

NHSGGC

# Core Brief



**Daily update**  
**(18 September 2026, 3.30pm)**

Topics in this Core Brief:

- [Cost Containment: Discretionary Spend Controls](#)
- [QI Network Event Thursday 10 September 2026](#)
- [The National Emergency Briefing screening](#)

## **Cost Containment: Discretionary Spend Controls**

As reported to the NHS Greater Glasgow and Clyde Board in August 2026, the Board is currently forecasting an overspend position for the 2026/27 financial year. Addressing this challenge will require a collective effort across the organisation, with every service playing a vital role in ensuring that resources are used to deliver the greatest possible benefit for patients and communities.

The decisions we make about discretionary expenditure can have a meaningful positive impact on the Board's overall financial position. To support this approach, enhanced controls on discretionary expenditure will be introduced across NHSGGC from 21 September 2026 until 31 March 2027.

### **What is changing?**

From the date above, a number of suppliers will no longer be visible to general users within the Pecos purchasing system. Access to these suppliers will be restricted to the Procurement Department.

This does not mean spending within these categories will cease. Essential expenditure relating to patient safety, statutory compliance, service continuity and approved strategic priorities will continue to be supported.

An additional approval process will, however, be introduced to ensure expenditure is appropriately prioritised, consistently applied and aligned to organisational need.

The Procurement Team will continue to work closely with services to facilitate approved purchases and provide advice throughout this period.

The expenditure categories covered by these arrangements are:  
Travel and Subsistence

- Training and Development (excluding mandatory and statutory training)
- Recruitment Related Costs
- Agency and Consultancy
- Hospitality and Events
- Furniture and Office Refurbishment\*
- Office Supplies\*\*
- IT and Digital Equipment
- Mobile Phones and Telecommunications
- Subscriptions and Memberships
- Equipment Refresh Programmes (unless clinically critical or part of the approved capital plan)
- Marketing, Communications, Printing and Publications, with a digital-first approach wherever possible
- Meetings and Workshops.

A full list of suppliers by category, along with supplier product lists, is available on the Procurement Staffnet page: <https://scottish.sharepoint.com/sites/GGC-Procurement>

Additional controls will also be introduced in relation to property maintenance expenditure outwith approved Estates and Facilities minor works programmes and use of Taxis for which further information will be issued separately.

\*Exemptions will apply for furniture requirements associated with reasonable adjustments, including Occupational Health referrals.

\*\*Exemptions will also apply to Medical Records services where supplies are required in support of patient communications.

### **Requesting approval for essential expenditure**

Where a service identifies a business-critical requirement for patient safety, statutory compliance, service continuity or approved strategic priorities within one of the categories above, a request should be submitted via the **Discretionary Spend Request** form on Paragon.

Submit a request - [Paragon](#) and choose “Discretionary Spend Request” Form

Requests will be reviewed through an agreed Directorate approval process to determine whether the requirement is essential and should proceed. Where approved, the Procurement Department will place the order on behalf of the requesting service.

The purpose of this process is to support consistent decision-making and ensure resources are directed towards areas of greatest organisational need and benefit.

### **Procurement Governance Requirements**

Colleagues are reminded that expenditure must not be committed with suppliers

before an approved purchase order has been raised. This includes verbal commitments or email correspondence that could be interpreted as authorisation to proceed.

This reflects the procurement principle of **"No Purchase Order, No Payment"** and supports compliance with Standing Financial Instructions and [CEL 05 2012](#).

During the period of enhanced controls, requests to establish new suppliers within PECOS will not normally be approved. Exceptions will be limited to circumstances where a new supplier is required to support the implementation of a nationally awarded contract or where there is a clearly evidenced operational necessity.

### **Working together**

These temporary arrangements are intended to support responsible stewardship of public resources and ensure that expenditure is focused on the activities that deliver the greatest value for patients and services.

Further guidance, FAQs, and contact details are available on the Procurement StaffNet page.

