

NHSGGC (M) 24/06  
Minutes: 149 – 179

## NHS GREATER GLASGOW AND CLYDE

### Minutes of the Meeting of the NHS Greater Glasgow and Clyde Board held on Tuesday, 17 December 2024 at 9.30 am via Microsoft Teams

#### PRESENT

Dr Lesley Thomson KC (in the Chair)

Ms Mehvish Ashraf	Cllr Collette McDiarmid
Ms Libby Cairns	Ms Lesley McDonald
Cllr Jacqueline Cameron	Cllr Michele McGinty
Ms Ann Cameron-Burns	Dr Becky Metcalfe
Mr Martin Cawley	Ms Ketki Miles
Cllr Chris Cunningham	Cllr Robert Moran
Dr Scott Davidson	Cllr Katie Pragnell
Ms Dianne Foy	Dr Lesley Rousselet
Mr David Gould	Dr Paul Ryan
Mrs Jane Grant	Mr Charles Vincent
Mr Graham Haddock OBE	Ms Michelle Wailes
Ms Margaret Kerr	Professor Angela Wallace

#### IN ATTENDANCE

Ms Denise Brown	Director of Digital Services
Ms Sandra Bustillo	Director of Communications and Public Engagement
Professor Chik Collins	Director of GCPH
Ms Beth Culshaw	Chief Officer, West Dunbartonshire HSCP
Ms Mary Ross-Davie	Director of Midwifery, for item 23
Ms Sandra Devine	Director of Infection Prevention and Control
Ms Kim Donald	Corporate Services Manager Governance/Board Secretary
Mr William Edwards	Chief Operating Officer, Acute Services
Ms Jann Gardner	Chief Executive, NHS Lanarkshire
Mr Martin Johnstone	Head of Sustainability, for item 16
Ms Claire MacDonald	Business Manager, Acute
Mrs Anne MacPherson	Director of Human Resources and Organisational Development
Ms Fiona McEwan	Assistant Director of Finance
Ms Linda Morris	Programme Manager for item 24
Ms Julie Murray	Chief Officer, East Renfrewshire HSCP

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

Mr Derrick Pearce	Chief Officer, East Dunbartonshire HSCP
Dr Colin Peters	Clinical Director, Neonates, for item 23
Mr Jamie Redfern	Director of Women and Children's Services, for item 23
Ms Kate Rocks	Chief Officer, Inverclyde HSCP
Mrs Louise Russell	Secretariat Manager (Minutes)
Ms Paula Spaven	Director of Clinical and Care Governance
Professor Tom Steele	Director of Estates and Facilities
Dr Beatrix Von Wissmann	Interim Deputy Director of Public Health, (Deputising for Dr Emilia Crighton)
Mr Scott Wilson	Senior Business and Delivery Manager, Chief Executive's Office

