

NHS Greater Glasgow and Clyde	Paper No. 26/26
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	Board Meeting
Date of Meeting:	26 February 2026
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	21 January 2026
Committee Chairperson/Non-Executive Lead:	Paul Ryan

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) which took place on [21 January 2026](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

GCIJB Membership Update

The IJB received an update on changes to the membership of GCIJB with Jamie Kinlochan joining as an NHS Non Executive Member (Health Board Voting Member), replacing Dr Emilia Crighton and approved Jamie's appointment to the IJB Public Engagement Committee. Members noted the amendment to the Scottish Statutory Instrument to Extend Voting Rights to IJB Lived Experience Representatives, which will come into force in September 2026.

Chief Officer Update

The Chief Officer provided a verbal update on the undernoted key areas:

Delayed Discharges

Members were advised that the delayed discharge position has been very challenging and volatile since the last IJB meeting. The target of 160 agreed with the Health Board was met however the position has since deteriorated despite consistent and high levels of throughput from services. Teams are working hard on a trajectory back towards the target however it remains clear that the net delays position is invariably an indication of increased inflow rather than any reduction in actual discharges. HSCP staff remain engaged in the Health Board's Acute reset initiative and are fully engaged in Day of Care Audits, additional weekend working and a provision of additional services to support patient flow. An update was provided on the work the HSCP is undertaking with colleagues at Glasgow Royal Infirmary in both their assessment unit and ED, working on site, alongside their clinical teams with the aim of better understanding care and treatment pathways and potential opportunities to support people to avoid hospital attendances and admissions. The AWI position continues to improve and the HSCP have developed a proposal to utilise some additional money from the Scottish Government to continue to focus on progressing AWI cases and reducing the associated delays.

Homelessness

As of 13th January 2026, 4,867 households were living in temporary accommodation across the city and 2,287 of these households were residing in unsuitable bed and breakfast/hotel type accommodation. This represents an increase of 189 households across the temporary accommodation estate. Refugee households make up 49.4% of the total live caseload, 61% of the total number of households within temporary accommodation and 76% of households within in bed and breakfast/hotel accommodation. The IJB were informed of ongoing initiatives including the online Housing Options Explorer which provides users with detailed information on the range of housing options available in the city along with advice and assistance in relation to housing issues. Homelessness Services continue to work with Wheatley Homes Glasgow to 'flip' temporary accommodation into permanent homes for families in line with the Cabinet Secretary's Housing Emergency Action Plan. To date, 19 families have agreed to flip their temporary accommodation, and work is underway to transfer these temporary homes into settled accommodation

Mental Health Inpatients

The IJB were advised that significant pressure remains on the inpatient mental health beds across NHS GGC, particularly for adult acute admissions and contingency beds are all in use. A new board wide service manager post is being progressed to support a whole system bed management approach and to work alongside the discharge teams to ensure maximum flow.

Mental Health Summit

Following an 'all party' request from Glasgow City Council for a Mental Health summit, the Chief Officer agreed to provide a briefing to IJB Members, including recommendations which will reflect the appropriateness, timing and financial implications of a Mental Health summit.

Budget Announcement 2026/27

Following the previous weeks Scottish budget announcement, the IJB were advised that there is a requirement to revise the IJB financial outlook for 2026/27. The budget announcement has now confirmed that the gap for Glasgow City IJB will be circa £53m which is a shift from the originally projected £34m. This position is largely due to a Scottish budget announcement which does not reconcile the financial challenges associated with homelessness in Glasgow.

Strategic Partnership with University of Strathclyde Renewal

The IJB received an update on the Strategic Partnership Agreement (SPA) with the University of Strathclyde Health and Care Futures Institute, approved by the IJB in December 2021. GCHSCP and University of Strathclyde have benefited by working together to focus on key strategic priorities for the HSCP and Glasgow City using the expertise in University of Strathclyde to support the strategic work. The IJB approved a renewal of the SPA.

