

**Meeting of the NHS Greater Glasgow and Clyde Board
on Thursday 18 December 2025, 09:30-13:30
hybrid in the Board Room, JB Russell House and via MS Teams**

AGENDA

| | | | |
|---|---|-----------|----------------|
| | | | |
| 1. | Welcome and Apologies | | |
| | | | |
| 2. | Declaration(s) of Interest(s) | | |
| | | | |
| MINUTES OF PREVIOUS MEETINGS AND MATTERS ARISING | | | |
| 3. | Minute of Meeting held on <ul style="list-style-type: none">30 October 2025 | Approval | NHSGGC(M)25/06 |
| | | | |
| 4. | Matters Arising <ul style="list-style-type: none">Board Rolling Action List | Approval | Paper 25/148 |
| | | | |
| CHAIR AND CHIEF EXECUTIVE REPORTS | | | |
| 5. | Chair's Report Verbal update by the Chair | Awareness | Verbal |
| | | | |
| 6. | Chief Executive's Report Verbal update by the Chief Executive | Awareness | Verbal |
| | | | |
| PATIENT STORY | | | |
| 7. | Patient Story Presented by the Nurse Director | Awareness | Verbal |
| | | | |

BOARD OFFICIAL

| GOVERNANCE | | | |
|------------|--|-----------|--------------|
| 8. | Sub National Planning Paper presented by the Chief Executive | Awareness | Paper 25/149 |
| 9. | Board Activity Update Paper presented by the Director of Corporate Services and Governance | Awareness | Paper 25/150 |
| 10. | Key Updates from Standing Committees Paper presented by the Director of Corporate Services and Governance | Awareness | Paper 25/151 |
| 11. | Governance and Board Member Responsibilities - Update Paper presented by the Director of Corporate Services and Governance | Approval | Paper 25/152 |
| 12. | Board Calendar of Meetings 2026/27 Paper presented by the Director of Corporate Services and Governance | Approval | Paper 25/153 |
| 13. | Board Annual Cycle of Business Paper presented by the Director of Corporate Services and Governance | Approval | Paper 25/154 |
| 14. | Communication and Public Engagement Update Paper presented by the Director of Communications and Public Engagement | Awareness | Paper 25/155 |
| 15. | People Committee Terms of Reference Paper presented by the Director of Corporate Services and Governance | Awareness | Paper 25/156 |
| | | | |

BOARD OFFICIAL

| RISK | | | |
|----------------------------------|--|-----------|--------------|
| 16. | Corporate Risk Register Paper presented by the Director of Finance | Assurance | Paper 25/157 |
| | | | |
| TRANSFORMATION AND INNOVATION | | | |
| 17. | Transforming Together a) Transforming Together - GGC Way Forward Portfolio Report b) Innovation Overview (Video) Paper presented by the Director of Planning | Assurance | Paper 25/158 |
| | | | |
| FINANCE, PERFORMANCE AND QUALITY | | | |
| 18. | NHSGGC Finance Report Paper presented by the Director of Finance | Assurance | Paper 25/159 |
| | | | |
| 19. | NHSGGC Board Performance Report <ul style="list-style-type: none"> • Unscheduled Care <ul style="list-style-type: none"> - Acute - Delayed Discharge - FNC Interface • Planned Care • Cancer Performance Update • Winter Plan Preparations • Workforce Paper presented by the Deputy Chief Executive | Assurance | Paper 25/160 |
| | | | |
| 20. | Overview of Future Integrated Performance and Quality Report (IPQR) Paper presented by the Deputy Chief Executive | Approval | Paper 25/161 |
| | | | |

BOARD OFFICIAL

| | | | |
|---|---|------------------------|------------------------------|
| 21. | Healthcare Associated Infection Report Template (HAIRT) Paper presented by the Nurse Director | Assurance | Paper 25/162 |
| | | | |
| 22. | Significant Adverse Event Review – Deep Dive Paper presented by the Medical Director | Assurance | Paper 25/163 |
| | | | |
| 23. | Significant Adverse Event Review (SAER) Policy Paper presented by the Medical Director | Approval | Paper 25/164 |
| | | | |
| STRATEGIES AND REPORTS | | | |
| | | | |
| 24. | Infection Prevention and Control Annual Report Paper presented by the Nurse Director | Assurance | Paper 25/165 |
| | | | |
| 25. | Maternity Improvement Programmes Paper presented by the Nurse Director | Assurance | Paper 25/166 |
| | | | |
| COMMITTEE AND IJB FEEDBACK FOR ASSURANCE (13:00-13:05) | | | |
| | | | |
| 26. | Area Clinical Forum a) Chair's Report from Meeting 11 December 2025 b) Minutes from Meeting 9 October 2025 | Assurance Assurance | Paper 25/167 ACF(M)25/05 |
| | | | |
| 27. | Audit and Risk Committee a) Chair's Report from Meeting 2 December 2025 b) Minutes from Meeting 18 September 2025 | Assurance Assurance | Paper 25/168 ARC(M)25/04 |
| | | | |
| 28. | Clinical and Care Governance Committee a) Chair's Report from Meeting 4 December 2025 b) Minutes from Meeting 4 September 2025 | Assurance Assurance | Paper 25/169 CCGC(M)25/03 |

BOARD OFFICIAL

| | | | |
|-----------------------------|--|-----------|--------------|
| | | | |
| 29. | Finance Planning and Performance Committee | | |
| | a) Chair's Report from Meeting 11 December 2025 | Assurance | Paper 25/170 |
| | b) Minutes from Meeting 9 October 2025 | Assurance | FPPC(M)25/06 |
| | | | |
| 30. | People Committee | | |
| | a) Chair's Report from Meeting 20 November 2025 | Assurance | Paper 25/171 |
| | b) Minutes from Meeting 25 September 2025 | Assurance | PC(M)25/03 |
| | | | |
| 31. | Staff Governance Committee | | |
| | a) Chair's Report from Meeting 27 November 2025 | Assurance | Paper 25/172 |
| | b) Minutes from Meeting 12 August 2025 | Assurance | SGC(M)25/03 |
| | | | |
| 32. | IJB Leads Reports | | |
| | a) East Dunbartonshire | Assurance | Paper 25/173 |
| | b) East Renfrewshire | Assurance | Paper 25/174 |
| | c) Glasgow City | Assurance | Paper 25/175 |
| | d) Inverclyde | Assurance | Paper 25/176 |
| | e) Renfrewshire | Assurance | Paper 25/177 |
| | f) West Dunbartonshire | Assurance | Paper 25/178 |
| | Papers presented by the IJB Leads | | |
| | | | |
| DATE OF NEXT MEETING | | | |
| | | | |
| 33. | Date and Time of Next Scheduled Meeting | | |
| | Thursday 24 February 2026 at 9.30 am hybrid in the Teaching and Learning Centre, QEUH and via MS Teams | | |