			<b>Action</b>
<b>149.</b>	<b>Welcome and Apologies</b>		
	<p>The Chair, Dr Lesley Thomson KC, welcomed those present to the December 2024 meeting of NHS Greater Glasgow and Clyde Board.</p> <p>The meeting combined members joining via video conferencing and a gathering of some members within the Boardroom of JB Russell House. The Chair also welcomed members of the public who had taken up the invitation to attend the Board meeting as non-participant observers.</p> <p>Apologies were recorded on behalf of Mr Brian Auld, Dr Emilia Crighton, Ms Cath Cooney, and Mr Colin Neil.</p> <p><b><u>NOTED</u></b></p>		
<b>150.</b>	<b>Declaration(s) of Interest(s)</b>		
	<p>The Chair invited members to declare any interests in any of the matters being discussed. There were no declarations made.</p> <p><b><u>NOTED</u></b></p>		
<b>151.</b>	<b>Minute of Meeting held on 29 October 2024</b>		
	<p>The Board considered the minute of the NHS Greater Glasgow and Clyde Board Meeting held on 29 October 2024 [Paper No. NHSGGC(M)24/05] presented for approval and on the motion of Mr Graham Haddock OBE seconded by Ms Lesley McDonald, the Board</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>were content to accept the minutes of the meeting as a complete and accurate record pending the following minor amendment:</p> <ul style="list-style-type: none"> <li>• <b><u>Minute 131b – East Renfrewshire IJB Leads Report</u></b> Include Mehvish Ashraf as IJB Lead.</li> </ul> <p><b><u>APPROVED</u></b></p>		
<b>152.</b>	<b>Matters Arising</b>		
	<p>The Board considered the 'Rolling Action List' [Paper No. NHSGGC(R)24/05] presented for approval.</p> <p>The Board were content to approve nine items for closure.</p> <p><b><u>APPROVED</u></b></p>		
<b>153.</b>	<b>Chair's Report</b>		
	<p>The Chair reported that concerns had been raised via Healthcare Improvement Scotland, as part of their Emergency Department reviews, regarding stress and challenging behaviours within our teams. The Board recognised the level of pressure faced by our staff, and the impact of this was acknowledged. The Board noted that there was a vast amount of support in place for staff, however, this required to be strengthened. The Chair highlighted the significance of the Board hearing, and supporting, staff, and that the January Board Seminar would be extended to include focussed discussion on supporting staff wellbeing.</p> <p>The Chair informed members that this was Mrs Grant's last Board Meeting as she was due to retire on 31<sup>st</sup> January 2025. The Chair extended thanks to Mrs Grant for her significant contribution to NHSGGC and to NHS Scotland overall. The Chair provided a brief overview of Mrs Grant's career history and concluded by wishing Mrs Grant well in her retirement.</p> <p>The Board were content to note the update.</p> <p><b><u>NOTED</u></b></p>		
<b>154.</b>	<b>Chief Executive's Report</b>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>Mrs Jane Grant, Chief Executive, reported that she had attended internal meetings which had a particular focus on finance, the Public Inquiry and staff wellbeing.</p> <p>Mrs Grant attended a meeting with the Scottish Information Commissioner to discuss our Freedom of Information performance and agree actions to ensure performance continues to exceed the target.</p> <p>Mrs Grant also attended the West Dunbartonshire Staff Awards on 1<sup>st</sup> November 2024 and noted the excellent work that had been undertaken by the teams.</p> <p>Mrs Grant highlighted the financial pressures faced by NHS Scotland and she had attended a summit in November with Chief Officers and Pharmacy colleagues regarding Primary Care prescribing to discuss the significant challenges in this area. A CMT focussed session was also held to discuss further mitigations.</p> <p>Mrs Grant ended her update by congratulating Mr Derrick Pearce on his appointment as Chief Officer, East Dunbartonshire HSCP.</p> <p>The Board were content to note the update.</p> <p><b><u>NOTED</u></b></p>		
<b>155.</b>	<b>Patient Story</b>		
	<p>The Nurse Director, Professor Angela Wallace, introduced a short video for awareness which focused on the Community Specialist Respiratory Physiotherapy Service.</p> <p><b><u>NOTED</u></b></p>		
<b>156.</b>	<b>Communications and Public Engagement Update December 2024</b>		
	<p>The Board considered the Communications and Public Engagement Update December 2024 [Paper 24/137] presented by Ms Sandra Bustillo, Director of Communications and Public Engagement, for awareness.</p> <p>Ms Bustillo reported that as part of the wider Sustainability and Value Programme, a vast amount of work had been carried out to reduce medicines waste across NHSGGC. A public campaign was launched</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>in November and had been recognised nationally. The campaign would continue to reinforce the call to action to the public regarding medicines waste and its wider impact.</p> <p>A substantial winter communications campaign was underway to support services through the winter period and to highlight to the public the alternative services available.</p> <p>The Board were content to note the update.</p> <p><b><u>NOTED</u></b></p>		
<b>157.</b>	<b>Board Activity Update</b>		
	<p>The Board considered the Board Activity Update [Paper 24/138] presented by Ms Sandra Bustillo, Director of Communications and Public Engagement, for awareness.</p> <p>On 25th November 2024 Mr Neil Gray MSP, Cabinet Secretary for Health and Social Care, hosted the NHSGGC 2023/24 Annual Review. He met with the Area Clinical Forum, the Area Partnership Forum and the Patient and Carers group before taking part in the public session where an overview of performance across the year was provided.</p> <p>The Board Seminar was held on 26<sup>th</sup> November 2024 which included focus on Board Member visibility. Ms Bustillo was leading on this work and an would be provided to the Board in April.</p> <p>The Board were content to note the update.</p> <p><b><u>NOTED</u></b></p>		Secretary
