

NHS Greater Glasgow and Clyde	Paper No. 25/173
Paper Title:	East Dunbartonshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	18 December 2025
Purpose of Paper:	For Awareness and Assurance
Classification:	Board Official
Date of IJB	13 November 2025
Committee Chairperson:	Chair – NHS Non Exec, Libby Cairns Vice Chair & Elected Member – Councillor Calum Smith

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the East Dunbartonshire Integration Joint Board (IJB) on 13th November 2025.

2. Recommendation

The Board is asked to note the key items of discussion at the most recent meeting of the IJB on 13th November 2025 as set out below, and seek further information or assurance as required.

3. Key Items of Discussion

The minute of the meeting of 17th September 2025 was reviewed and approved by members.

Derrick Pearce, Chief Officer addressed the Board and summarised the national and local developments since the last meeting of the IJB.

✚ Since the IJB last met in September officers have continued to participate and lead in the NHSGGC Transforming Together programme and the 3rd Hackathon development session focussing on how HSCPs can support the range of clinical

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pathways in development. Additionally, the HSCP will participate in the coming weeks in the NHSGGC **System Reset** to look specifically at decompressing our hospitals which continue to be under extreme pressure. The impact on HSCP services and resources will be considered carefully in this with future reporting as required.

- ✚ The National Children's Inpatient Psychiatric Care Unit Ward 4 team, within Specialist Children's Services, were nominated in the category of team of the year at the Scottish Health Awards. It was a major achievement for the team to be a finalist who were pipped to the post by colleagues in Glasgow City HSCP Care at Home Service.
- ✚ Evidence gathering continues in support of the HIS/Mental Welfare Commission Inspections and the Royal College of Psychiatrists review of Skye House. The level of evidence being sought is unprecedented and thanks were extended to the Specialist Children's Services team.
- ✚ The HSCP are actively considering the potential positive impact of the funding package announced by Scottish Government recently to support primary care sustainability. Further detail when it is available will be brought forward to the Board.
- ✚ The HSCP is commencing a joint project with EDC to progress the development of an extension to the Allander Day Care Service for adults with learning disabilities which would enable the HSCP to offer a chance to receive daytime support closer to home for a number of adults who are supported out of area. Further reporting will be brought forward as this development progresses.
- Members noted a report from Andrea Blair, General Manager, Specialist Children Services on **West Of Scotland Adolescent Inpatient Unit Skye House Update** describing the current position of the Skye House Service and articulating the situation, assessment and action since January 2025 in relation to Service Model and Demand; Governance and Assurance; and Workforce. The report further detailed verbal feedback received from the recent HIS/MWC inspection and efforts underway to provide assurance on quality of care and treatment, and improve outcomes for our young people, families and staff. It was noted that this report was intended to set the service in context for IJB readiness for formal reporting through NHSGGC and the IJB when outcome reports are published, recognising the split governance between the IJB as strategic and operational hosts for this service and NHSGGC as the holder of clinical accountability for the service.
- Fiona Munro, Service Manager/Lead Allied Health Professional provided an annual update to IJB members on **Unscheduled Care**, detailing the position of East Dunbartonshire HSCP working with acute sector and wider whole system partners to deliver against our urgent and unscheduled care priorities. The report highlighted where the HSCP have extended, enhanced and advanced core services and introduced new initiatives to meet the needs of residents utilising local data to identify and target points of pressure. IJB members noted the content of report and performance, and that HSCP officers will pursue opportunities for funding under the Operational Improvement Plan to drive forward this agenda, seeking appropriate IJB approval as required. It was noted

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this would include future reporting on anticipated allocation of funding under the OIP for the development of a Frailty Hospital at Home for East Dunbartonshire.

- Fiona Munro, Service Manager/Lead Allied Health Professional provided an update report to the Board on **Hospital Discharge Delays: Performance and Assurance**. Board members were assured that the daily scrutiny and robust process to manage delays reported continues, personally managed by the Chief Officer. Reference was made in the report to the importance of partnership working with care home providers.

All care homes for older people in East Dunbartonshire are commissioned and the close joint working ensures that patients are discharged from hospital to care home timeously and/or that people can be admitted from the community on the basis of risk assessment and eligibility criteria for accessing Free Personal and Nursing Care. There are 943 care home places for older people in East Dunbartonshire. On average 7% of these places are available for residents to move into. Of all the care home places in East Dunbartonshire only 7% are available at the Locality Authority Rate national care home contract rate, with the remainder requiring a top up to be paid by residents. The HSCP does allocate individuals to Local Authority Rate places in care homes in other HSCP areas in line with individual choice.

