

NHS Greater Glasgow and Clyde	Paper No. 25/178
Paper Title:	West Dunbartonshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	18 December 2025
Purpose of Paper:	For Awareness and Assurance
Classification:	Board Official
Date of IJB:	25 November 2025
Committee Chairperson/Non-Executive Lead:	Michelle Wailes, Chair of West Dunbartonshire HSCP Board

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the West Dunbartonshire Integration Joint Board (IJB) which took place on 25 November 2025.

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the West Dunbartonshire IJB as set out below and seek further information or assurance as required.

3. Key Items of Discussion

The key agenda items considered at the HSCP Board on 25 November were:

The Chief Officer provided a verbal update on the recent business of the Health and Social Care Partnership. The Chief Officer advised she had attended a number of events within the local community, including a recent book launch in relation to the experiences of local carers and a production written and performed by Care Experienced Young People at the Denny Civic Theatre.

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To mark the commencement of the sixteen days of activism against Gender Based Violence a flag had been flown outside the Church Street offices, it being noted that a separate briefing on this would be circulated to members. The Chief Officer highlighted the ongoing challenges from delayed discharges which continues to be an area of focus to improve patients journeys through care.

WEST DUNBARTONSHIRE HSCP WINTER PLAN 2025/26

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, presenting information and assurance concerning the HSCP Draft Winter Plan for 2025/26 and associated financial framework.

Members debated our ability to redeploy within the system to address any forthcoming winter pressures. The ongoing challenge from equality of care and moratorium from one of our local care homes was noted, and officers were asked to be mindful of the risk this presented in effectively addressing any surge or change in demand.

After discussion and having heard the Head of Strategy and Transformation, the Chief Nurse, and the Head of Health and Community Care, in further explanation and in answer to Members' questions, the Board agreed to note the contents of the report.

INTEGRATED WORKFORCE PLAN

A report was submitted by Karyn Wood, Head of Human Resources, providing a draft one year holding Workforce Plan.

After discussion and having heard the Head of HR and the Chief Officer, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) that the draft workforce plan be issued for consultation with key stakeholders; and
- (2) to note that the draft version of the Workforce Plan 2026-29 would be brought back to a future meeting of the Board for approval, prior to publication.

2025/26 FINANCIAL PERFORMANCE PERIOD 6 REPORT

A report was submitted by Julie Slavin, Chief Financial Officer, providing an update on the financial performance as at period 6, to 30 September 2025, and a projected outturn position to 31 March 2026.

After discussion and having heard the Chief Financial Officer, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the updated position on 2025/26 budget allocations by West Dunbartonshire Council and NHS Greater Glasgow and Clyde Health Board and approve the direction for 2025/26 back to our partners to deliver services to meet the HSCP Board's strategic priorities;

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- (2) to note the reported revenue position for the period to 30 September 2025 was reporting an adverse (overspend) position of £1.284m (1.12%);
- (3) to note the projected outturn position of £2.559m overspend (1.18%) to 31 March 2026, including all planned transfers to/from earmarked reserves;
- (4) to note the update on the monitoring of savings agreed for 2025/26;
- (5) to note the current reserves balances and the impact the projected overspend had on unearmarked balances;
- (6) to note the update on the capital position; and
- (7) to note the 2026/27 budget estimates update, including projected gap.

PLANET YOUTH PREVENTION MODEL

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, providing an overview of the pilot work to deliver the Planet Youth Scotland prevention model in West Dunbartonshire, led nationally by Winning Scotland.

After discussion and having heard the Head of Strategy and Transformation and the Head of Children's Health, Care and Criminal Justice, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the contents of the report;
- (2) to note the national Planet Youth Evaluation findings and companion document, Planet Youth – "Towards a Scottish Prevention Model"; and
- (3) to note that this work would be fully integrated with the Integrated Children's Services Plan and that subsequent reports would be governed by the West Dunbartonshire Community Planning Partnership.

ALCOHOL AND DRUG PARTNERSHIP UPDATE

A report was submitted by Sylvia Chatfield, Head of Service, Mental Health, Learning Disabilities and Addiction Services, providing an update on the implementation of the Medication Assisted Treatment (MAT) Standards, an overview of the (ADP) Annual Reporting Survey submitted in June 2024, and ADP waiting times and 2025/26 Financial Plan.

After discussion and having heard the Head of Service, Mental Health, Learning Disabilities and Addiction Services, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note that West Dunbartonshire ADP had successfully implemented the MAT Standards;

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- (2) to note the drug-related death and alcohol-specific death data;
- (3) to note that West Dunbartonshire Health and Social Care Partnership had met the required waiting times target in the most recently published data; and
- (4) to note the content of the updated ADP Financial Plan.

ADDICTION SERVICES TENDER AWARD

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, providing an update following the award of the Addiction Services contract to 'We Are With You'.

After discussion and having heard the Head of Strategy and Transformation and the Chief Officer, in further explanation and in answer to Members' questions, the Board agree to note the contents of the report.

SHORT BREAK STATEMENT

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, seeking Board approval for the Short Break Statement.

After discussion and having heard the Head of Strategy and Transformation in further explanation and in answer to a Member's question, the Board agreed to approve the Short Break Statement for publication.

- 4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board**
- 5. Minutes from IJB Meeting held on 25 November 2025;**
Will be shared when approved.
- 6. Date of Next Meeting**

The next meeting of the West Dunbartonshire IJB will take place on 27 January 2026