<b>158.</b>	<b>NHSGGC Anti-Racism Plan</b>		
	<p>The Board considered the NHSGGC Anti-Racism Plan [Paper 24/139] presented by Mrs Anne MacPherson, Director of Human Resources and Organisational Development and Dr Beatrix Von Wissmann the Interim Deputy Director of Public Health, for approval.</p> <p>Mrs MacPherson provided an overview of the paper which summarised the proposed actions in response to the statement from the Cabinet Secretary on 6<sup>th</sup> September 2024 to all Board to develop and implement anti-racism plans. Mrs MacPherson highlighted that significant activity had been underway within NHSGCC over the last</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>couple of years through the Staff Governance Committee and Workforce Equality Group.</p> <p>The paper included a summary of the guidance and a self-analysis to identify potential additional requirements, which had been set out in the proposed plan. The Board noted that the Coalition for Racial Equality and Rights (CRER) was a Scottish racial equality charity that was advising and supporting the Board. The actions within the plan had been captured under four key themes; Leadership and accountability, Data and evidence, Workforce, culture and wellbeing and Equality focussed service delivery.</p> <p>In response to a question whether the Jewish community would be represented within the plan, the Board received assurance that the Strategy included every community. The diversity calendar had key dates that had been created by diversity groups, whether this be celebration or commemoration. The Board noted that the calendar could be refreshed to include additional events.</p> <p>In response to a question regarding maternity care and recognising the specific challenges in the community, in particular care of BME patients and whether staff had been trained on trauma led care, the Board received assurance that trauma led care was embedded within the Strategy.</p> <p>It was agreed that the Strategy would be reviewed by communications colleagues, as well as the Area Partnership Forum, the ensure the messaging was public facing and understandable. The Strategy would be circulated and available to staff via the usual channels.</p> <p>The Board were content to approve the paper.</p> <p><b><u>APPROVED</u></b></p>		
<b>159.</b>	<b>Finance, Planning and Performance Committee</b>		
	a) <u>Chair's Report of meeting held on 10 December 2024</u>		
	The Board considered the Chair's Report of the meeting held on 10 December 2024 [Paper 24/140] presented by the Chair of the Committee, Margaret Kerr, for assurance.		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<p>Ms Kerr noted that the main topic of discussion at the meeting was in relation to the year-end finances and the current financial position.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	<b>b) <u>Approved Minute of meeting held on 8 October 2024</u></b>		
	<p>The Board considered the approved minute of the meeting held on 8 October 2024 [ASC(M)24/05] presented for assurance.</p> <p>The Board were assured by the minute.</p> <p><b><u>NOTED</u></b></p>		
<b>160.</b>	<b>Audit and Risk Committee</b>		
	<b>a) <u>Chair's Report of meeting held on 3 December 2024</u></b>		
	<p>The Board considered the Chair's Report of the meeting held on 3 December 2024 [Paper 24/141] presented by the Chair of the Committee, Michelle Wailes, for assurance.</p> <p>Ms Wailes highlighted that the main point of discussion at the meeting was the Patient Private Funds Annual Report and Audit to March 2024. The Committee received a presentation from BDO and were provided the opportunity to ask relevant questions.</p> <p>Ms Wailes also highlighted the outstanding level of achievement in relation to the Network and Information Systems (NIS) Audit, with the team achieving 97% compliance.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	<b>b) <u>Approved Minute of meeting held on 17 September 2024</u></b>		
	<p>The Board considered the approved minute of the meeting held on 17 September 2024 [ASC(M)24/04] presented for assurance.</p> <p>The Board were assured by the minute.</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<b><u>NOTED</u></b>		
<b>161.</b>	<b>IJB Leads Reports</b>		
	a) <u>East Dunbartonshire</u>		
	<p>The Board considered the East Dunbartonshire IJB Report [Paper 24/142] presented by Ms Ketki Miles, NHSGGC Non-Executive Lead and Vice Chair of the East Dunbartonshire IJB.</p> <p>Ms Miles noted the key challenges discussed included the challenges in relation to leadership posts. The Board noted that Mr Derrick Pearce had been appointed as Chief Officer.</p> <p><b><u>NOTED</u></b></p>		
	b) <u>East Renfrewshire</u>		
	<p>The Board considered the East Renfrewshire IJB Report [Paper 24/143] presented by Ms Mehvish Ashraf, NHSGGC Non-Executive Lead and Chair of the East Renfrewshire IJB.</p> <p>Ms Ashraf also highlighted changes to leadership with Ms Julie Murray, Chief Officer, scheduled to retire in the new year. She also reflected discussions regarding overspend and prescribing costs.</p> <p><b><u>NOTED</u></b></p>		
	c) <u>Glasgow City</u>		
	<p>The Board considered the Glasgow City IJB Report [Paper 24/144] presented by Mr Paul Ryan, NHSGGC Non-Executive Lead.</p> <p>Mr Ryan reported that Mr Pat Togher had been appointed as Chief Officer for Glasgow City. Discussions had taken place regarding the Safer Drug Consumption Facility. Mr Ryan reported that the Parkhead Hub had now been handed over to the HSCP and was undergoing work.</p> <p><b><u>NOTED</u></b></p>		
	d) <u>Inverclyde</u>		



BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<p>The Board considered the Inverclyde IJB Report [Paper 24/145] presented by Mr David Gould, NHSGGC Non-Executive Lead and Vice Chair of Inverclyde IJB.</p> <p>Mr Gould reported there was a process underway to replace the Chair position following Councillor Robert Moran moving on to Lead Council in Clyde.</p> <p><b><u>NOTED</u></b></p>		
	e) <u>Renfrewshire</u>		
	<p>Ms Margaret Kerr, Non-Executive Lead and Chair of the Renfrewshire IJB provided a verbal update.</p> <p>Ms Kerr reported that Ms Christine Lavery, Chief Officer, had been successfully appointed as IJB Chief Officer in Edinburgh City, therefore would be moving on.</p> <p>The main topics of discussion were the current financial position and the joint inspection work. There was significant discussion regarding the Sustainable Future plan.</p> <p><b><u>NOTED</u></b></p>		
	f) <u>West Dunbartonshire</u>		
	<p>The Board considered the West Dunbartonshire IJB Report [Paper 24/146] presented by Ms Michelle Wailes, Chair, West Dunbartonshire.</p> <p>Ms Wailes reported that the focus of discussion was regarding the current financial position and savings. They considered the Medium-Term Finance Plan and noted that good progress was being made. Ms Wailes highlighted that Care at Home and prescribing continued to challenge the budget.</p> <p><b><u>NOTED</u></b></p>		
<b>162.</b>	<b>NHSGGC Finance Report</b>		
	<p>The Board considered the NHSGGC Finance Report [Paper 24/147] presented by Ms Fiona McEwan, Assistant Director of Finance, for assurance.</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>Ms McEwan presented the month 7 position as at 31<sup>st</sup> October 2024. She reported an overspend of £40.01 million of which £21.52m was attributed to unachieved savings and a pay and non-pay overspend of £18.49m. Ms McEwan highlighted that an improvement in the run rate could be seen again in Month 7 when compared to last month and this had continued into month 8.</p> <p>In terms of Sustainability and Value, £36.6m had been achieved on a full year recurring basis. On an in-year basis (recurring and non-recurring) £169.9m had been achieved. As at month 7, there were forecast pipeline savings of £177.7m against the £226.9m challenge, with £55.6m identified on a recurring basis against the £128.6m target.</p> <p>Ms McEwan reported that the total capital expenditure incurred to 31<sup>st</sup> October 2024 was £19.4m. This amounted to £61.2m of the capital budget, leaving a balance of £41.8m to be incurred to the 31<sup>st</sup> of March 2025. The Board noted that as at month 7, £46.5m of the total capital allocation has firm orders or incurred spend. There was £0.4m of the budget still available to be allocated against capital projects. In summary, Ms McEwan reported that the overall financial challenge for the Board this financial year was £226.9m. The forecast had been reviewed and based on the month 7 position the forecast deficit has been reduced to £43m from the original finance plan of £48.3m.</p> <p>A question was raised in relation to Sustainability and Value and whether the increase in the pace that was required to allow targets to be achieved was manageable. Ms McEwan reported that a Corporate Management Team session had taken place and work remained ongoing. The Board received assurance that all opportunities would be pursued, and opportunities prioritised.</p> <p>The Board were assured by the report provided.</p> <p><b><u>NOTED</u></b></p>		
<b>163.</b>	<b>Patient Private Funds 2023/24</b>		
	<p>The Board considered the Patient Private Funds 2023/24 [Paper 24/148] presented by Ms Fiona McEwan, Assistant Director of Finance, for approval.</p> <p>Ms McEwan informed the Board that the Audit &amp; Risk Committee reviewed the 2023-24 Annual Accounts and Audit report on 3 December 2024. The Board noted that BDO were in attendance and</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	the Committee had the opportunity to discuss the report in full. Ms McEwan highlighted that it was a clean audit with no issues highlighted.		
	The Board were content to approve the recommendations.		
	<b><u>APPROVED</u></b>		
<b>164.</b>	<b>NHSGGC Climate and Sustainability Strategy Annual Update</b>		
	<p>The Board received a presentation on the NHSGGC Climate and Sustainability Strategy Annual Update by the Director of Estates and Facilities, Mr Tom Steele and the Head of Sustainability, Mr Martin Johnston.</p> <p>Mr Johnston provided the Board with a summary of progress on NHSGCC's Climate Change and Sustainability Strategy, one year after its launch in 2023. There was a focus on key success areas aligned to the Boards delivery plan objectives, annual reporting and associated risks and opportunities aligned to the Climate Change and Sustainability agenda. Key successes included Greenspace, Green Theatres and Transport. There had been a focus on making sustainability more visible on the Boards website and activity on social media.</p> <p>In relation to measuring the success of active travel, it was noted that a survey had been carried out which highlighted that the uptake of the cycle to work scheme had been popular. Good progress had also been made in relation to fleet and pool cars.</p> <p>The Board were assured by the presentation provided.</p> <p><b><u>NOTED</u></b></p>		
