

**Meeting of the NHS Greater Glasgow and Clyde Board
on Thursday 26 February 2026, 09:30-13:30
hybrid in the Board Room, JB Russell House and via MS Teams**

AGENDA

1.	Welcome and Apologies		
2.	Declaration(s) of Interest(s)		
MINUTES OF PREVIOUS MEETINGS AND MATTERS ARISING			
3.	Minute of Meeting held on • 18 December 2025	Approval	NHSGGC(M)25/06
4.	Matters Arising • Board Rolling Action List	Approval	Paper 26/01
CHAIR AND CHIEF EXECUTIVE REPORTS			
5.	Chair's Report Verbal update by the Chair	Awareness	Verbal
6.	Chief Executive's Report Verbal update by the Chief Executive	Awareness	Verbal
PATIENT STORY			
7.	Patient Story Presented by the Nurse Director	Awareness	Verbal

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GOVERNANCE			
8.	Board Activity Update Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 26/02
9.	Key Updates from Standing Committees Paper presented by the Director of Corporate Services and Governance	Awareness	Paper 26/03
10.	Governance and Board Member Responsibilities - Update Paper presented by the Director of Corporate Services and Governance	Approval	Paper 26/04
11.	Board Annual Cycle of Business 2025/26 Paper presented by the Director of Corporate Services and Governance	Approval	Paper 26/05
12.	a) Approach to Communications Paper presented by Deputy Chief Executive	Approval	Paper 26/06
	b) Communications and Public Engagement Update Paper presented by the Deputy Director of Communications	Awareness	Paper 26/07
13.	People and Staff Governance Committee Terms of Reference Paper presented by the Director of Corporate Services and Governance	Approval	Paper 26/08
14.	Pharmacy Practices Committee - Decision Paper presented by Chair of Committee	Noting	Paper 26/09

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RISK			
15.	Corporate Risk Register Paper presented by the Director of Finance	Assurance	Paper 26/10
TRANSFORMATION AND INNOVATION			
16.	Transforming Together a) Transforming Together - GGC Way Forward Portfolio Report b) Innovation Overview (Video) Paper presented by the Director of Planning/Medical Director	Assurance	Paper 26/11
BREAK – 10:45-11:00 (Active Board)			
FINANCE, PERFORMANCE AND QUALITY			
17.	NHSGGC Finance Report – Month 9 Paper presented by the Director of Finance	Assurance	Paper 26/12
18.	Integrated Performance and Quality Report (IPQR) including Cancer Update Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/13
19.	Quality Strategy – Learning System Update Paper presented by the Nurse Director	Assurance	Paper 26/14
20.	Maternity Services Update Paper presented by the Nurse Director	Awareness	Paper 26/15
21.	Healthcare Associated Infection Report Template (HAIRT) Paper presented by the Nurse Director	Assurance	Paper 26/16
BREAK 11:50 – 12:00			

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STRATEGIES AND REPORTS			
22.	NHSGGC Digital Strategy – Annual Report 2025 Paper presented by the Director of Digital Services	Assurance	Paper 26/17
23.	Area Clinical Forum a) Chair's Report from Meeting 12 February 2026 b) Minutes from Meeting 11 December 2025	Assurance Assurance	Paper 26/18 ACF(M)25/06
24.	Finance Planning and Performance Committee a) Chair's Report from Meeting 29 January 2026 b) Minutes from Meeting 11 December 2025	Assurance Assurance	Paper 26/19 FPPC(M)25/07
25.	People Committee a) Chair's Report from Meeting 19 February 2026 b) Minutes from Meeting 20 November 2025	Assurance Assurance	Paper 26/20 To Follow PC(M)25/04 To Follow
26.	Population Health and Wellbeing Committee a) Chair's Report from Meeting 22 January 2026 b) Minutes from Meeting 23 October 2025	Assurance Assurance	Paper 26/21 PHWB(M)25/04
27.	Staff Governance Committee a) Chair's Report from Meeting 12 February 2026 b) Minutes from Meeting 27 November 2025	Assurance Assurance	Paper 26/22 SGC(M)25/04

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28.	Inquires Oversight Sub Committee (IOSC) Chairs Report for period April 2025 to February 2026	Assurance	Paper 26/23
29.	IJB Leads Reports a) East Dunbartonshire b) East Renfrewshire c) Glasgow City d) Inverclyde e) Renfrewshire f) West Dunbartonshire Papers presented by the IJB Leads	Awareness Awareness Awareness Awareness Awareness Awareness	Paper 26/24 Paper 26/25 Paper 26/26 Paper 26/27 Paper 26/28 Paper 26/29
30.	QEUH and RHC Assurance Summary Paper presented by the Chief Executive	Assurance	Paper 26/30 Papers will be issued on 25 th February 2026
DATE OF NEXT MEETING			
31.	Date and Time of Next Scheduled Meeting Thursday 30 April 2026 at 9.30 am hybrid via MS Teams		