<https://scottish.sharepoint.com/sites/GGC-Procurement>

Thank you for your continued support and commitment to making the best use of NHS resources. The Procurement Team will continue to provide advice and assistance throughout this period and work with services to apply the arrangements consistently and fairly across the organisation.



### **QI Network Event Thursday 10 September 2026**

We are delighted to share the recordings and resources from the QI Network

September 2026 event.

We had an engaging event welcoming back colleagues from the Clinical Governance Support Unit who provided an overview of NHSGGC Quality Improvement Faculty for the support available to staff across NHSGGC and an update on the NHSGGC Learning System, and we were also pleased to welcome speakers who shared the NHSGGC Quality Everyone Everywhere Strategy Year 2 Impact Summary.

**Part 1:**

 [NHSGGC QI Network September 2026 Event-20260910\\_130015-Meeting Recording Pt1.mp4](#)

Due to technical difficulties, the audio recording for Agenda Item 3 - GGC Quality Improvement Faculty was not fully captured, please find separate recording below and apologies for any inconvenience

**Please note:** Embedded audio presentations do not play or move on if you are sharing your presentation via PowerPoint Live.

 [Sept26 QI Faculty Slides.mp4](#)

If you would like to be part of the Quality Improvement Faculty to support others to carry out local improvement initiatives and attend a meeting in November 2026, could you please email [ggc.QINetwork@nhs.scot](mailto:ggc.QINetwork@nhs.scot) and let us know if you have completed any additional training e.g. ScIL or SQSF.

**Part 2:**

 [NHSGGC QI Network September 2026 Event-20260910\\_142025-Meeting Recording Pt2.mp4](#)

**PowerPoint Presentation QI Network 10 September 2026:**

 [Slides for QI Event Sept 2026.pptx](#)

Our next **QI Network Event** will take place on **Thursday 9 December 2026 from 10.00 – 12.00hrs** - Stay tuned on our Teams channel for more details coming soon.

The QI Network Teams channel is just a click away for your colleagues to join, please circulate the following link with your team: [Join the NHSGGC QI Teams Channel](#)

---

## The National Emergency Briefing screening

For Climate Week the Sustainability Team will be hosting a screening of the 'National Emergency Briefing' on **Thursday 1 October at 1.00pm** in the **QEUH Teaching & Learning Centre**.



### What is the National Emergency briefing?

It was first delivered in Westminster in November 2025 by leading UK experts to explain the scale and implications of the climate and nature crisis to an audience of politicians and business leaders. The briefing examines how climate change and environmental degradation are affecting public health, food systems, national security, the economy and wider society.

A 50 minute long film summarising the Briefing has been developed, which presents the key findings in a clear and accessible way, helping viewers and organisations understand the urgency of the challenges ahead and the actions required to build a more resilient and sustainable future.

### Why has NHSGGC organised a screening?

The event has been organised to provide colleagues with an opportunity to learn more about the climate crisis, the challenges it presents and the important role organisations such as NHSGGC play in responding to it. For NHS staff, the briefing provides valuable insight into the growing risks that climate change poses to healthcare services, infrastructure and population health.

### Who can attend?

Any staff interested are welcome to attend. The room booked in the T&L Centre has a capacity of 45 so if you are interested in attending the screening please reach out to the Sustainability Team, email: [ggc.sustainability.team@nhs.scot](mailto:ggc.sustainability.team@nhs.scot) and we will inform you if there is availability.

Alternatively organise your own screening by visiting the [National Emergency Briefing on climate & nature webpage](#).

**Remember, for all your latest news stories, visit the Staffnet Hub:**

[GGC-Staffnet Hub - Home \(sharepoint.com\)](#)



# Fighting Flu. It starts with you!



The flu vaccine is available to **all** frontline health and social care workers and **all** NHS staff.



Find out more



\*\*\*Staff are reminded to make sure their personal contact details are up to date on eESS.\*\*\*

It is important to share Core Brief with colleagues who do not have access to a computer.

A full archive of printable PDFs are available on the website