<b>165.</b>	<b>Acute Services Committee</b>		
	a) <u>Chair's Report of meeting held on 12 November 2024</u>		
	The Board considered the Chair's Report of the meeting held on 12 November 2024 [Paper 24/149] presented by the Chair of the Committee, Mr David Gould, for assurance.		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>Mr Gould highlighted that overall compliance with A&amp;E four-hour wait had marginally increased from the previous month's position. There had also been a slight improvement overall in the sickness absence level. Mr Gould reported that urgent care remained challenged.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	b) <u>Approved Minute of meeting held on 10 September 2024</u>		
	<p>The Board considered the approved minute of the meeting held on 10 September 2024 [ASC(M)24/04] presented for assurance.</p> <p>The Board were assured by the minute.</p> <p><b><u>NOTED</u></b></p>		
<b>166.</b>	<b>Area Clinical Forum</b>		
	a) <u>Chair's Report of meeting held on 12 December 2024</u>		
	<p>The Board considered the Chair's Report of the meeting held on 12 December 2024 [Paper 24/150] presented by the Chair of the Committee, Dr Lesley Rousselet, for assurance.</p> <p>Dr Rousselet noted the current pressure on clinicians, reporting that a number of the Advisory Committees were facing challenges regarding quorum and the Terms of Reference were being reviewed. The Board received assurance that positive actions were in place to address the challenges.</p> <p>The Board noted that positive feedback had been received from the Cabinet Secretary at the review regarding the engagement of the Area Clinical Forum.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	b) <u>Approved Minute of meeting held on 10 October 2024</u>		
	<p>The Board considered the approved minute of the meeting held on 10 October 2024 [ASC(M)24/05] presented for assurance.</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<p>The Board were assured by the minute.</p> <p><b><u>NOTED</u></b></p>		
<b>167.</b>	<b>Clinical and Care Governance Committee</b>		
	a) <u>Chair's Report of meeting held on 3 December 2024</u>		
	<p>The Board considered the Chair's Report of the meeting held on 3 December 2024 [Paper 24/151] presented by the Chair of the Committee, Mr Paul Ryan, for assurance.</p> <p>Dr Ryan reported that the Committee considered the Maternity and Neonatal Strategy 2024-29, prior to submission to the Board. The Committee noted the 3 unannounced Healthcare Improvement Scotland (HIS) Safe Delivery of Care Inspections and were assured that all recommendations had been prioritised and implemented.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	b) <u>Approved Minute of meeting held on 3 September 2024</u>		
	<p>The Board considered the approved minute of the meeting held on 3 September 2024 [ASC(M)24/03] presented for assurance.</p> <p>The Board were assured by the minute.</p> <p><b><u>NOTED</u></b></p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
<b>168.</b>	<b>Winter Plan - Update</b>		
	<p>The Board considered the Winter Plan Update [Paper 24/152] presented by the Medical Director, Dr Scott Davidson, and Ms Claire MacArthur, Director of Planning, for assurance.</p> <p>Dr Davidson provided an overview on the progress made to date with implementing the 27 whole system actions associated with the 2024/25 Whole System Winter Plan, highlighting that 21 of the 27 actions were on track and delivering impact. Dr Davidson highlighted the pressures across the system, and it was agreed that work was required to further embed Civility Saves Lives messaging. Dr Davidson and Prof Wallace had recorded videos for the November Team Talk and it was agreed these would be circulated to the wider teams separately.</p> <p>Ms MacArthur provided an update on the key highlights, which included continuation of the vaccination programme, developing a new Hospital at Home Model and expansion of Call Before Convey. Ms MacArthur reported that an additional Whole System Action Plan was being considered. The plan set out 20 additional actions, 8 of which had been assessed as high priority actions that would have the most impact across the system to reduce acute bed days. The Board noted that feedback was expected from the Scottish Government regarding the additional plan and actions in the coming days.</p> <p>With regards to public messaging, the Board noted that there had been a number of public messages regarding respiratory illness with ongoing encouragement and communication regarding our vaccination programmes.</p> <p>In response to a query regarding the statistics for child vaccinations, the Board were assured that high uptake remained ongoing in the Universal Programme for the intranasal Flu vaccination, which was an opt-out programme in Schools.</p> <p>The Board were assured by the update provided, noting a further update would be provided at the February meeting.</p> <p><b><u>NOTED</u></b></p>		Ms Bustillo