Glasgow City IJB Budget Monitoring for Month 8 and Period 9 2025-26

A report was presented outlining the financial position of Glasgow City IJB as at 14 November for Council and 30 November 2025 for Health and highlighted any areas of budget pressures and actions to mitigate these pressures. The IJB approved the budget changes noted in the report.

Glasgow City HSCP Workforce Plan 2025-2028

The IJB noted the status of the 2022-25 Workforce Plan actions; and reviewed and approved the Glasgow City HSCP Workforce Plan 2025-2028 and associated Action Plan. The intention to align future workforce planning processes with the strategic planning cycle was noted.

Glasgow City IJB Stakeholders Expenses Policy (Carers and Service Users)

A report was presented to seek approval for the Glasgow City IJB Stakeholders Expenses Policy (Carers and Service Users). Members noted that as this is a new policy, and in light of the Scottish Government intention to extend voting rights to stakeholder representatives from September 2026, this may result in changes to support provided to IJB stakeholder members. The IJB approved the Policy and its alignment with the financial systems, procedures and rates approved by Glasgow City Council; and instructed Officers to implement the policy and carry out a full review of the policy at the end of its first year, or sooner if required.

Service Prioritisation Programme Update

A report was presented updating on progress with implementation of the Service Prioritisation programme. The service review lead staff have received accredited training on the Green Book methodology, and their reflections have since informed the final draft currently being finalised. A detailed communication and engagement plan has been drafted to support the programme. The IJB noted the commitment to bring a detailed report on the service review methodology and year 1 schedule to the IJB on 19th March 2026.

Glasgow City HSCP 10 Year Temporary Accommodation Strategy Update

The IJB received an update on the development of Glasgow City HSCP's 10-year Temporary Accommodation Strategy. The HSCP, supported by Homeless Network Scotland, have launched phase 2 of the All in for Glasgow Wayfinder programme which will see third sector providers and those with lived experience, support the redesign of homelessness supported accommodation services. The draft Strategy will be shared with groups with lived and living experience along with third sector partners to seek their feedback. A revised draft will be presented to the IJB in May 2026 for consideration and final approval.

Multi Agency Public Protection Arrangements Annual Report 2024-25

The Annual MAPPA report 2024-25 was presented. Members noted that MAPPA within Glasgow is very well established in assessing and managing the risk posed by registered sex offenders, restricted patients, and other offenders who pose a risk of serious harm. The Annual report 2024-25 lays out the operational and governance arrangements in relation to MAPPA within Glasgow.

Update from Chair of Finance, Audit and Scrutiny Committee (FASC)

The FASC Chair provided a verbal update on discussions at the meeting held on 10th December 2025. A written report was also provided to the IJB on the Internal Audit recommendations following a report taken in private on Lessons learned from review of Huntington's case. HSCP Management have accepted all recommendations and an update on the progress will be presented to a future FASC.

Not discussed at GCIJB but information below as requested:

Care Home Capacity – Glasgow City

Glasgow City Health and Social Care Partnership (GCHSCP) currently operate five large care homes with a combined capacity of 550 beds. This capacity has been affected by planned construction work at Riverside and unplanned construction work at Victoria Gardens. Between November 2025 and January 2026, capacity progressively increased from 453 beds in November to 460 beds by January, as construction work neared completion. During November, 60 beds at Riverside and 22 beds at Victoria Gardens were unavailable, which has now reduced to 7 beds in total, awaiting final completion of the construction work in February 2026.

BOARD OFFICIAL

Despite reduced capacity, demand for care home placements remained strong throughout this period. Data from the three months shows continued high demand, with admissions totalling 46 residents, and this admission pattern reflects continued prioritisation of the Enhanced Care Service acute discharge pathway for available care home beds, particularly during November and December when hospital admissions accounted for 56% and 63% respectively of all admissions.

Directly provided services consistently operated at high occupancy rates throughout the period, averaging 95.2% across the three months (95.4% in November, 94.9% in December, and 95.2% in January).

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting held on 26 November 2025.

<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minute-26-11-2025-approved>

6. Date of Next Meeting

The next meeting of Glasgow City IJB will take place on 18 March 2026.