

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 26/94</b>
<b>Paper Title</b>	<b>Standing Committee Chair's Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>25 June 2026</b>
<b>Purpose of Paper:</b>	<b>For Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Name of Reporting Committee:</b>	<b>Finance, Planning and Performance Committee</b>
<b>Date of Reporting Committee:</b>	<b>28 May 2026</b>
<b>Committee Chairperson:</b>	<b>Ms Margaret Kerr</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the NHSGGC Finance, Planning and Performance Committee.

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Finance, Planning and Performance Committee on 28 May 2026 as set out below and seek further assurance as required.

## 3. Key Items of Discussion

### 3.1 Finance Report – Month 12

- The Committee received a paper for assurance.
- Subject to year end audit, it was reported that at the end of the financial year, NHSGGC was reporting a cumulative surplus of £2.5 million. Acute services were overspent by £60.1 million with Corporate areas underspent by £62.9million.
- The final capital position was £85.2 million which was 100% of the final capital budgets.

## BOARD OFFICIAL

- In relation to the Sustainability and Value (S&V) programme, the Committee were advised that on an in-year basis £217.8 million or 100% of the overall financial target had been delivered at month 12, however, on a recurring basis only £30.8 million or 32.8% of the £93.7 million recurring target had been achieved and the overall breakeven position had relied on non recurring savings.
- The Committee also received a presentation on the approach to addressing the addressing the financial challenges in 2026/27 including the further development of the wider S&V framework.
- The Committee was assured by the update.

### **3.2 Integrated Performance and Quality Report (IPQR)**

- The Committee received a paper for assurance.
- The Committee noted the update on performance against key performance indicators contained within the IPQR.
- The Committee noted that during the reporting period, there had been good performance in several core areas, including Treatment Time Guarantee (TTG), outpatients/day-cases, CAMHS and podiatry. However, there were pressures in other areas, particularly Delayed Discharges, Mental Health and ED attendances.
- The Committee noted that across key performance indicators there were 22 rated green (indicating performance in line with or ahead of agreed trajectories), 9 rated amber (performance has not met trajectory but is within a tolerable range), 13 were rated red (not meeting trajectory and outside of tolerable range) and a number of other trajectories rated grey which were provided for information and context.
- The Committee was assured by the update.

### **3.3 Interface Communications and Engagement Plan**

- The Committee received a paper for assurance.
- The Committee received a presentation that set out the proposed approach to supporting awareness, implementation and the impact of the Virtual Hospital and Interface pathways across NHSGGC. The Plan set out a structured approach to building understanding, demonstrating impact, supporting implementation and capturing experience.
- The Committee noted that engagement to date indicated strong public support for virtual care and a multi-channel communications approach would be used including media, digital platforms, community engagement, staff communications and targeted campaigns with the impact measured through improvements in awareness, increased use of pathways and enhanced patient experience.
- The Committee welcomed the programme of communications and public engagement and it was agreed that the key messages in the report would be further refined to ensure that trust was being built as people were navigated to appropriate care.
- The Committee were assured by the update.

### **3.4 Transforming Together – GGC Way Forward Portfolio Status Report**

- The Committee received a paper for assurance.
- The Committee noted that during the reporting period to 27 April 2026 portfolio progress had been positive.
- The Committee were advised that progress in implementing the GGC Way Forward programme continued with Electronic Triage Kiosks now in place in the Queen Elizabeth University Hospital (QEUH) and the Royal Alexandra Hospital (RAH) and installation underway in Glasgow Royal Infirmary (GRI). This would support patient flow across the Emergency Departments.
- There was also progress reported in primary care where IT migration was continuing. 51% of practices had now signed up to the data sharing agreement and recruitment would take place over the summer to develop the Primary Care Information Dashboard. Recruitment was also underway for the GP walk-in centre which would be opening during June 2026.
- The Committee was assured by the update provided.

### **3.5 GP Out of Hours Service Annual Report**

- The Committee received a paper for assurance.
- It was reported that there had been further significant progress made last year and patient feedback remained high, however, it was acknowledged that there had been a reduction in patient satisfaction in the Inverclyde area.
- Activity had been broadly the same as previous years, although there had been an increase in telephone advice and professional-to-professional calls. Direct booking for Scottish Ambulance Services and Community Pharmacy colleagues had been activated meaning they could directly book patients into OOH Centres.
- The priorities for this year included the opening of the GP Walk-In Centre and further engagement with the workforce in the service with a continued focus on home visiting, telephone first, professional-to-professional calls and work with Acute Sector colleagues to maximise the transfer of patients between services.
- The Committee were assured by the update which would continue to report annually to the Committee.

### **3.6 Disposal of West Glasgow Ambulatory Care Hospital Site (Update)**

- The Committee received a paper for awareness.
- The Committee noted the current position following the Board's approval that the building is surplus to operational requirements. The Committee was advised that the final move of staff from the site was due to take place week commencing 29 June 2026 and acknowledged the considerable work that had taken place to accommodate staff across the estate
- The Committee was advised of the professional advice regarding the site disposal options and were content to approve the proposed way forward.

### **3.7 Committee Governance**

- The Committee received a paper for approval.
- The Committee were asked to consider the draft 2025-26 Annual Report; draft 2026-27 Terms of Reference Update; and the draft 2026-27 Annual Cycle of Business for the Committee and feedback any comments.

## BOARD OFFICIAL

- The Committee was content to approve the paper subject to any amendments and this would form part of the overall Annual Governance report which would be presented to the NHS Board on 25 June 2026.

### **3.8 Corporate Risk Register – April 2026**

- The Committee received a paper for approval.
- The Committee noted that for April 2026 there were 14 risks aligned to the Committee and 100% of risk reviews had been completed with no proposed increases to risk scores and three proposed reductions in risk scores
- Of the 8 overdue actions noted at the last meeting of the Committee, 3 actions were proposed for closure utilising the new action closed protocol form; 2 would be completed by the end of June; 2 would be completed by the end of July; and there was one remaining overdue action.
- The Committee was content to approve the paper.

### **3.9 Annual Delivery Plan**

- The Committee were advised that the 2026/27 Annual Delivery Plan (ADP) was in the process of being finalised and would be issued to Committee members on 3 June 2026 for feedback and comments, seeking virtual approval in advance of the NHS Board on 25 June 2026.
- The Annual Delivery Plan would continue to be monitored on a quarterly basis with reports provided to the Committee for assurance.

## **4. Issues for referral to other Standing Committees or escalation to the NHS Board**

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

## **5. Date of Next Meeting**

The next meeting of the Finance, Planning and Performance Committee will take place on Thursday 6 August 2026.