- Kathleen Halpin, Chief Nurse, presented the **HSCP Winter Plan 2025/2026**. IJB members noted and approved the HSCP Winter Plan as a part of a suite of HSCP business continuity plans, articulating winter contingency arrangements that ensure the continued safe delivery of local services to vulnerable service users and the maintenance of a safe environment for staff. IJB members were informed of the **NHS Greater Glasgow and Clyde Health Board (NHSGGC) Winter Plan for 2025/26** that was developed in line with the Scottish Government winter planning priorities. The HSCP will adhere to the NHSGGC Plan and the **Scottish Government and COSLA Winter Preparedness Plan**.
- Andy Craig, Planning Performance and Quality Officer presented the **HSCP Digital Strategy 2025-2030** which was approved by IJB members. The Strategy has been developed to support delivery of the HSCP Strategic Plan and sets out the HSCP's strategic direction, key drivers, local context and priorities for delivering the digital agenda to better support patients and service users in accessing health and social care services. The Digital Strategy was developed in conjunction with members of the HSCP Digital Health and Care Strategy Board, which includes representation from East Dunbartonshire Council, NHSGG&C along with EDC and NHS staff within the HSCP.
- Claire Carthy, Head of Children Services and Justice, provided IJB members with an update on the **Learning Disability Respite Review Proposal** appraising of the progress of the review of building based respite for children and adults with learning disability in East Dunbartonshire. The IJB approved the novation of contracts for the continued delivery by another provider of our two building based respite services in East Dunbartonshire.
- The Chief Officer, presented to IJB members the **East Dunbartonshire HSCP Operating Model and Senior Leadership Review outcome report**. The report provided the background to the review and its conclusion, with the intention at the outset to ensure that the HSCP operating model was focussed on the HSCP strategic vision as set out in the HSCP Strategic Plan. The structure of leadership affords the HSCP the capacity to address business demands and

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drive further transformational change. IJB members noted and approved the proposed HSCP Operational Model and Senior Leadership Review.

- David Aitken, Chief Social Work Officer (CSWO) spoke to the **Chief Social Work Officer Annual Report 2024-2025** which advised the Council of performance in relation to the discharge of statutory duties and responsibilities, as well as the functions of the CSWO. The CSWO Annual Report also provided information relating to governance, service quality and performance, challenges, service improvements, resources and workforce matters. IJB members noted the report.
- Ali McCready, Chief Finance and Resources Officer (CFO), presented members with an update report on **Financial Transformation 2025/26 – ‘Towards Sustainability’ Update**, asking members to note the extent of cost pressures and financial challenges for 2025/2026 and beyond. The paper provided the current status of the programme of service reviews underway. This report is a regular standing item presented at each meeting.
- The EDC Strategic Commissioning Manager, Gillian Healey, updated IJB members on **Collaborative Commissioning & Contracting** activity and were appraised of early plans to develop two new services with local and GGC-wide strategic partners. The report outlined potential opportunities for progressing towards collaborative contracting models that support integrated service delivery and improved outcomes. IJB Board members noted the report.
- Ali McCready, CFO updated board members on the **Financial Performance on Budget 2024/25 Outturn – Month 12 and Unaudited Annual Accounts 2024/2025**. Following consideration members noted the outturn position; the continued actions by the Chief Officer and management team to mitigate underlying cost pressures; the progress on achievement of savings plans and the anticipated reserves position of the IJB. The Unaudited Annual Accounts for 2024/2025 were presented, noting that these had been presented to the Performance Audit and Risk Committee in September 2025. IJB Members duly approved budget adjustments and final budget position outlined in the report.
- Vandrew McLean, Corporate Business Manager presented an update on the **HSCP Property Strategy**, detailing progress on the Bishopbriggs Community Treatment and Care Centre (CTAC) and work underway to consider future accommodation options based on service requirements and best use of premises for HSCP services. The IJB members were informed of and noted work underway to refresh the Primary Care Estates review, and the best use of NHS estate to inform short, medium and long term requirements.
- A presentation on the **House Project** was given by Claire Carthy, Head of Children Services and Justice, providing IJB members with an overview of the project; progress and achievements; impacts and outcomes; future priorities and what young people have to say about the project. IJB Board members noted the presentation.
- The HSCP Clinical Director shared the **Clinical and Care Governance Annual Report for 2024/2025**. The Report provides a highlight of activities undertaken within the HSCP services, and hosted services, relating to service development/improvements. The report summarises the incidents reports and complaints received by the HSCP and hosted services as well as Significant Adverse Events. The report provides case reports and highlights key successes of our staff and colleagues including our staff award and national/ professional

recognition of valued contributions to services. IJB Board members noted the report.

- The Board noted the suite of minutes from the established governance groups, namely the **Public Service User and Carer Group (PSUC)**, **Performance Audit and Risk Committee**, **Clinical and Care Governance Group**, **Strategic Planning Group**, and the **Staff Partnership Forum** detailing activities undertaken by each group.
- The Board noted the proposed agenda items for future meetings including Topic Specific Seminars, and Board Development sessions.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting Held on 17 September 2025

The minutes of the meeting of 17th September 2025 were approved without amendment and can be accessed within the meeting papers via the following link

[East Dunbartonshire HSCP - Integration Joint Board 13.11.25](#)

6. Date of Next Meeting

The next meeting of the East Dunbartonshire IJB will take place on Thursday 22 January 2026.