<b>169.</b>	<b>NHSGGC Board Performance Report</b>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>The Board considered the NHSGGC Board Performance Report [Paper 24/153] presented by the Assistant Director of Finance, Ms Fiona McEwan, for assurance.</p> <p>Ms McEwan provided summary of performance against the key indicators as outlined in the Performance Assurance Framework. The key highlights included the Child and Adolescent Mental Health Services (CAMHS) performance in relation to patients seen &lt;18 weeks of referral continued to exceed the national target of 90%. Similarly, the performance in relation to the Alcohol and Drugs position showed that performance continued to exceed the national waiting times target of 90%.</p> <p>Ms McEwan reported that Acute activity in relation to new outpatients, endoscopies and TTG remained on track and currently exceeded the planned position for the period. Ms McEwan advised there remained on ongoing focus on the longest waiting times. Ms McEwan highlighted that compliance with the A&amp;E four hour wait times had reduced to 67.5% in the period and remained below the national target. This was in line with the overall national trend.</p> <p>The Board acknowledged that the delayed discharge position remained challenged, and work was ongoing to improve the position.</p> <p>Ms McEwan reported that performance in relation to the percentage of cancer patients treated within 31 days of decision to treat was 94.1%, which was slightly below the national target of 95%. Similarly, although performance in relation to the Cancer 62 Day waiting times reported an improvement on the previous month's position, the overall performance remains challenged.</p> <p>The Board were assured by the report provided.</p> <p><b><u>NOTED</u></b></p>		
<b>170.</b>	<b>Healthcare Associated Infection Report</b>		
	<p>The Board considered the Healthcare Associated Infection Report [Paper 24/154] presented by Professor Angela Wallace, Nurse Director, for assurance. Professor Wallace introduced Ms Sandra Devine, Director of Infection Prevention and Control, who provided a short overview of the paper.</p> <p>Ms Devine outlined performance against the three Healthcare Associated Infection surveillance standards, Staphylococcus aureus</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>bacteraemias (SAB), Clostridioides difficile infections (CDI) and E. coli bacteraemias (ECB) in September and October 2024. Ms Devine reported that the most recently reported data for quarter 2 the HCAI SAB rare was within the control limits.</p> <p>Ms Devine reported that the CDI rate was closely being monitored and actions implemented following an increase in September and October 2024. The Board noted that the increase in CDI was an issue experienced across the UK.</p> <p>The Board were assured by the report provided.</p> <p><b><u>NOTED</u></b></p>		
<b>171.</b>	<b>Maternity and Neonatal Strategy</b>		
	<p>The Board considered the Maternity and Neonatal Strategy [Paper 24/155] presented by the Nurse Director, Professor Angela Wallace, for assurance. Professor Wallace invited the Director of Midwifery, Dr Mary Ross-Davie and Clinical Director, Ms Jane Richmond, to provide an update.</p> <p>Ms Richmond provided an overview of the newly developed NHSGGC Maternity and Neonatal Strategy, noting the that the strategy followed the direction set from the Best Start review published in 2017. Most of the reporting of Best Start comes to an end in 2024 with no national strategy in place to replace it. As a Board we recognised the importance of ensuring continued momentum with the 2024-29 strategy being co-designed with key groups and specialties, along with extensive engagement with key stakeholders. The report provided insight into the experiences of women who gave birth in NHSGGC which were gathered through a survey conducted in July and August 2024. A concern was raised regarding the feedback received from Inverclyde, and it was noted the overall birthrate in this area had reduced. It was agreed that the Strategy would include further detail of engagement work undertaken within the Inverclyde area, including travel and site preference.</p> <p>In response to a question regarding funding, the Board noted that the implementation of the strategy would utilise existing resources and opportunities would be maximised.</p> <p>With regards to perinatal mental illness and how this would be included within the Strategy, the Board received assurance that a vast amount of work had been carried forward in relation to perinatal</p>		Prof Wallace



BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<p>mental health and that this was a priority area and funding had been received for 3 Perinatal Mental Health Midwives. It was noted that mental health concerns were acknowledged throughout the document, however, this would be reviewed and additional wording added to ensure focus.</p> <p>In response to a question regarding whether the Patient Engagement Survey had enough feedback from ethnic groups and areas of deprivation, the Board noted that out of 2800 responses from the first text-based survey, 12% were responses from women where English was not their first language. Dr Ross-Davy also reflected the AMMA report outcome and the immediate actions that were taken following publication and the improvements made as a result.</p> <p>A query was raised regarding the use of the word 'complaint' in the Strategy and the connotations this could have towards certain patient groups. It was agreed that this would be amended to reflect the importance of acting upon feedback.</p> <p>Prof Wallace advised that an Equality Impact Assessment would be completed, and the strategy would be brought back to the February meeting for final approval.</p> <p>The Board were content to note the paper.</p> <p><b><u>NOTED</u></b></p>		<p>Prof Wallace</p> <p>Prof Wallace</p> <p>Prof Wallace</p>
<b>172.</b>	<b>Obesity Prevention and Early Intervention to Type 2 Diabetes – Annual Update</b>		
	<p>The Board considered the Obesity Prevention and Early Intervention Type 2 Diabetes Annual Update [Paper 24/156] presented by the Interim Acting Director of Public Health, Dr Bea von Wissman, and the Public Health Programme Manager, Linda Morris, for assurance.</p> <p>Ms Morris provided an update on the key aspects of the Obesity and Prevention and Early Intervention for Type 2 Diabetes within Greater Glasgow and Clyde. Ms Morris reported that Levels of overweight and obesity continue to rise in the child and adolescent population, two thirds of adults across GGC were overweight and obese and the demand for weight management and exercise on referral services continued to increase annually. Ms Morris provided an overview of the priorities to address the impact of obesity within the population, including the HENRY approach, delivery of Weigh to Go, provision of weight management services and early intervention and education.</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>In response to a question regarding the inclusion of neurodivergent category, it was noted that there were complexities within this patient cohort, therefore Community Dietetics covered this category to deliver a 1:1 service.</p> <p>In response to a question regarding reliance on BMI data rather than monitoring weight, the Board noted that in line with NICE guidelines, children under 12 were unable to be on a calorie deficit diet. Members noted that P1 measurement was carried out, and compliance was high at 98%. The Board noted that a project was being taken forward by Glasgow University which would evaluate the longer-term impact.</p> <p>The Board were content to note the paper.</p> <p><b><u>NOTED</u></b></p>		
<b>173.</b>	<b>Staff Governance Committee</b>		
	a) <u>Chair's Report of meeting held on 19 November 2024</u>		
	<p>The Board noted the Chair's Report of the meeting held on 19 November 2024 [Paper 24/157] presented by the Chair of the Committee, Ms Ketki Miles, for assurance.</p> <p>Ms Miles reported that the Committee considered and approved the Staff Health Strategy. The Committee also received an update on the Board Anti-Racism Plan. The Committee received a presentation from the Human Resources and Organisational Development Directorate and West Dunbartonshire HSCP, which highlighted a range of good practice examples and evidence of how each of the five strands of the Staff Governance Standard were being met. The Committee were provided with an update on the Health and Care Staffing Scotland Act Programme, noting that the full annual report would be submitted to the Board in April 2025.</p> <p>The Board were assured by the report.</p> <p><b><u>NOTED</u></b></p>		
