

NHS Greater Glasgow and Clyde	Paper No. 25/108a
Paper Title:	East Dunbartonshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	21 August 2025
Purpose of Paper:	Assurance
Classification:	Board Official
Date of IJB:	26 June 2025
Committee Chairperson:	Chair - Elected Member, Councillor Calum Smith Vice Chair & NHS Non Exec Lead – Libby Cairns

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB) on 26th June 2025.

2. Recommendation

The Board is asked to note the key items of discussion at the most recent meeting of the IJB on 26th June 2025 as set out below, and seek further information or assurance as required.

3. Key Items of Discussion

Councillor Smith (Chair) welcomed Councillor Pamela Marshall and Councillor Aidan Marshall to the meeting as new elected members of the Integration Joint Board.

The Chief Officer addressed the Board and summarised the national and local developments since the last meeting of the Partnership Board. Details included:

- Since the HSCP Board last met in March the new Chief Finance and Resources Officer Ali McCready had started and had already gained a grasp of the HSCP business and particularly our financial sustainability transformation agenda.

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- Dr. Calum Patrick would be joining us as Clinical Director on the 4 August. Calum is a GP in East Renfrewshire and had a strong background in digital innovation in healthcare and while working in New Zealand set up an innovative health outreach programme for the Maori community.
- The Chief Nurse, Leanne Connell, would be leaving. Leanne had secured promotion to the role of Chief Nurse in the new NHSGGC Interface Directorate and would leave East Dunbartonshire after almost 24 years, to take up post at the end of July. Recruitment for our new Chief Nurse had commenced.
- The overarching review of Leadership and HSCP Operating Model remained ongoing.
- He further advised that, at the end of May, he attended the NHSGGC Celebrating Success Awards where the Community Treatment and Care Service team won the Chair's award for innovation for their work in supporting self-administration of vitamin B12. The Trauma Training Team in Specialist Children's Services and the Caring for Smiles team in the Oral Health Directorate were worthy runners up.
- He also highlighted that, after this meeting, the position of Chair would be handed over to Libby Cairns, the current Vice Chair, who would assume the role of IJB Chair. The Chief Officer extended his thanks to Councillor Smith for the support, advice and stewardship of the Board over the last two years.
- Board members received a report by the Director of Primary Care and GP Out of Hours Service, on the **NHS Greater Glasgow and Clyde Primary Care Strategy 2024-2029**. Board members noted the content of the report and the performance across NHSGGC Primary Care Strategy in relation to the deliverables for year 1.
- The Director of Primary Care and GP Out of Hours service also provided a briefing to the board on the recent **Audit Scotland report into General Medical Service and the Primary Care Strategy**. The Board noted the content and findings of the Audit Scotland report on General Medical Services and the likelihood that there would be significant developments on GMS over the course of the next 6-12 months.
- The Primary Care Transformation Manager provided an update to the Board on the latest **Primary Care Improvement Plan (PCIP) Financial Tracker, PCIP 8**. The Board noted the content of the Report and Appendix 1: PCIP 8 submission.
- The Head of Children's Services and Criminal Justice provided board members with a summary update on the **Integrated Children's Services Plan Annual Report 2023/2024**. Board members noted the report.
- The Chief Nurse presented a report on the **NHSGGC Reform Update and East Dunbartonshire Approach** which detailed the strategic improvement programme aimed at transforming both unscheduled and planned care. It also outlined East Dunbartonshire Health and Social Care Partnership's (HSCP) approach to aligning with this programme.

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Following consideration, the Board approved and noted the: content of NHSGGC transformation plan; the pivoting of relevant services within the HSCPs current budget, and in partnership, to best respond to the NHSGGC reform agenda; the recruitment of posts as for a duration of 12 months in line with current known investment; delegated authority for the IJB Chief Officer and Chief Finance and Resources Officer to recruit to posts as articulated in the Report for a duration longer than 12 months and on a permanent basis upon receipt of written confirmation of recurring funding; and that should recurring funding be confirmed at a future point and action be taken by the IJB Chief Officer and Chief Finance and Resources Officer in line with recommendation d), a further report would be submitted to the HSCP Board to cover off retrospective approvals.

