

NHS Greater Glasgow & Clyde	Paper No. 22/12
Paper Title	Standing Committee Chairs Board Report
Meeting:	Board Meeting
Date of Meeting:	22 February 2022
Purpose of Paper:	For Assurance
Classification:	Board Official
Name of Reporting Committee	Finance, Planning and Performance Committee
Date of Reporting Committee	15 February 2022
Committee Chairperson	Mr Simon Carr

1. Purpose of Paper:

The purpose of this paper is to inform the NHS Board on key items of discussion at NHS GGC **Finance, Planning and Performance Committee**.

2. Recommendation:

The Board is asked to note the key items of discussion at the recent meeting of the **Finance, Planning and Performance Committee** on Tuesday 15 February 2022 as set out below and seek further assurance as required.

3. Key Items of Discussion noting purpose; Assurance/Approval/Awareness.

3.1 QEUH/RHC Update

- Assurance

BOARD OFFICIAL

- The Committee considered the paper 'QEUH/RHC Update' presented by the Director of Estates and Facilities. The paper provided an overview of the position in respect of the key issues related to the QEUH/RHC including:
 - The Oversight Board and Case Note Review Report
 - The Public Inquiry
 - The Police Investigation
 - The Legal Claim
 - The Rectification Programme
 - Ward 2a/2b
- The Committee were assured by the information provided that work continued in respect of the above areas, and noted that these continued to be discussed at the weekly Oversight Group meetings and that ongoing collaborative work across the organisation continued.

3.2 HSCP Strategic Plans – Renfrewshire and East Renfrewshire HSCPs

- Awareness
- The Committee received a presentation by Ms Frances Burns, Head of Strategic Planning and Health Improvement, which provided an overview of the actions taken since both Strategic Plans were presented to the Committee in December 2021. The consultation period for both Strategies had now closed and significant work was underway to collate and consider the comments received from a variety of sources.
- The Committee noted that the final Strategic Plans would be presented to the respective IJB meetings in March, and a further update paper on progress would be provided to the next Committee meeting in April 2022.
- In response to a question about the work that Azets were doing in respect of aligning the Board and IJB Strategic Plans, it was agreed that the Azets report would be presented to the Committee in April 2022.

3.3 HSCP Strategic Plans – East Dunbartonshire HSCP

- Awareness
- The Committee considered the paper 'East Dunbartonshire HSCP Strategic Plan' presented to the Committee by Ms Caroline Sinclair, Chief Officer, East Dunbartonshire HSCP. The paper presented the first draft of the Strategic Plan. Work continued to collate comments and amendments on the Strategy.
- The Committee noted that the final Strategic Plan would be presented to the IJB meeting in March, and a further update would be provided to the next Committee meeting in April 2022.

3.4 COVID-19 Update

- Awareness
- The Committee received a verbal report from the Deputy Director of Public Health, Dr Emilia Crighton, in respect of the current position.

- The Committee noted that, whilst the number of cases of COVID-19 had reduced, the EDR rate remained above 1, which indicated that the number of transmissions was increasing.
- The Committee were assured by the information provided that work continued to respond to the COVID-19 pandemic.

3.5 Procurement Strategy

- Assurance
- The Committee considered the paper 'Procurement Strategy' presented by Mr Tom Steele, Director of Estates and Facilities. The paper presented the updated Strategy in line with the organisations legal duties to review and publish the Procurement Strategy which covered the period from 2022-2025.
- The Committee discussed a number of issues in respect of financial challenges, the Financial Improvement Programme, and associated risks.
- The Committee were content to endorse the Strategy for presentation to the NHSGGC Board for approval.

3.6 Infrastructure Strategy

- Assurance
- The Committee considered the paper 'Infrastructure Strategy – Next Steps' presented by Mr Tom Steele, Director of Estates and Facilities. The paper provided an overview of work underway to establish a work programme to develop a Clinical Infrastructure Strategy for NHSGGC; outlined the procurement exercise that has been taken forward to appoint external consultancy support for this work; and provided assurance on the next steps of the work programme.
- The Committee discussed a number of key issues in relation to the Strategy including the implications of and links to the Digital Strategy.
- The Committee were content to note the appointment of external consultancy support to progress the development of the Strategy and recruitment into the Project Team to support allocation of defined staffing resource in Capital Planning, Public Health, Business Intelligence and eHealth to assist the work programme; and the proposed governance structure and timeline for completion of this work.

3.7 Finance Report

- Assurance
- The Committee considered the paper 'Finance Report Month 9' presented by the Director of Finance, Mr Mark White.
- The paper provided an overview of the financial position as at Month 9, to 31 December 2021.
- The Committee noted an overspend of £12.6m, which was wholly attributable to unachieved savings. Direct expenditure on remobilisation and delivery of services due to COVID-19 was noted as £115.6m. The Financial Improvement Programme achieved £25.5m on a full year basis against the target of £45m.

- The Committee were content to note the report and the work underway to address the ongoing financial pressures, and work to reinvigorate the Financial Improvement Programme.

3.8 Financial Plan 2022/23

- Assurance
- The Committee considered the paper 'Financial Plan 2022/23' presented by Mr Mark White, Director of Finance. The paper provided an overview of the first draft of the Financial Plan for 2022/23.
- The Committee noted the significant financial challenge for 2022/23 was forecast at £166.3m. This included £122m of a recurring brought forward deficit from 2021/22.
- The Committee were content to note the first draft of the Financial Plan 2022/23, and would anticipate a further iteration of the Plan to be presented to the Committee in April 2022.

3.9 Performance Report

- Assurance
- The Committee considered the paper 'Performance Report' presented by the Director of Finance, Mr Mark White. The paper provided an overview of current performance against the key indicators outlined in the Performance Assurance Framework.
- The Committee noted the areas of challenge including the number of delayed discharges, the Child and Adolescent Mental Health Service, and MSK physiotherapy.
- The Committee were content to note the report and were assured by the actions taken to address these challenges.

3.10 Extract from Corporate Risk Register

- Approval
- The Committee considered the paper 'Extract from Corporate Risk Register' presented by the Director of Finance, Mr Mark White. The paper provided an overview of the risks currently included in the Corporate Risk Register that relate to the Finance, Planning and Performance Committee.
- The Committee discussed the risk associated with delayed discharge and that this was perhaps no longer a risk, but an active issue, therefore should potentially be removed from the Risk Register and managed appropriately via the Performance Report. It was agreed that further discussion on this would take place out with the meeting.
- The Committee were content to approve these and noted that the risks were clearly described, risk scores were appropriate, the proposed mitigating actions were clear and addressed the risks, alignment to the corporate objectives was appropriate, and that alignment to the risk type was appropriate, subject to the discussion and comments above.

4. Issues for referral to other Standing Committees or escalation to the NHS Board.

None.

5. Date of Next Meeting

Tuesday 5 April 2022, at 09:30am.