

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 25/108c</b>
<b>Paper Title:</b>	<b>Glasgow City Integration Joint Board Report</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Date of Meeting:</b>	<b>21 August 2025</b>
<b>Purpose of Paper:</b>	<b>Assurance</b>
<b>Classification:</b>	<b>Board Official</b>
<b>Date of IJB:</b>	<b>25 June 2025</b>
<b>Committee Chairperson:</b>	<b>Paul Ryan</b>

## 1. Purpose of Paper

**The purpose of this paper is to:** inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (GCIJB).

## 2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB on [25 June 2025](#) as set out below and seek further assurance as required.

## 3. Key Items of Discussion

### Glasgow City IJB Membership Update

An update was provided on changes to the membership of GCIJB and members approved appointments to the IJB and Finance, Audit and Scrutiny Committee.

### Glasgow City IJB Minutes

The IJB approved the minutes of the meeting held on [14 May 2025](#).

### Chief Officer Update

The Chief Officer provided a verbal update on the undernoted key areas:

## BOARD OFFICIAL

### Delayed Discharges

The IJB were informed that performance on delayed discharges has remained stable over the past quarter, largely remaining between 160-170. Adults with Incapacity (AWI) delays continue to be stubbornly high at over 70 and accounts for around three-quarters of all hospital bed days lost. Non-AWI delayed patients continue to turnover at a high rate. No legislative solution to the AWI challenge is imminent. However, GCHSCP is bringing a renewed focus to reducing AWI delayed numbers by seeking to support an increasing number of adults lacking capacity home from hospital with wraparound support. This was discussed later on the agenda as part of the unscheduled care investment report.

### Homelessness

As at 17th June 2025, there were 4,258 households in temporary accommodation which includes 1,755 households who are residing in b&b/hotel accommodation. This represents an increase of 55 households in temporary accommodation compared to the previous month and an increase of 94 households in b&b/hotels. The HSCP is utilising 51 different hotels/b&b accommodations at this time which includes accommodation out with the local authority. A breakdown was provided of rough sleepers (w/c 09/06/25) which totalled 25. This figure can fluctuate on a weekly basis. The IJB were made aware of ongoing initiatives including the accommodation oversight group and meetings with the Scottish Government Housing Emergency Team through fortnightly 'deep dive' sessions. GCHSCP have developed an on-line Housing Options Explorer tool aimed at providing individuals with a wide range of information on housing options, advice and assistance aimed at reducing the number of homelessness presentations. An Executive Leadership session is being planned with colleagues in NRS to meet with Chief Executives from RSLs to discuss the ongoing housing emergency and look at potential solutions and initiatives which can help alleviate pressures. Officials from the Scottish Government will also be invited to the session. The HSCP also continue to meet with the Home Office to discuss the current MEARS bed capacity/occupancy in the city.

### Mental Health Inpatients

The IJB were informed of the significant pressure over the past two months, with all contingency and pass beds in use and over 100% occupancy across all wards. Daily board wide huddles continue to take place to review admissions, bed passes, staffing and delayed discharges. There are a higher number of patients than usual awaiting transfer from acute setting, requiring increased observation levels. More focus is required on discharges and work is ongoing to review assessments, pathways and barriers. Similar to acute, there are a range of issues that prevent timely discharge including AWI delays, lack of community resource and/or appropriate accommodation. Work is ongoing to learn from and replicate some of the work undertaken by the social work hospital discharge team. This includes ongoing discussions with clinical teams around discharge planning. Bed management has been identified as a challenging issue across NHSGGC mental health hospitals and there are plans to realign a service management post to focus on the management of bed capacity and discharges. Community Mental Health Acute Care Service have now been moved to sit alongside unscheduled care services, and it is anticipated that this will support further use of treatment at home in lieu of a hospital admission.

Joint Inspection of Services for Children and Young People at Risk of Harm

The IJB were informed that Phase 2 of the joint inspection is now complete. The HSCP has received quantitative reports in relation to the reading of records for 120 children and young people; the staff survey; the children and young people's, parents' and carers' surveys. The surveys were completed by 1201 staff, 144 children and young people, and 67 parents and carers. The HSCP's Position Statement and supporting evidence were submitted on 21st May 2025, and an additional week was afforded to allow the submission of supplemental evidence. This information and intelligence informed the timetable for engagement activity, which took place from 2nd until 13th June 2025. During that time, the inspection team (including three Young Inspection Volunteers) facilitated 40 focus groups, met with 12 Networks of Support, visited 36 services/establishments, and met with a number of children and their families. Professional Discussion 3 is scheduled for 26th June 2025, where the lead inspector will provide feedback to partnership leaders on emerging themes regarding the four inspection statements. The HSCP will receive a first draft of the inspection report on 14th July 2025 and will have an opportunity to comment on factual accuracy by 21st July 2025. The embargoed report will be received on 5th August 2025, with final publication of the report and video for children and young people on 12th August 2025.

