

NHS Greater Glasgow and Clyde	Paper No. 26/29
Paper Title:	West Dunbartonshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	26 February 2026
Purpose of Paper:	For Awareness and Assurance
Classification:	Board Official
Date of IJB	27 January 2026
Committee Chairperson:	Chair – Michelle Wailes

1. Purpose of Paper

The purpose of this paper is to inform the NHS Board of key items of discussion which took place at the West Dunbartonshire Integration Joint Board (IJB) on the 27 January 2026.

2. Recommendation

The NHS Board is asked to consider the following recommendation: To note the items for discussion at the meeting of the West Dunbartonshire Health and Social Care Partnership (HSCP) Board (IJB) which took place on the 27 January 2026.

3. Key Items of Discussion

The key agenda items considered at the HSCP Board on 27 January 2026 were:

VERBAL UPDATE FROM CHIEF OFFICER

The Chief Officer provided a verbal update on the recent business of the Health and Social Care Partnership. The Chief Officer referred to the Winter Plan presentation and the impact on the service, along with the Scottish Government budget commenting, whilst it is too early to know the full effect of the budget, the Senior Management Team is continuing to develop a range of savings proposals to address the financial gap that will be faced.

The Chief Officer commented on the two Informal Session dates that have been circulated to discuss the Strategic Plan along with the Budget.

The Chief Officer shared the announcement in relation to the development of Primary Care Facilities across Scotland, noting that Dumbarton Health Centre was not included. The Chief Officer is hosting a visit from the Cabinet Secretary, Neil Gray MSP, Jackie Baillie MSP and the Chief Executive of the Health Board at Dumbarton Health Centre on 28 January 2026 to view the facilities and hear the views from GP's and Practice Managers.

The Chief Officer, the Head of Children's Health, Care and Criminal Justice and Chief Social Work Officer and many from the HSCP team attended a Scotland Roadshow on Self Directed Support which offered further training and encouragement to enable teams to offer this service when out in the Community.

WINTER PLAN 2025/26

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, providing further assurance to the Board in relation to the Winter Plan 2025/26 along with a verbal presentation from Val Tierney, Chief Nurse.

After discussion and having heard the Chief Nurse, Head of Health and Community Care and the Head of HR in further explanation and in answer to Members' questions, the Board agreed that the HSCP Board agreed to note the verbal update on the 2025/26 HSCP Winter Plan.

STRATEGIC PLAN UPDATE

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, updating the Board on work related to the review of the strategic plan and seeking approval for the current plan to be extended by one financial year.

After discussion and having heard the Head of Strategy and Transformation in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to extend the lifespan of the current strategic plan for one additional financial year;
- (2) that in the 2026/27 financial year there should be a focus on community conversations with the aim of co-producing a strategic plan for 2027/2032;
- (3) to review the performance framework for 2026/27 as outlined in paragraph 4.13 of the report; and
- (4) that there should be a focus on renewed one year delivery plan for 2026/27.

2025/26 FINANCIAL PERFORMANCE AT PERIOD 8 REPORT

A report was submitted by Julie Slavin, Chief Financial Officer, providing an update on the financial performance as at period 8 to 30 November 2025 and a projected outturn position to 31 March 2026.

After discussion and having heard the Chief Financial Officer and the Head of Health and Community Care in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the updated position on 2025/26 budget allocations by West Dunbartonshire Council and NHS Greater Glasgow and Clyde Health Board and approve the

direction for 2025/26 back to our partners to deliver services to meet the HSCP Board's strategic priorities;

- (2) to note the reported revenue position for the period to 30 November 2025 is reporting an adverse (overspend) position of £1.463m (1.02%);
- (3) to note the projected outturn position of £2.190m overspend (1.01%) to 31 March 2026, including all planned transfers to/from earmarked reserves;
- (4) to note the update on the monitoring of savings agreed for 2025/26;
- (5) to note the current reserves balances and the impact the projected overspend has on unearmarked balances;
- (6) to approve the proposed and current actions which are being taken to progress financial recovery;
- (7) to note the update on the capital position; and
- (8) to note that the progress to date on the budget planning process for 2026/27 to 2028/29 is detailed in a separate report within the agenda for this HSCP Board meeting.

2026/27 ANNUAL BUDGET SETTING UPDATE (REVENUE ESTIMATES)

A report was submitted by Julie Slavin, Chief Financial Officer, providing an update on the 2026/27 revenue estimates exercise, outlining the main cost pressures, funding assumptions and key financial risks. Options to close the projected funding gap would be presented on 24 March 2026 at the HSCP Board meeting.

After discussion and having heard the Chief Financial Officer and the Head of Mental Health, Learning Disabilities and Addiction in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the progress on the 2026/27 budget setting process, planning assumptions, updated gap analysis, and the expected timeline in relation to the partner bodies budget offers;
- (2) to note the analysis of the reserves position and the projected balances as at 31 March 2026; and
- (3) to note that options to close the gap will be presented to the Board on the 24 March 2026.

CHIEF SOCIAL WORK OFFICER ANNUAL REPORT

A report was submitted by Lesley James, Head of Children's Health, Care and Criminal Justice, and Chief Social Work Officer, providing information on the statutory work undertaken on the Council's behalf, including a summary of governance arrangements, service delivery, resources and workforce.

After discussion and having heard the Chief Officer and the Senior Manager – Children and Families in further explanation and in answer to Members' questions, the Board agreed to note the content of the report.

STRATEGIC RISK REGISTER SIX MONTH REVIEW

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, presenting the Strategic Risk Register to the Board.

After discussion and having heard the Head of Strategy and Transformation and the Chief Officer - Regulatory and Regeneration in further explanation and in answer to Members' questions, the Board agreed:-

- (1) with the comments made by the Audit and Performance Committee as outlined in paragraphs 4.7 – 4.12 of the report;
- (2) the Strategic Risk Register at Appendix 1 of the report; and
- (3) that there were no risks at this time, which the HSCP Board would wish to promote to either NHS Greater Glasgow and Clyde or West Dunbartonshire Council for inclusion in their respective strategic risk registers.
- (4) that the Head of Strategy and Transformation bring an exception report to the HSCP Board on the 24 March 2026, providing details of the risks pertaining to Dumbarton Health Centre and any mitigating actions, in order that the HSCP Board may take a view in relation to the inclusion of this risk on the Strategic Risk Register.

Minutes

The approved minutes of previous HSCP Board meetings together with all the relevant background papers can be found via the following link: [HSCP Board Meeting Papers - West Dunbartonshire HSCP \(wdhscp.org.uk\)](https://wdhscp.org.uk)

Date of Next Meeting

The next meeting of the West Dunbartonshire HSCP Board is 24 March 2026.