections** Officers have now had draft reports from Healthcare Improvement Scotland and the Mental Welfare Commission on their joint inspections of Ward 4 the national child inpatient psychiatric unit and Skye House the West of Scotland Adolescent Inpatient Unit. The service is providing factual accuracy responses to the draft reports and final versions are expected to be published in February. Detailed action plans will be prepared in response to each report. The draft reports findings are consistent with our own self-evaluation of these services illustrating areas of strength and improvement, and exploring challenges facing the service and the people working in and using them which have sustained and remain areas of focus and action. Our commissioned External Review of Skye House by Royal College of Psychiatry Invited Review Service is well underway and will report in March 2026.
 - **CMHT MWC visits 19th & 20 January 2026.** The Community Mental Health Team was visited by the Mental Welfare Commission on Monday and Tuesday of this week. Early indications and feedback suggests the visit has gone well and that good practice was observed. A written report will follow.
 - Integrated Joint Board (IJB) Members received a report from Karen Lamb, Interim Head of Learning Disability Services on **Allander Resource Centre Service Extension Proposal** seeking approval for a proposal to extend East Dunbartonshire Health and Social Care Partnership's (ED HSCP) existing learning disability day service provision, to support a small cohort of learning-disabled adults who require high levels of intensive support due to their severe autism. The purpose of the extended model is to equip ED HSCP with an environment that can meet these individual's needs locally. Members noted the content of the report outlining the details of the proposal and anticipated financial and non-financial benefits to be achieved. Members approved the proposal in principle and sanction the next steps to progress the proposed development.
 - Kathleen Halpin, Chief Nurse (CN) provided IJB members with a report on the **Care Home Team Support Review** which commenced in April 2025. The background, methodology of the review and the options assessed against the strategic principles and objectives outlined. Board members approved the recommended options based on the options assessed within the report.
 - Tom Quinn, Head of Human Resources presented three separate Agenda Items for approval covering **East Dunbartonshire HSCP Workforce Plan 2025-30**, **Specialist Children Services Workforce Plan 2025-30** and **Oral Health Directorate Workforce Plan 2025-30**. Each Workforce Plan is aligned to the

HSCP Strategic Plan 2025-30. Members were informed of the approach taken to develop the plans, with the process commencing in 2025 using the Six Step Methodology for Integrated Workforce Planning and the current challenges facing each of the services current workforce demographics. Action Plans underpinning each Workforce Plan have been developed and will be reviewed 6 monthly to gauge effectiveness, to ensure that it remains current and can be adapted to meet developing needs as services change and evolve. IJB members duly approved East Dunbartonshire HSCP Workforce Plan 2025-30, Specialist Children Services Workforce Plan 2025-30 and Oral Health Directorate Workforce Plan 2025-30.

- Alison McCready, Chief Finance and Resources Officer (CFO) provided Board Members with an update on the status of the **HSCP Directions Log** recorded and issued to East Dunbartonshire Council and NHSGGC in line with the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014. Board members duly noted the Report.
- The **HSCP Quarter 2 Performance Report** was provided by Alison Willacy, Planning, Performance and Quality Officer informing the IJB members of progress made against an agreed suite of performance targets and measures, relating to the delivery of the HSCP strategic priorities and national health and wellbeing outcomes, for the period July to September 2025 (Quarter 2). Board members noted and considered the report.
- Ali McCready, CFO, presented members with an update report on **Financial Transformation 2025/26 – ‘Towards Sustainability’ Update**, asking members to note the extent of cost pressures and financial challenges for 2025/2026 and beyond. The paper provided the current status of the programme of service reviews underway. This report is a regular standing item presented at each meeting. Members noted the report.
- Derrick Pearce, CO, provided an update report to the Board on **Hospital Discharge Delays: Performance and Assurance**. Board members were assured that the daily scrutiny and robust process to manage delays reported continues, personally managed by the Chief Officer and remains a priority area for the HSCP. Members were informed of the number of East Dunbartonshire residents in NHSGGC hospitals who are delayed in discharge; those who are subject to Adults with Incapacity Act; standard delays awaiting placement to care home or assessment for a care home bed. It was noted that activity has increased in comparison to the same period last year, and whilst there is focus on delayed discharge 98% of individuals are discharged without any delay. Members noted the report.
- Alison McCready, (CFO) updated board members on the **Financial Performance on Budget 2025/2026 – Month 7**. Following consideration members noted the outturn position; the continued actions by the Chief Officer and management team to mitigate underlying cost pressures; budget adjustments detailed within

the report; the HSCP financial performance; the progress on achievement of savings plans and the anticipated reserves position of the IJB. IJB Members duly approved budget adjustments and the budget position outlined in the report.

- Alison McCready, (CFO) presented an update on the **HSCP Property Strategy**, detailing the completion of Bishopbriggs Community Treatment and Care Centre (CTAC) and the opening of the service on 1st December 2025. Members were advised of ongoing work with NHSGGC and East Dunbartonshire Council to consider future accommodation options based on service requirements and best use of premises for HSCP services. Members noted the report.
- Kathleen Halpin, (CN) provided a report to IJB members on **Hospital at Home** progress detailing funding made available in 2025/26 and how this will be utilised to set up 20 Frailty Hospital at Home beds by Summer 2026. A “hub and spoke” model with Flow Navigation Centre Plus (FNC+) will provide medical and pharmacy input and the HSCP will deliver the staffing with recruitment underway, and other consumable resources required to support the agreed number of Hospital at Home beds. The framework and governance is developed in line with NHSGGC’s Transforming Together programme, enabling Right Care, Right Place, Home First through consultant-led, multidisciplinary care delivered closer to home. Board members noted and approved the report.
- The Board noted the suite of minutes from the established governance groups, namely the **Public Service User and Carer Group (PSUC)**, **Performance Audit and Risk Committee**, **Clinical and Care Governance Group**, **Strategic Planning Group**, and the **Staff Partnership Forum** detailing activities undertaken by each group.
- The Board noted the proposed agenda items for future meetings including Topic Specific Seminars, and Board Development sessions.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting Held on 13th November 2025.

The minutes of the meeting of 13th November 2025 were approved with amendments noted at the 22nd January 2026 meeting and can be accessed within the meeting papers via the following link

[East Dunbartonshire HSCP - Integration Joint Board - 22.01.26](#)

6. Date of Next Meeting

BOARD OFFICIAL

The next meeting of the East Dunbartonshire IJB will take place on Thursday 19th March 2026.