

NHS Greater Glasgow and Clyde	Paper No. 25/168
Paper Title	Standing Committee Chairs Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	18 December 2025
Purpose of Paper:	For Assurance
Classification:	Board Official
Name of Reporting Committee:	Audit and Risk Committee
Date of Reporting Committee:	2 December 2025
Committee Chairperson:	Michelle Wailes, Chair of the Committee

1. Purpose of Paper:

The purpose of this paper is to inform the NHS Board on key items of discussion at the Audit and Risk Committee.

2. Recommendation:

The Board is asked to note the key items of discussion at the recent meeting of the Audit and Risk Committee on 2 December 2025 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Fraud Report and Counter Fraud Services Update

- The paper was presented to the Committee for assurance.
- An update was provided on current fraud cases and the actions undertaken to prevent, detect and investigate fraud in the period 1st April 2025 to 31st October 2025.
- There were 22 open allegations as at 31st October 2025.
- The Committee noted the Counter Fraud Services Quarter 2 report.
- The Committee discussed actions regarding undisclosed secondary employment.

- The Committee were assured by the update.

3.2 Fraud Policy and Fraud Response Plan

- The paper was presented to the Committee for approval.
- The Committee noted the minor amendments to the Policy, including review bi-annually instead of every 2 years.
- The Committee discussed the importance of communicating the Policy and Plan in a meaningful way.
- The Committee was content to approve the Policy and Plan.

3.3 External Audit Draft Audit Plan

- The paper was presented to the Committee for assurance.
- The Committee discussed the areas of focus within the Plan.
- The Committee noted the risk associated with the change of Director of Finance in advance of the year end accounts reporting and the mitigations in place, including additional resourcing.
- The Committee was assured by the Plan.

3.4 External Audit Tracker

- The paper was presented to the Committee for assurance.
- The Committee was advised of the 11 closed recommendations and the work ongoing with regards to the 6 open recommendations.
- The Committee received an update on the work underway to close the 10 open audit actions.
- The Committee was assured by the update.

3.5 Corporate Risk Register

- The paper was presented to the Committee for approval.
- The Committee was advised that a number of detailed Corporate Risk Reviews were ongoing or had been planned with Risk Leads and the Corporate Risk Register would be updated following these reviews.
- The Committee received an update on the risk rescoring status.
- The Committee was content to approve the report.

3.6 Internal Audit Reports

- The paper was presented to the Committee for assurance.
- This Committee was provided with a summary of internal audit activity since its last meeting as well as the plan for the next quarter. The following reviews had been completed Risk Management, Waiting List Management and Management Action Follow Up – Q3 2025/26.
- The Committee noted that while there was significant work being undertaken in Risk Management, there was a need to improve embedding best practice operationally across individual teams.
- The Committee noted that minor improvements were required to the Waiting List Management, including the communication of the new Access Policy.
- The Committee noted the progress made by management in implementing agreed management actions.
- The Committee was assured by the reports.

3.7 Network and Information System Audit (NIS)

- The paper was presented to the Committee for assurance.

- The Committee noted the improvement of performance from 97% in 2024 to 99% in 2025.
- The Committee was advised that this would be the last NIS audit and engagement was underway regarding the introduction of a cyber security framework audit.
- The Committee was assured by the update.

3.8 Freedom of Information Quarter 2 Report and Freedom of Information Policy

- The Committee was advised that between 1 July to 30 September, NHSGGC received 429 FOI/EIR requests. 89% of requests were responded to within statutory timescales during Quarter 2 which was comparable to the previous quarter and a significant improvement on the same stage last year.
- The Committee was advised of the minor amendments to the Freedom of Information Policy, including the introduction of mandatory training.
- The Committee was assured by the FOI report and approved the FOI Policy.

3.9 Legal Claims Biannual Report

- The paper was presented to the Committee for assurance.
- The Committee was advised that there had been a 20% increase in claims since the same period in 2024.
- The Committee also noted the majority of claims sat across the larger hospitals, with the highest cost being within Maternity Services.
- The Committee was assured by the paper.

3.10 Whistleblowing Quarter 2 Report

- The paper was presented to the Committee for assurance.
- The Committee noted the amendments to the report, including the reporting of completed TURAS modules and the themes from Confidential Contacts.
- The Committee was assured by the paper.

3.11 Business Continuity Policy

- The paper was presented to the Committee for approval.
- The Committee discussed the Policy in detail, noting the importance of ensuring that equalities was at the heart of the Policy. The Committee also discussed the need to review the Strategy before the Policy could be approved.
- The Committee deferred approval of the Policy to March 2026 when it would be considered again following engagement at a future Board Seminar.
- The Committee did not approve the Policy.

4. Issues for referral to other Standing Committees or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Date of Next Meeting

The next meeting of the Committee will take place on 19 March 2026.