- Michael McGrady, Chief of Dentistry/ Consultant in Dental Public Health, presented for noting, on the current status and context of the **Child Oral Health Indicators** and key activities for the coming year. The Chief Officer advised that Michael had recently been appointed as Chief of Dentistry for NHS Greater Glasgow and Clyde, in addition to his role as Consultant in Dental Public Health.
- The Board received a report from the Primary Care Transformation Manager updating the IJB on the implementation, assurance and reporting (2024-2025) for both Health and purchased Social Care, required under the **Health and Care(Staffing) (Scotland) Act 2019 (later referred to as HCSSA or The Act)**. The Board noted the content of the Report and related appendices.
- Board members were provided with a report by the Chief Finance and Resources Officer, updating the Board members on the **HSCP financial transformation programme - 'Towards Sustainability' - 2025/26**. Detail within the report provided information on the mechanism for raising ideas for potential transformation opportunities and savings. The Board noted the extent of cost pressures and the financial challenge this presents for the IJB as we progress further into 2025/26 financial year and beyond; and the contents of the Report.
- The Head of Adult Services/Chief Social Work Officer, provided Members with a summary of the Care Inspectorate report - **The Review of Social Work Assurance and Governance Across Scotland** and highlighted the key messages published in May 2025 to the Health & Social Care Board for information. The findings demonstrated the complex and different arrangements across country, good governance systems and support against statutory duties. The main issues of concern related to recruitment and retention and ongoing financial challenges. East Dunbartonshire results were detailed and indicated that East Dunbartonshire was in a good position and Social Work leaders were working effectively and staff felt supported. Board members noted the content of the Report.
- The Board considered a report by the Planning, Performance and Quality Manager, presenting for consideration and approval the **HSCP Annual Performance Report 2024/25** that sets out progress towards the delivery of its Strategic Plan and in pursuance of the National Health & Wellbeing Outcomes. She highlighted the wide range of achievements. She further advised that some data had not yet been published by Public Health Scotland and that the financial performance figures were still to be completed as Officers were awaiting details of the year-end figures which were not available. Board Members considered, noted and approved the report;

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granting the HSCP Chief Officer the delegated authority to make final amendments to the Annual Performance Report 2024/25 in relation to any necessary updates to performance data, in consultation with the Chair of the HSCP Board; and that the Annual Performance Report 2024/25 will go forward for publication following the relevant updates.

- An update on the HSCP Property Strategy was provided to board members by the Chief Finance and Resources Officer, updating on the progress with the delivery of accommodation requirements to deliver East Dunbartonshire HSCP services and functions. An update was provided on the East Locality premises in Bishopbriggs, anticipating that work would be completed in the Autumn. Proposals for delivering premises in Milngavie were at an early stage and NHSGGC approval. The Board noted the challenges in terms of premises availability to deliver services within the HSCP; and the content of the Report.
- The Chief Officer provided a routine update to members on the position of East Dunbartonshire HSCP in relation to people delayed in their discharge from hospital, and to provide assurance regarding management and scrutiny of delayed discharge performance and that there had been a slight rise in the last 4 week period. He advised that the whole system pressure was sustained, and Officers were working closely with colleagues in acute and across the social care provider market to expedite discharge as quickly as possible for anyone who could be discharged. They were also actively progressing further admission avoidance and length of stay reduction work through the NHSGGC Transforming Together programme. Following consideration, the Board noted the content of the Report, and the performance and assurance reflected therein.
- Members received a report on **Financial Performance On Budget 2024/25 – Month 12 (Year End Outturn)** updating the Board on the financial performance of the partnership's budget as at month 12 of 2024/25. It was noted that this report reflected the final outturn position for Health for 2024/25 and the latest forecast position for Social Work services. Following consideration, the Committee agreed as follows; to note the projected outturn position is reporting a deficit on budget; to note that the Chief Officer and the management team continue to work on actions to mitigate underlying cost pressures; to note and approve the budget adjustments outlined within the Report; to note the HSCP financial performance as detailed within the Report; to note the progress on the achievement of the approved savings plan for 2024/25 as detailed in the Report; to note the anticipated reserves position at this stage in the financial year set out in the Report; and to note and approve the proposed use of Specialist Children's Services earmarked reserve outlined within the Report.
- The General Manager for Specialist Children's Services, provided a report on **Overview Report On Current Demand And Capacity Within NHSGGC In Relation To Neurodevelopmental Provision For Children And Young People** appraising the HSCP Board members of the current position in respect of the Neurodevelopmental (ND) Pathway. The General Manager highlighted the projections for the ND pathway, the level of demand, and mismatch with current capacity. Board members noted and approved the recommendations detailed within the report including approval to utilise reserves to address the workforce required to reduce the waiting lists.

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- Members received an update on the progress of **HSCP IJB Directions** updating the on the status of HSCP Integration Joint Board Directions which were recorded and issued to East Dunbartonshire Council and NHS Greater Glasgow and Clyde Health Board in line with the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014. Board members noted the report.
- The Board noted the suite of minutes from the established governance groups, namely the, Public Service User and Carer Group (PSUC), Performance Audit and Risk Committee, Clinical and Care Governance Group, Strategic Planning Group, and the Staff Partnership Forum detailing activities undertaken by each group.
- The Board noted the proposed agenda items for future meetings including Topic Specific Seminars, and Board Development sessions.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting Held on 20th March 2025

The minutes of the meeting of 20th March 2025 were approved without amendment and can be accessed within the meeting papers via the following link

[Browse meetings - Health and Social Care Partnership Integration Joint Board](#)

6. Date of Next Meeting

The next meeting of the East Dunbartonshire IJB will take place on 17 September 2025.