**Outturn Report 2024-25**

A report was presented providing a high-level overview of GCIJB's draft outturn position for 2024-25. The IJB approved the transfer of £9.331m to general reserves, in line with the budget smoothing strategy approved as part of the 2024-25 budget; approved the transfer of the operational underspend of £0.381m and the redistribution of earmark reserves of £0.096m to create an earmark reserve of £0.477m which can be used to support the delivery of the service prioritisation exercise over the next three years; and approved the transfer of £6.811m to earmarked reserves.

**Unaudited Annual Accounts**

The IJB's Unaudited Annual Accounts were presented for the year ended 31<sup>st</sup> March 2025. The IJB approved the submission of the Unaudited Annual Accounts to the external auditor.

**Glasgow City HSCP Executive Team Restructure**

A report was presented updating on proposals to redesign the Glasgow City HSCP Executive Team and seeking approval for the allocation of funding to support the recruitment of executive level posts. The IJB approved the allocation of the £477k Service Prioritisation Earmarked Reserve, as referenced in the 2024-25 Outturn Report, to support the proposed restructure and the two Grade 12 posts. Under the Scheme of Delegation, the IJB Finance, Audit and Scrutiny Committee will be asked to convene an Appointments Panel to organise and oversee the recruitment to the two Grade 12 posts. The appointment of the two Grade 12 posts will be presented to the IJB for approval.

**Rapid Rehousing Transition Plan 2025-26 Spending Proposals**

An update was provided on the continued success of the Rapid Rehousing Transition Plan (RRTP) in 2024-25. The report outlined the funding received for

2025-26 and the proposals of how this funding will be allocated. The IJB approved the RRTP financial commitments for 2025-26.

### **NHSGGC Unscheduled Care Transformation Plan Investment**

The IJB received a report setting out GCHSCP's proposed contribution to the NHSGGC Unscheduled Care Transformation Plan. Members approved the proposed investment in unscheduled care activity and noted that should recurring Scottish Government funding be confirmed at a future point a further report will be submitted to the IJB seeking fresh approval for HSCP spend.

### **Pausing implementation of Cessation of Huntington's Service (additional item)**

A motion was presented proposing that the IJB agrees to pause the implementation of this budget decision until the end of the current financial year, allowing for further engagement with a view to developing a sustainable model for future provision of specialist HD support across the health board area. The Chief Officer and Chief Finance Officer raised concern with regards to the competence of the motion, highlighting that the IJB set its budget in March including a range of budget savings which were subject to due process. An amendment was moved to a direct negative of the motion. The Chair called a vote for either the motion or the amendment, and there was a tie with 7 votes each. The IJB will reconvene on 20<sup>th</sup> August 2025 to reconsider the motion.

### **Annual Performance Report 2024-25**

The IJB approved the Annual Performance Report for the Health and Social Care Partnership for the year 2024-25.

### **Update on the Implementation of the Safer Drug Consumption Facility**

The IJB received an update on the progress of the Thistle Service (Safer Drug Consumption Facility) since it became operational on 13th January 2025. The paper outlined service activity to date, service user and community engagement work and continuing governance arrangements.

### **Alcohol and Drug Partnership – Scottish Government Annual Reporting Survey 2024-25**

A report was presented advising of the Glasgow City Alcohol and Drug Partnership (GCADP) Annual Reporting Survey submission to the Scottish Government 2024-25.

### **Annual Risk Management Review 2024-25**

The IJB were provided with an annual summary of the risk management activity and risk registers maintained within the GCHSCP during 2024-25 and noted the IJB Risk Register (as at end of 2024-25).

### **GCIJB Directions Annual Report 2024-25**

## BOARD OFFICIAL

A report was presented providing a summary of the Directions issued by GCIJB to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2024 to May 2025.

### **4. Issues for referral to other Standing Committees or escalation to the NHS Board**

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

### **5. Date of Next Meeting**

The next meeting of the Glasgow City IJB will take place on 24 September 2025.

(As noted above, a reconvened meeting is scheduled for 20 August 2025 to reconsider the motion regarding Scottish Huntington's Association).