

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 25/67</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Meeting Date:</b>	<b>24 June 2025</b>
<b>Title:</b>	<b>Board Annual Cycle of Business 2025/26</b>
<b>Sponsoring Director:</b>	<b>Ms Elaine Vanhegan, Director of Corporate Services and Governance</b>
<b>Report Author:</b>	<b>Ms Kim Donald Corporate Services Manager - Governance /Board Secretary</b>

## 1. Purpose

The purpose of the paper is to ensure awareness of the Board's Annual Cycle of Business aligned to our Corporate Aims and Corporate Objectives.

## 2. Executive Summary

The paper can be summarised as follows:

- The attached Annual Cycle of Business describes the timetable of topics/discussion for 2025/26, the business items that will be considered, and their Corporate Objective alignment.
- It is important to note that this is a dynamic process, and items may require to be added or moved, however any alteration will be advised and annotated to ensure transparency.

## 3. Recommendations

**The NHS Board is asked to consider the following recommendations:**

- Note the contents of the timetable.
- Be assured that the topics considered are in line with our Corporate Objectives.

## 4. Response Required

This paper is presented for **approval**.

## 5. Impact Assessment

The impact of this paper on NHSGGC's corporate aims, approach to equality and diversity and environmental impact are assessed as follows:

• Better Health	<u>Positive</u> impact
• Better Care	<u>Positive</u> impact
• Better Value	<u>Positive</u> impact
• Better Workplace	<u>Positive</u> impact
• Equality & Diversity	<u>Positive</u> impact
• Environment	<u>Positive</u> impact

## 6. Engagement & Communications

The issues addressed in this paper were subject to the following engagement and communications activity:

- Regular updates to the Board as part of the Active Governance papers.

## 7. Governance Route

This paper has been previously considered by the following groups as part of its development:

- As above.

## 8. Date Prepared & Issued

Prepared on: June 2025

Date issued: 16 June 2025

Board Annual Cycle of Business – 2025/26
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Corporate Objective alignment
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**Better Health**

- COBH1 **To reduce the burden of disease on the population through health improvement programmes that deliver a measurable shift to prevention rather than treatment.**
- COBH2 **To reduce health inequalities through advocacy and community planning.**
- COBH3 **To reduce the premature mortality rate of the population and the variance in this between communities.**
- COBH4 **To ensure the best start for children with a focus on developing good health and wellbeing in their early years.**
- COBH5 **To promote and support good mental health and wellbeing at all ages.**

**Better Care**

- COBC6 **To provide a safe environment and appropriate working practices that minimise the risk of injury or harm to our patients and our people.**
- COBC7 **To ensure services are timely and accessible to all parts of the community we serve.**
- COBC8 **To deliver person centre care through a partnership approach built on respect, compassion and shared decision making.**
- COBC9 **To continuously improve the quality of care, engaging with our patients and out people to ensure healthcare services meet their needs.**
- COBC10 **To shift the reliance on hospital care towards proactive and co-ordinated care and support in the community.**

**Better Value**

- COBV11 **To ensure effective financial planning across the healthcare system that supports financial sustainability and balanced budgets.**
- COBV12 **To reduce cost variation, improve productivity and eliminate waste through a robust system of efficiency savings management.**
- COBV13 **To exploit the potential for research, digital technology and innovation to reform service delivery and reduce costs.**
- COBV14 **To utilise and improve our capital assets to support the reform of healthcare.**

**Better Workplace**

- COBW15 **To ensure our people are treated fairly and consistently, with dignity and respect, and work in an environment where diversity is valued.**
- COBW16 **To ensure our people are well informed.**
- COBW17 **To ensure our people are appropriately trained and developed.**

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- COBW18 To ensure our people are involved in decisions that affect them.
- COBW19 To promote the health and wellbeing of our people.
- COBW20 To provide a continuously improving and safe working environment.

- Provisional dates subject to annotated amendments

Agenda Item/Topic	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
Standing Items								
Introductory Remarks, Welcome and Apologies	Chair	x	x	x	x	x	x	
Declarations of Interest	Chair	x	x	x	x	x	x	
Minutes of previous meeting	Chair	x	x	x	x	x	x	
Matters Arising and Rolling Action List	Chair	x	x	x	x	x	x	
Chair's Update	Chair	x	x	x	x	x	x	
Chief Executive's Update	CE	x	x	x	x	x	x	
Patient Story	DoN	x	x	x	x	x	x	
Communications and Engagement Update	DoCPE	x	x	x	x	x	x	
Board Activity Update	DOCSG	x	x	x	x	x	x	
Key Updates from Standing Committees – title TBC	DOCSG	x	x	x	x	x	x	
FAI Update	MD	x	x	x	x	x	x	
Risk Update	DoF	x	x	x	x	x	x	
Better Health	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
Public Health Screening Programme Annual Report	DoPH		x					COBH3
Population Health & Well Being	Chair of the	x			x		x	COBH1-5

