

**Meeting of the NHS Greater Glasgow and Clyde Board
on Thursday 25 June 2026, 11:00-16:15
hybrid in the Board Room, JB Russell House and via MS Teams**

AGENDA

1.	Welcome and Apologies		
2.	Declaration(s) of Interest(s)		
MINUTES OF PREVIOUS MEETINGS AND MATTERS ARISING			
3.	Minute of Meeting held on • 30 April 2026	Approval	NHSGGC(M)26/02
4.	Matters Arising • Board Rolling Action List	Approval	Paper 26/63
CHAIR AND CHIEF EXECUTIVE REPORTS			
5.	Chair's Report Verbal update by the Chair	Awareness	Verbal
PATIENT STORY			
6.	Patient Story Presented by the Nurse Director	Awareness	Verbal
GOVERNANCE			

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7.	Board Activity Update Paper presented by the Deputy Chief Executive/Director of Finance	Awareness	Paper 26/64
8.	Key Updates from Standing Committees Paper presented by the Deputy Chief Executive/Director of Finance	Awareness	Paper 26/65
9.	Governance and Board Member Responsibilities - Update Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/66
10.	Draft Corporate Objectives Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/67
11.	Annual Review of Governance a) Model Code of Conduct for Members b) Standing Orders c) Standards of Business Conduct d) Standing Financial Instructions e) Scheme of Delegation f) Governance Committees Terms of Reference g) Governance Committees Annual Reports Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/68
12.	Board Annual Cycle of Business Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/69
13.	Communication and Public Engagement Update Paper presented by the Deputy Director of Communications	Awareness	Paper 26/70 Presentation

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14.	Fatal Accident Inquiry (FAI) Update Paper presented by the Medical Director	Awareness	Paper 26/71
RISK			
15.	Corporate Risk Register Paper presented by the Deputy Chief Executive/Director of Finance	Assurance	Paper 26/72
TRANSFORMATION AND INNOVATION			
16.	Transforming Together a) Transforming Together - GGC Way Forward Portfolio Report Paper presented by the Deputy Chief Executive/Interim Chief Operating Officer b) Innovation Overview (Video) Paper presented by the Medical Director	Assurance	Paper 26/73 Presentation
GOVERNANCE AND ASSURANCE			
17.	Chief Executive's Report Verbal update by the Chief Executive	Awareness	Verbal
18.	Safety and Public Confidence Oversight Group Paper presented by the Co-Chairs, Chief Executive & Sir Lewis Ritchie	Assurance	Paper 26/74
19.	ED HIS Review Update Paper presented by the Deputy Chief Executive/Interim Chief Operating Officer	Assurance	Paper 26/75 Presentation

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20.	HIS Inspection Report – Maternity Services Safe Delivery of Care Inspection – Queen Elizabeth University Hospital Paper presented by the Director of Nursing	Assurance	Paper 26/76
21.	Disposal of West Glasgow Ambulatory Care Hospital Site - Update Paper presented by the Director of Strategic Infrastructure Planning and Delivery	Approval	Paper 26/77
FINANCE, PERFORMANCE AND QUALITY			
22.	Integrated Performance and Quality Report (IPQR) including Cancer Deep Dive Paper presented by the Director of Finance and Deputy Chief Operating Officer	Assurance	Paper 26/78
23.	Healthcare Associated Infection Report Template (HAIRT) Paper presented by the Nurse Director	Assurance	Paper 26/79
24.	Draft Delivery Plan 2026/27 Paper presented by the Deputy Chief Executive/Interim Chief Operating Officer	Approval	Paper 26/80
STRATEGIES AND REPORTS			
25.	GP Out of Hours Service-Annual Report Paper presented by the Director of Primary Care	Assurance	Paper 26/81

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26.	Winter Vaccination Uptake: Further Assessment of Data and Challenges Paper presented by the Interim Director of Public Health	Assurance	Paper 26/82
27.	A Fairer NHSGGC 2025-2029 a) Annual Monitoring Report 2025-26 b) Anti-Racism Plan 2025-26 Paper presented by the Interim Director of Public Health	Approval	Paper 26/83
28.	Public Health Screening Programme Annual Report Paper presented by the Interim Director of Public Health	Assurance	Paper 26/84
29.	Public Health Strategy 2018-2028: Turning the Tide through Prevention Annual Update Paper presented by the Interim Director of Public Health	Assurance	Paper 26/85
30.	Workforce Strategy 2025-30: Phase One Action Plan Paper presented by the Interim Director of Human Resources and Organisational Development	Assurance	Paper 26/86
31.	a) Whistleblowing Quarter 4 b) Annual Report Paper presented by the Deputy Chief Executive/Director of Finance	Assurance	Paper 26/87
32.	Whistleblowing Action Plan Update Paper presented by the Deputy Chief Executive/Director of Finance	Assurance	Paper 26/88

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33.	Freedom of Information (FOI) Full Year Position 2025-26 Annual Report Paper presented by the Deputy Chief Executive/Director of Finance	Assurance	Paper 26/89
34.	Annual Risk Management Report Paper presented by the Deputy Chief Executive/Director of Finance	Approval	Paper 26/90
COMMITTEE AND IJB FEEDBACK FOR ASSURANCE (15:25-15:30)			
35.	Area Clinical Forum a) Chair's Report from Meeting 10 June 2026 b) Minutes from Meeting 16 April 2026	Assurance Assurance	Paper 26/91 ACF(M)26/02
36.	Audit and Risk Committee a) Chair's Report from Meeting 18 June 2026 b) Minutes from Meetings: • 19 March 2026 • 4 June 2026	Assurance Assurance	Paper 26/92 ARC(M) 26/01 ARC(M) 26/02
37.	Clinical and Care Governance Committee a) Chair's Report from Meeting 4 June 2026 b) Minutes from Meeting 5 March 2026	Assurance Assurance	Paper 26/93 CCGC(M)26/01
38.	Finance Planning and Performance Committee a) Chair's Report from Meeting 28 May 2026 b) Minutes from Meetings: • 25 March 2026 • 13 May 2026	Assurance Assurance	Paper 26/94 FPPC(M)26/02 FPPC(M)26/03

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39.	Population Health and Wellbeing Committee a) Chair's Report from Meeting 18 June 2026 b) Minutes from Meeting 23 April 2026	Assurance Assurance	Paper 26/95 PHWBC(M)26/02
40.	People and Staff Governance Committee (PSGC) a) Chairs Report from Meeting 7 May 2026 b) People Committee Minutes from Meeting 19 February 2026 c) Staff Governance Committee Minutes from Meeting on 12 February 2026	Assurance Assurance Assurance	Paper 26/96
41.	Inquiries Oversight Sub Committee (IOSC) Chairs Report from Meeting 21 May 2026	Assurance	Paper 26/97
42.	IJB Leads Reports a) East Dunbartonshire - Meeting 18 June b) East Renfrewshire - Meeting 23 June c) Glasgow City d) Inverclyde e) Renfrewshire - Meeting 19 June f) West Dunbartonshire Papers presented by the IJB Leads	Assurance Assurance Assurance	Paper 26/98 Paper 26/99 Paper 26/100
DATE OF NEXT MEETING			
43.	Date and Time of Next Scheduled Meeting Thursday 27 August 2026 at 9.30 am hybrid in JB Russell House and via MS Teams		