	b) <u>Approved Minute of meeting held on 13 August 2024</u>		
	<p>The Board considered the approved minute of the meeting held on 13 August 2024 [ASC(M)24/03] presented for assurance.</p>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	<p>The Board were assured by the minute.</p> <p><b><u>NOTED</u></b></p>		
<b>174.</b>	<b>Corporate Risk Register</b>		
	<p>The Board considered the Corporate Risk Register [Paper 24/158] presented by the Assistant Director of Finance, Ms Fiona McEwan, for approval.</p> <p>Ms McEwan reported that the Corporate Risk Register continued to be updated monthly and reviewed by the Audit and Risk Committee prior to submission to the Board.</p> <p>The Board were content to approve the paper.</p> <p><b><u>NOTED</u></b></p>		
<b>175.</b>	<b>Board Development Plan</b>		
	<p>The Board considered the Board Development Plan [Paper 24/159] presented by the Director of Communications and Public Engagement, Ms Sandra Bustillo, for assurance.</p> <p>Ms Bustillo provided an overview of the updated position against the Board Developed Plan. This was reviewed by the Board in October 2024 and had a focussed session at the November Board Seminar. There were 25 actions completed, 2 actions in progress and 2 yet to be completed. A Short Life Working Group had been established to review stakeholder engagement. An update on the output of the group would be provided to the Board at the April 2025 meeting.</p> <p>The Board noted other work that would be taken forward, including looking across the Terms of Reference and establishing an Equality Diversion Group. Discussions were ongoing regarding whether the work of the Acute Services Committee could be merged.</p> <p>The Board were content to approve the paper.</p> <p><b><u>NOTED</u></b></p>		
<b>176.</b>	<b>Board Member Responsibilities</b>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			<b>Action</b>
	<p>The Board considered the Board Member Responsibilities [Paper 24/160] presented by the Director of Communications and Public Engagement, Ms Sandra Bustillo, for approval.</p> <p>Ms Bustillo provided an overview of the changes to Board Membership.</p> <p>Ms Bustillo reported that Ms Ketki Miles would join Glasgow City IJB, effective from 25th February 2025, however Ms Miles would remain a member of East Dunbartonshire HSCP until the end of the financial year.</p> <p>The Board were content to approve the paper.</p> <p><b><u>APPROVED</u></b></p>		
<b>177.</b>	<b>Board Annual Cycle of Business 2024/25</b>		
	<p>The Board considered the Board Annual Cycle of Business [Paper 24/161] presented by the Director of Communications and Public Engagement, Ms Sandra Bustillo, for assurance.</p> <p>The paper provided awareness of the Board's Annual Cycle of Business, which was aligned to the Corporate Aims and Objectives and highlighted the changes.</p> <p>The Board were content to approve the paper.</p> <p><b><u>APPROVED</u></b></p>		
<b>178.</b>	<b>Pharmacy Practices Committee- Decision</b>		
	<p>The Board considered the Pharmacy Practices Committee Decision [Paper 24/162] presented by the Chair of the Committee, for awareness.</p> <p>The Board noted the minute of decisions taken at the Pharmacy Practice Committee on 13 November 2024 for awareness.</p> <p>The Board were content to note the paper.</p> <p><b><u>APPROVED</u></b></p>		
<b>179.</b>	<b>Date and Time of Next Scheduled Meeting</b>		

BOARD OFFICIAL  
DRAFT TO BE RATIFIED

			Action
	The next meeting would be held on Tuesday 25 February 2025 at 9.30 am via MS Teams.		
	<b><u>NOTED</u></b>		