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Committee Chair's Report and Minutes	Committee							
Public Health Strategy 2018-2028: Turning the Tide through Prevention – Annual Update	DoPH		x					COBH1-5
Joint Health Protection Plan 2025-2027	DoPH		x					COBH1-5
A Fairer NHS GGC - Equalities Scheme 2024-2025 – Review	DOPH	x						COBW15-20
Fairer NHS GGC 2025/2029	DOPH	x						
UNCRC Annual Report	DOPH			x				
Better Care	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
Hospital Actions/Safety	MD/ND	x						All
Winter Plan - Update	MD				x	x	x	All
Delivery Plan – 2025/26	MD		x					COBC6-10 COBV11
Medium Term Plan - Update	MD			x				COBC6-10 COBV11
Moving Forward Together – Update	MD			x				COBC6-10 COBV11
NHS GGC Board Performance Report	DoF	x	x	x	x	x	x	COBC7
Healthcare Associated Infection Report	DoIPC	x	x	x	x	x	x	COBC6
Quality Strategy – Annual Update	DoN			x				COBC6
Clinical & Care Governance Annual Report	MD				x			COBC6
Duty of Candour Annual Report	MD				x			COBC6
Acute Services Committee Chair's Report and Minutes	Chair of the Committee	x	x		x	x	x	COBC06-10
Clinical & Care Governance Committee Chair's Report and Minutes	Chair of the Committee	x	x		x	x		COBC06-10
Area Clinical Forum Chair's Report and	Chair of the	x	x	x	x	x	x	COBC06-10

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Minutes	Committee							
Adult Mental Health Strategy Annual Update	CO			x				COBC06-10
Public Protection Strategy Annual Update	DoN				x			COBC06-10
Nursing and Midwifery Strategy	DoN	x						
Maternity and Neonatal Strategy Annual Update	DoN					x		COBC06-10
Primary Care Strategy Annual Update	CO	x						COBH1-5
GP OOH One Year Impact Report	CO		x					COBC6/COBC10
Stakeholder Communications and Engagement Strategy 2024-27 - Update	DOCPE	x						COBC6/COBC10
Research and Innovation Strategy - Update	MD			x				COBV13
Feedback, Comments, Complaints and Concerns Annual Report 2024/25	DoN				x			COBC6
SAERs Interim Position	MD		x					COBC6
Better Value	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
NHSGGC Finance Report	DoF	x	x	x	x	x	x	COBV11
Financial Plan 2025/26	DoF	x						COBV11
Capital Plan 2025/26	DoF	x						COBV11
Improving Public Services and NHS Renewal	DoF	x						
NHSGGC Digital Strategy (update)	DoEH						x	COBC9
Governance Statement 2024/25	Chair of ARC		x					COBV11
Annual Report and Consolidated	DoF		x					COBV11

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Accounts								
Annual Report for the Board of NHS GGC and the Auditor General for Scotland	Auditor		x					COBV11
Finance Planning and Performance Committee Chairs Report and Minutes	Chair of the Committee	x	x	x	x	x	x	COBV11-14
Inquiries Oversight Sub-Committee	Chair		X	X	X	X	X	COBV11-14
Audit & Risk Committee Chair's Report and Minutes	Chair of the Committee	x	x		x	x		COBV11-14
IJB Leads Report	GGC Lead	x	x	x	x	x	x	COBV11-14
Sustainability Strategy – Annual Review	DoEF					x		COBC9
Procurement Strategy – 2025 - 2029	DoEF	x						COBC9
Business Continuity Plan	DoEF						xtbc	COBC9
Patient Private Funds	DoF				x <sup>1</sup>			COBV11
Better Workplace	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
Staff Governance Committee Chair's Report and Minutes	Co-Chairs of the Committee		x	x		x	x	COBW15-20
People Committee Chair's Report and Minutes	Chair		X	X	X	X	X	COBW15-20
Staff Health Strategy – Annual Review	DOHROD					x		COBW15-20
Workforce Strategy 2025-30	DOHROD		x					COBW15-20
Internal Communications & Employee Engagement Strategy Annual Review	DOHROD/ DoCPE						x	COBW15-20
Whistleblowing Annual Report	DOCSG		x					COBW15-20

<sup>1</sup> Changed from June mtg as going to ARC in September

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HCSSA Annual Report	ND	x						COBW15-20
Adverse Weather De-Brief	DoPH	x						
Governance	Lead	29 April 25	24 June 25	26 August 25	28 October 25	16 December 25	24 February 26	Corporate Objective Coverage
Corporate Objectives	DoCGA			x				
Implementing the Active Governance Approach/Board Development Plan	DoCGA			x				COBC6/COBC8
Stakeholder Engagement Short Life Working Group Update	DoCPE		x					COBC6/COBC8
Review of Governance Structure and Membership	DOCGA	x						COBC6/COBC8
Integration Schemes	CO			x				COBC6/COBC8
Annual Review of Governance	DoCGA		x					COBC6/COBC8
Review of Governance Committee and Integration Joint Board Membership	DoCGA		x			x		COBC6/COBC8
Annual Cycle of Business	DoCGA	x	x	x	x	x	x	COBC6/COBC8
Board Calendar of Meetings 2025/26	DoCGA				x			COBC6/COBC8
Pharmacy Practice Committee – Decisions <i>(when required)</i>	Chair of Committee	x	x	x	x	x	x	COBC9
Corporate Risk Register	DoF			x			x	COBW6-20
Risk Appetite Statement	DoCSA			x			x	COB1-20
Recording Board Meetings	DoCSA	x						



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Abbreviations	
DoF	Director of Finance
COO	Chief Operating Officer
CO, GCHSCP	Chief Officer, Glasgow City HSCP
MD	Medical Director
CE	Chief Executive
DoCGA	Director of Corporate Governance and Administration
DoGPOOH	Director of GP Out of Hours
DoEF	Director of Estates and Facilities
DoHROD	Director of Human Resources and Organisational Development
DOCPE	Director of Communications and Public Engagement
DoPC	Director of Primary Care
DoPH	Director of Public Health
DoEH	Director of eHealth
DoIPC	Director of Infection Prevention and Control